#### **Finance**

The finance department develops, implements, and monitors financial accounting policies, internal controls, and procedures. The department also provides a sound accounting system for protecting the city's assets by recording and reporting financial transactions in accordance with Governmental Accounting Standards Board Pronouncements, other generally accepted accounting principles, and other legally mandated standards.

Finance maintains the city's general ledger, payroll, utility billing, accounts receivable, accounts payable, purchasing, cash receipts, and acts as the City's treasurer by investing excess funds. Finance also is responsible for debt issuance, debt reporting, and maintaining the City's bond rating. The Finance Director and staff assist the City Manager in the preparation, implementation and monitoring of the city's budget. At year end, this department prepares the city's annual financial statements for the city's constituents.

The finance department has a staff of 13 full time positions that assist the Finance Director, including a Controller, Senior Accountant and 11 support personnel.

Goal	Objective	Performance Measure	FY 20	FY 21	FY 22
		% of Payroll errors compared to average # of employees	<1%	<1%	<1%
	Strive for 100% Payroll accuracy	# of PR checks issued per year	8,500	9,000	9,620
Council Strategic		% of employees on Payroll Direct Deposit greater than 95%	99%	99%	99%
Goal #2: Provide Efficient, Responsive Government with High Quality Services	Increase # of customers receiving electronic utility	# of Customers E-Billed	1,775	1,850	1,942
	bills by at least 5% per year	% Increased	5%	4%	5%
	Pay 100% of vendors bi-weekly through Positive Pay	Average # of ACH payments processed bi-weekly	65	75	85
		Average # of Checks issued bi-weekly	75	70	60
	Ensure timely and accurate procurement	# of Purchase Orders Issued	310	325	350
	processes	# of Formal Bids processed through award process	25	30	* 15
Council Strategic Goal # 3:	Receive Certificate of Excellence in Annual Financial Report from the Government Finance Officers Association (GFOA)	Produce annual financial report that is recognized by the GFOA to have achieved the highest standards in government accounting and financial reporting.	Yes	Yes	Yes
Ensure a Financially Sound City	Receive Distinguished Budget Presentation Award from Government Finance Officers Association (GFOA)	Publish a budget document that meets strict program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.	Yes	Yes	Yes

<sup>\*</sup> Formal bid threshold increased from \$100,000 to \$250,000

Goal	Objective	Performance Measure	FY 20	FY 21	FY 22		
	Receive Award for Outstanding Achievement in Popular Annual Financial Reporting (PAFR) from GFOA	Produce a PAFR that is evaluated for information presented, reader appeal, understandability, creativity and distribution.	Yes	Yes	Yes		
		General Obligation Bond: Fitch Ratings	AA+	AA+	AA+		
		General Obligation Bond: Moody's Investor Services Rating	Aa1	Aa1	Aa1		
	Maintain or improve bond rating	a.     a.     A/					
Council Strategic		Utility Revenue Bonds: Fitch Ratings	АА	АА	AA		
Goal # 3: Ensure a Financially Sound City		Utility Revenue Bonds: Moody's Investor Services Rating	Aa2	Aa2	Aa2		
,		Utility Revenue Bonds: Standard & Poor's Rating	AA	AA	AA		
	Maintain adequate fund balances	Percentage of top 7 major funds over target balances at year end	86%	100%	100%		
	and/or working capital	General Fund unassigned fund balance as a percentage of annual expenditures	41%	39%	38%		
	General Fund- Increase pay-as- you-go capital (up to 8% of budget)	Capital outlay (not- financed) plus fleet rent as a percentage of total expenditures	4.0%	5.7%	6.8%		
	Pay down unfunded pension liabilities	Contributions over the annual required amount	\$190,089	\$782,127	\$409,231		

## **FINANCE**

## **BUDGET SUMMARY**

			1	Amended	Proposed		
	Actual FY 2019	Actual FY 2020		Budget FY 2021	Budget FY 2022		
Personnel	\$ 1,255,527	1,285,087	\$	1,328,857		1,385,703	
Operations	179,557	191,911		219,517		222,903	
Totals	\$ 1,435,084	\$ 1,476,998	\$	1,548,374	\$	1,608,606	





CITY OF VENICE													001-0401
FINANCE						6 months =							
EXPENDITURES						50% target						As of	4/19/21
Department 0401	Actual	Actual	Adopted Budget	Amends/ Proj/Enc Rolls to	Amended Budget	YTD Thru	% YTD	Expected	Expected	Proposed Budget	Incr (Decr) over FY21	Pct Incr	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	3/31/21	FY21	FY 2021	Variance	FY 2022	Orig Bud	(Decr)	FY2022 Budget Comments
Grand Total	1,435,084	1,476,998	1,548,374	0	1,548,374	719,127	46%	1,548,374	0	1,608,606	60,232	3.9%	
Exp - Maintenance	0	619	500	0	500	0	0%	500	0	500	0	0.0%	
513.46-00 - REPAIR & MAINTENANCE SVCS	0	619	500	0	500	0	0%	500	0	500	0	0.0%	
Exp - Miscellaneous, services and supplies	44,234	39,421	59,780	0	59,780	24,273	41%	59,780	0	64,513	4,733	7.9%	
513.40-00 - TRAVEL AND TRAINING	10,608	5,728	16,000	0	16,000	1,725	11%	16,000	0	16,000	0	0.0%	
513.41-00 - COMMUNICATIONS SERVICES	1,529	2,047	1,980	0	1,980	1,169	59%	1,980	0	2,713	733	37.0%	
513.44-00 - RENTALS AND LEASES	10,270	8,546	9,000	0	9,000	5,239	58%	9,000	0	14,000	5,000	55.6%	Third copier
513.47-00 - PRINTING AND BINDING	6,597	6,784	6,800	0	6,800	7,454	110%	6,800	0	7,800	1,000	14.7%	
513.51-00 - OFFICE SUPPLIES	11,957	11,697	21,000	0	21,000	7,912	38%	21,000	0	19,000	(2,000)	-9.5%	
513.54-00 - BOOKS, PUB, SUB, MEMBERSP	3,273	4,619	5,000	0	5,000	774	15%	5,000	0	5,000	0	0.0%	
Exp - Professional Services	135,323	151,871	159,237	0	159,237	77,079	48%	159,237	0	157,890	(1,347)	-0.8%	
513.31-00 - PROFESSIONAL SERVICES	83,496	115,619	103,000	0	103,000	35,693	35%	103,000	0	103,000	0	0.0%	This is: IDC, actuary & bank fees
513.32-00 - ACCOUNTING & AUDITING	33,741	20,161	37,737	0	37,737	23,046	61%	37,737	0	35,790	(1,947)	-5.2%	
513.34-00 - OTHER CONTRACTUAL SERVICE	18,086	16,091	18,500	0	18,500	18,340	99%	18,500	0	19,100	600	3.2%	
Exp - Salaries and Wages	1,255,527	1,285,087	1,328,857	0	1,328,857	617,775	46%	1,328,857	0	1,385,703	56,846	4.3%	
513.12-00 - REGULAR SALARIES & WAGES	902,175	925,975	963,590	0	963,590	429,681	45%	963,590	0	993,688	30,098	3.1%	3.5% raises
513.14-00 - OVERTIME	2,647	699	0	0	-	0	-	0	0	0	0	-	
513.15-00 - SPECIAL PAY	3,335	5,524	0	0	-	12,230	-	0	0	0	0	-	
513.21-00 - FICA	63,618	65,422	73,714	0	73,714	30,717	42%	73,714	0	76,018	2,304	3.1%	Statutory 7.65%
513.22-00 - RETIREMENT CONTRIBUTIONS	75,708	82,831	89,637	0	89,637	44,191	49%	89,637	0	107,813	18,176	20.3%	FRS up fm 10.25% to 10.85%
513.23-00 - LIFE AND HEALTH INSURANCE	206,028	202,692	200,064	0	200,064	100,032	50%	200,064	0	206,587	6,523	3.3%	Citywide allocation

1,852

924

50%

1,852

1,597

(255)

-13.8% Citywide allocation

1,852

1,944

2,016

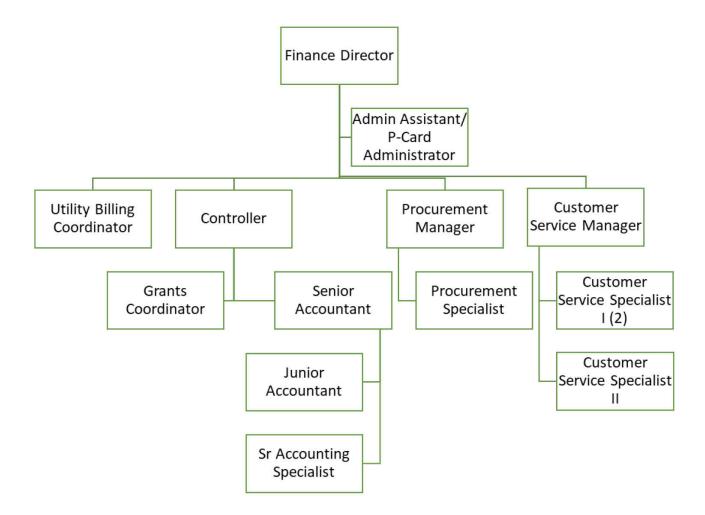
513.24-00 - WORKERS' COMPENSATION

# **FINANCE**

## **STAFFING**

CLASSIFICATION	Actual FY 2019	Actual FY 2020	Amended Budget FY 2021	Proposed Budget FY 2022	
Finance Director	1.0	1.0	1.0	1.0	
Customer Service Manager	1.0	1.0	1.0	1.0	
Utility Billing Coordinator	1.0	1.0	1.0	1.0	
Junior Accountant	1.0	1.0	1.0	1.0	
Controller	1.0	1.0	1.0	1.0	
Senior Accountant	1.0	1.0	1.0	1.0	
Senior Accounting Specialist	1.0	1.0	1.0	1.0	
Admin Asst/Program Administrator	1.0	1.0	1.0	1.0	
Customer Service Specialist I	2.0	2.0	2.0	2.0	
Customer Service Specialist II	1.0	1.0	1.0	1.0	
Procurement Manager	1.0	1.0	1.0	1.0	
Procurement Specialist	1.0	1.0	1.0	1.0	
Grants Coordinator	1.0	1.0	1.0	1.0	
Total Department Staff	14.0	14.0	14.0	14.0	

## **FINANCE**



CITY OF VENICE
GENERAL OBL. BOND FD #251

6 mos. =

Fund 251

REVENUES & EXPENDITURES						50% to date						As of	6/1/21
			Adopted	Project &	Amended					Proposed	Incr (Decr)		
	FY2019	FY2020	Budget	Encumbr.	Budget	YTD Thru	% YTD	Expected	Expected	Budget	over FY20	Pct Incr	FY2022 Budget
REVENUES & EXPENDITURES	Actuals	Actuals	FY 2021	Rolls	FY2021	3/31/21	FY21	FY 2021	Variance	FY 2022	Expected	(Decr)	Comments
Revenues:													
Grand Total - Revenues	2,531,278	6,046,900	2,578,000	0	2,578,000	2,449,206	95%	2,569,600	(8,400)	2,565,000	(4,600)	-0.2%	
Rev - Taxes, Property	2,511,435	2,551,230	2,568,000	0	2,568,000	2,448,368	95%	2,568,000	0	2,563,400	(4,600)	-0.2%	
311.00-00 - AD VALOREM TAXES	2,502,499	2,546,433	2,566,000	0	2,566,000	2,448,288	95%	2,566,000	0	2,561,400	(4,600)	-0.2%	Millage .5974 to .5623
311.01-00 - AD VALOREM TAXES-DELINQUENT	2,193	2,134	1,000	0	1,000	72	7%	1,000	0	1,000	0	0.0%	
311.02-00 - AD VALOREM TAXES-PEN/INT	6,743	2,663	1,000	0	1,000	8	1%	1,000	0	1,000	0	0.0%	
Rev - Interest	19,843	13,670	10,000	0	10,000	838	8%	1,600	(8,400)	1,600	0	0.0%	
361.10-00 - INTEREST ON INVESTMENTS	19,843	13,670	10,000	0	10,000	838	8%	1,600	(8,400)	1,600	0	0.0%	N/C
Other sources - Debt issuance	0	3,482,000	0	0	0	0	-	0	0	0	0	-	
364.00-00 - DEBT PROCEEDS	0	3,482,000	0	0	0	0	-	0	0	0	0	-	CY Refinancing
	_											1	
			Adopted	Project &	Amended	_				Proposed	Incr (Decr)		
	FY2019	FY2020	Budget	Encumbr.	Budget	YTD Thru	% YTD	Expected	Expected	Budget	over FY20	Pct Incr	FY2022 Budget
REVENUES & EXPENDITURES	Actuals	Actuals	FY 2021	Rolls	FY2021	3/31/21	FY21	FY 2021	Variance	FY 2022	Orig Bud	(Decr)	Comments
Expenditures:													for bond debt service
Grand Total - Expenditures	2,590,794	6,105,335	2,571,949	0	2,571,949	1,991,881	77%	2,571,949	0	2,564,674	(7,275)	-0.3%	(fm Finance)
0456 - Exp - Debt service (2020 GO)	560,231	4,071,648	539,362	0	539,362	506,387	94%	539,362	0	534,487	(4,875)	-0.9%	
582.71-00 - PRINCIPAL	429,000	3,925,000	470,000	0	470,000	470,000	100%	470,000	0	475,000	5,000		CY Refinancing
582.72-00 - INTEREST	129,531	100,398	67,862	0	67,862	36,387	54%	67,862	0	57,987	(9,875)	-14.6%	CT Remaining
582.73-00 - OTHER DEBT SERVICE COSTS	1,700	46,250	1,500	0	1,500	00,307	0%	1,500	0	1,500	(5,675)	0.0%	
GOZ.70 GO GINERI DEDI GERMIGE GOGIG	1,700	10,200	1,000		1,000	<u> </u>	0,0	1,000	J.	1,000	<u> </u>	0.070	
0457 - Exp - Debt service (2017 Roads)	1,193,106	1,192,931	1,194,031	0	1,194,031	908,116	76%	1,194,031	0	1,190,956	(3,075)	-0.3%	
582.71-00 - PRINCIPAL	565,000	585,000	610,000	0	610,000	610,000	100%	610,000	0	635,000	25,000	4.1%	Per DS schedule
582.72-00 - INTEREST	628,106	607,931	584,031	0	584,031	298,116	51%	584,031	0	555,956	(28,075)		Per DS schedule
0458 - Exp - Debt service (2017 PS)	837,457	840,756	838,556	0	838,556	577,378	69%	838,556	0	839,231	675	0.1%	
582.71-00 - PRINCIPAL	285,000	300,000	310,000	0	310,000	310,000	100%	310,000	0	325,000	15,000	4.8%	Per DS schedule
F00 70 00 INTEDECT	550 457	5.40.750	500 550		500 550		= 404	500 550	0	E14 001	(14.22E)	2.70/	Per DS schedule
582.72-00 - INTEREST	552,457	540,756	528,556	0	528,556	267,378	51%	528,556	0	514,231	(14,325)	-2.7%	rei D3 schedule

CITY OF VENICE													
GENERAL OBL. BOND FD #251						6 mos. =						F	und 251
REVENUES & EXPENDITURES						50% to date						As of	6/1/21
			Adopted	Project &	Amended					Proposed	Incr (Decr)		
	FY2019	FY2020	Budget	Encumbr.	Budget	YTD Thru	% YTD	Expected	Expected	Budget	over FY20	Pct Incr	FY2022 Budget
REVENUES & EXPENDITURES	Actuals	Actuals	FY 2021	Rolls	FY2021	3/31/21	FY21	FY 2021	Variance	FY 2022	Expected	(Decr)	Comments
Total Fund Analysis				_									
Revenues (Above)	2,531,278	6,046,900	2,578,000	0	2,578,000			2,569,600		2,565,000			
Expenditures (Above)	(2,590,794)	(6,105,335)	(2,571,949)	0	(2,571,949)		-	(2,571,949)		(2,564,674)	В		
Net Revenues	(59,516)	(58,435)	6,051	0	6,051			(2,349)		326			
	204.640	225 402	227.020					255 552		264.240			
Beginning Fund Balance	384,619	325,103	237,828					266,668		264,319			
Ending Fund Balance	325,103	266,668	243,879				=	264,319		264,645	А		
Target Analysis - Fund Bal as a % of			Adopted							Proposed			
Annual Exp.	FY2019	FY2020	Budget					Expected		Budget			
	Actuals	Actuals	FY 2021					FY 2021		FY 2022			
Projected Ending Net Assets	325,103	266,668	243,879				-	264,319		264,645	Α		
Annual Expenditures (excludes refunding)	2,590,794	6,105,335	2,571,949					2,571,949		2,564,674	В		
Percent	13%	4%	9%					10%		10%			
Target *	207,264	488,427	205,756					205,756		205,174			
Excess (Shortage)	117,839	(221,759)	38,123					58,563		59,471			
* Target in this fund is 1 month's exps.													

CITY OF VENICE NON-DEPARTMENTAL - INTERFUND TRANSF	ERS					6 months =							001-9902
EXPENDITURES 50% target As of											4/19/21		
Department 9902	Actual	Actual	Adopted Budget	Amends/ Proj/Enc Rolls to	Amended Budget	YTD Thru	% YTD	Expected	Expected	Proposed Budget	Incr (Decr)	Pct Incr	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	3/31/21	FY21	FY 2021	Variance	FY 2022	Orig Bud	(Decr)	FY2022 Budget Comments
Grand Total	0	0	0	0	0	(40,008)	-	0	0	0	0	-	
Exp - Transfers Out	0	0	0	0	0	(40,008)	-	0	0	0	0	-	
9902-581.99-01 Fleet Clearing	0	0	0	0	0	(40,008)	-	0	0	0	0		This will zero by year-end
9902-581.91-28 Tsf to Fleet Replacement	0	0	0	0	0	0	-	0	0	0	0	-	