



500 South Australian Avenue • Suite 600
West Palm Beach, FL 33901
(888) 721-4372 • Fax: (504) 482-2852
www.drcusa.com

FL License No. CRC1331307

REQUEST FOR PROPOSAL
**Disaster Debris Removal, Reduction, Disposal and
Other Emergency Cleanup Services**

RFP NO. 3099-19

**JUNE 6, 2019 • 2:00PM
ORIGINAL**

CITY OF VENICE
Procurement - Finance Department
401 W. Venice Avenue • Room 204
Venice, Florida 34285

PREPARE • RESPOND • RECOVER

POINTS OF CONTACT:
Kristy Fuentes, Kfuentes@drcusa.com
Jay Gunter, jgunter@drcusa.com

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Tab A: Letter of Interest

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



500 South Australian Avenue • Suite 600 • West Palm Beach, FL 33901 • (888) 721-4372 • Fax: (504) 482-2852
www.drcusa.com

June 6, 2019

City of Venice
Procurement- Finance Department
401 W Venice Avenue, Room 204
Venice, FL 34285

Re: Disaster Debris Removal, Reduction, Disposal and other Emergency Cleanup Services
RFP No. 3099-19

Dear Sir or Madam,

DRC Emergency Services, LLC, appreciates the opportunity to present to you and the City of Venice our proposal to provide Disaster Debris Removal, Reduction, Disposal and other Emergency Cleanup Services as required in the above referenced RFP. DRC is among the leading disaster management companies in the United States. Our services include emergency debris removal; disaster management—including temporary housing, workforce housing and life support—as well as required FEMA documentation; debris management; right-of-way maintenance; marine debris, salvage and recovery; vehicle and vessel removal and processing; technical assistance and project management; construction and construction management; demolition; and landfill management.

DRC has an office in West Palm Beach, Florida, which is located less than 4 hours from the City of Venice. Our additional office locations in Galveston, Texas, New Orleans, Louisiana, Semmes, Alabama, and Surf City, North Carolina provide us with geographical maneuverability along the Gulf Coast, and allow us to continue to provide services to the City of Venice should any location be compromised during a disaster. DRC currently has dozens of reservists and hundreds of subcontractors ready to participate in any response effort. Depending on the size of an event which may strike the City of Venice, DRC will dedicate all necessary manpower and equipment and in no case, will the project be understaffed.

Corporate officers with legal signing authority to bind DRC to the terms and conditions of this proposal include: John Sullivan, President; Kristy Fuentes, Vice President/Secretary-Treasurer. Evidence of their authority is attached.

The Regional Manager for the City of Venice is Jay Gunter who can be reached at (888) 721-4372, by cell: (386) 507-1011 or by email: jgunter@drcusa.com.

This proposal is in all respects fair and in good faith, without collusion or fraud and conforms to the specifications of your RFP. If we may offer any additional information or clarifications, please let us know. Thank you for the opportunity to offer our services and we look forward to working with the City of Venice in the future.

Sincerely,

Kristy Fuentes
Vice President, Secretary, Treasurer

**ACTION IN LIEU OF
A MEETING OF THE
MANAGER OF
DRC EMERGENCY SERVICES, LLC**

This action is taken in accordance with Section 10-12-22 of the Alabama Limited Liability Company Act, as amended (the “Act”), in lieu of a meeting of the sole Manager of DRC EMERGENCY SERVICES, LLC, an Alabama limited liability company (the “Company”), and is made effective as of January 19, 2016.

WHEREAS, Section 4.2 of the Company’s Second Amended and Restated Operating Agreement dated January 20, 2016 (as amended, the “LLC Agreement”) and the Act permit the Manager of the Company to take the following actions; and

WHEREAS, the undersigned, DRC Equity LLC, constitutes the sole Manager of the Company (the “Manager”).

NOW, THEREFORE, the undersigned hereby makes the following resolutions and consents to the following actions in lieu of a meeting of the Manager of the Company:

1. The following persons, in their respective corporate capacities indicated below, are hereby authorized and empowered for the express limited purpose of signing documents for the submission of bids, proposals, offers, responses and other related documents to, any federal, state or local government, including any governmental entity, organization, body, agency, department or political subdivision, for the transaction of business by or on behalf of the Company:

<u>Name</u>	<u>Office/Capacity</u>
John R. Sullivan	President
Kristy Fuentes	Vice President of Business Development, Secretary and Treasurer

2. The officers listed above after giving effect to this written consent are hereby authorized and directed on behalf of the Company to execute and deliver such agreements and instruments, make such filings and give such notices, and take any and all such other actions, and to do or cause to be done, such acts as such officers may deem necessary or advisable to accomplish or otherwise implement the purposes of the foregoing resolutions or to cause the Company to perform its obligations under any of the foregoing.

3. All actions taken by any officer of the Company in connection with any of the transactions contemplated by these resolutions are hereby authorized, approved, ratified and confirmed in all respects.

4. This written consent may be executed in counterparts, and all so executed shall constitute one action notwithstanding that all of the undersigned are not signatories to the original or to the same counterpart. This written consent shall be filed with the minutes of the proceedings of the Manager of the Company.

[SIGNATURE PAGE FOLLOWS]

Dated effective as of the date first written above.

DRC EMERGENCY SERVICES LLC

By: **DRC EQUITY, LLC**
a Texas limited liability company
Its: Manager



By: John R. Sullivan
Its: President

[Consent to Appoint Manager – DRC Emergency Services, LLC (January 2016)]



Tab B: Licenses and Certifications

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services

Please see all applicable licenses and certifications attached.



RICK SCOTT, GOVERNOR

JONATHAN ZACHEM, SECRETARY



STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD

THE RESIDENTIAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

SMITH, HAMILTON BEVERIDGE

DRC EMERGENCY SERVICES, LLC
P.O. Box 170 P.O. BOX 17017
GALVESTON TX 36608

LICENSE NUMBER: CRC1331307

EXPIRATION DATE: AUGUST 31, 2020

Always verify licenses online at MyFloridaLicense.com



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.



**STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

CONSTRUCTION INDUSTRY LICENSING BOARD
2601 BLAIR STONE ROAD
TALLAHASSEE FL 32399-0783

(850) 487-1395

Congratulations! With this license you become one of the nearly one million Floridians licensed by the Department of Business and Professional Regulation. Our professionals and businesses range from architects to yacht brokers, from boxers to barbeque restaurants, and they keep Florida's economy strong.

Every day we work to improve the way we do business in order to serve you better. For information about our services, please log onto www.myfloridalicense.com. There you can find more information about our divisions and the regulations that impact you, subscribe to department newsletters and learn more about the Department's initiatives.

Our mission at the Department is: License Efficiently, Regulate Fairly. We constantly strive to serve you better so that you can serve your customers. Thank you for doing business in Florida, and congratulations on your new license!

A rectangular license card with a black border. The background features a large, faint watermark of the Great Seal of the State of Florida. In the top left corner is the "dbpor Florida" logo. The text on the card reads: "STATE OF FLORIDA DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION", "CRC1331307", "ISSUED: 07/12/2018", "RESIDENTIAL CONTRACTOR", "SMITH, HAMILTON BEVERIDGE", "DRC EMERGENCY SERVICES, LLC", a horizontal line with "Signature" centered below it, "LICENSED UNDER CHAPTER 489, FLORIDA STATUTES", and "EXPIRATION DATE: AUGUST 31, 2020".

dbpor Florida

STATE OF FLORIDA DEPARTMENT
OF BUSINESS AND PROFESSIONAL
REGULATION

CRC1331307 ISSUED: 07/12/2018

RESIDENTIAL CONTRACTOR
SMITH, HAMILTON BEVERIDGE
DRC EMERGENCY SERVICES, LLC

Signature

LICENSED UNDER CHAPTER 489, FLORIDA STATUTES
EXPIRATION DATE: AUGUST 31, 2020

State of Florida

Department of State

I certify from the records of this office that DRC EMERGENCY SERVICES, LLC is an Alabama limited liability company authorized to transact business in the State of Florida, qualified on July 18, 2005.

The document number of this limited liability company is M05000003946.

I further certify that said limited liability company has paid all fees due this office through December 31, 2014, that its most recent annual report was filed on June 10, 2014, and its status is active.

I further certify that said limited liability company has not filed a Certificate of Withdrawal.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Twenty-seventh day of
January, 2015*



Ken Detmer
Secretary of State

Authentication ID: CU5800449263

To authenticate this certificate, visit the following site, enter this ID, and then follow the instructions displayed.

<https://efile.sunbiz.org/certauthver.html>



[Department of State](#) / [Division of Corporations](#) / [Search Records](#) / [Detail By Document Number](#) /

Detail by Entity Name

Foreign Limited Liability Company
DRC EMERGENCY SERVICES, LLC

Filing Information

Document Number M05000003946
FEI/EIN Number 63-1283729
Date Filed 07/18/2005
State AL
Status ACTIVE
Last Event LC AMENDMENT
Event Date Filed 09/29/2015
Event Effective Date NONE

Principal Address

6702 BROADWAY STREET
Galveston, TX 77554

Changed: 11/13/2018

Mailing Address

110 VETERANS MEMORIAL BLVD,
SUITE 515
METAIRIE, LA 70005

Changed: 01/31/2018

Registered Agent Name & Address

COGENCY GLOBAL INC.
115 North Calhoun St.
Suite 4
Tallahassee, FL 32301

Name Changed: 10/29/2013

Address Changed: 07/07/2015

Authorized Person(s) Detail

Name & Address

Title Vice President/ Secretary

FUENTES, KRISTY
13 Evia Main

Galveston, TX 77554

Title Exec. Vice President/ General Manager

Thormahlen, Kurt
 13 Evia Main
 Galveston, TX 77554

Title VP

Sullivan, William W
 13 Evia Main
 Galveston, TX 77554

Title VP

Sullivan, Todd P
 13 Evia Main
 Galveston, TX 77554

Title President

Sullivan, John R
 13 Evia Main
 Galveston, TX 77554

Title VP

Stafford, Mark
 13 Evia Main
 Galveston, TX 77554

Annual Reports

Report Year	Filed Date
2016	04/25/2016
2017	04/14/2017
2018	04/18/2018

Document Images

04/18/2018 -- ANNUAL REPORT	View image in PDF format
04/14/2017 -- ANNUAL REPORT	View image in PDF format
04/28/2016 -- AMENDED ANNUAL REPORT	View image in PDF format
04/25/2016 -- ANNUAL REPORT	View image in PDF format
04/29/2015 -- ANNUAL REPORT	View image in PDF format
12/03/2014 -- LC Amendment	View image in PDF format
06/10/2014 -- AMENDED ANNUAL REPORT	View image in PDF format
01/13/2014 -- ANNUAL REPORT	View image in PDF format
10/29/2013 -- Reg. Agent Change	View image in PDF format
01/21/2013 -- ANNUAL REPORT	View image in PDF format
04/11/2012 -- ANNUAL REPORT	View image in PDF format
03/15/2011 -- ANNUAL REPORT	View image in PDF format

10/15/2010 -- REINSTATEMENT	View image in PDF format
03/27/2009 -- ANNUAL REPORT	View image in PDF format
03/13/2008 -- ANNUAL REPORT	View image in PDF format
04/02/2007 -- ANNUAL REPORT	View image in PDF format
08/03/2006 -- ANNUAL REPORT	View image in PDF format
03/16/2006 -- ANNUAL REPORT	View image in PDF format
07/18/2005 -- Foreign Limited	View image in PDF format

Florida Department of State, Division of Corporations

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

THOMAS M STAFFORD

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00317
Introduction to CERT

Issued this 13th Day of July, 2017



Tom Stafford
Troy Russell
Supervisory Staff
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IS-00600
Introduction to Public-Private Partnerships

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IS-00706
NIMS Intrastate Mutual Aid
An Introduction

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IS-00315
CERT Supplemental Training:
The Incident Command System

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IS-00547.a
Introduction to Continuity of Operations

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IS-00702.a
NIMS Public Information Systems

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IS-00200.b
ICS for Single Resources and
Initial Action Incident, ICS-200

Issued this 12th Day of July, 2017



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IS-00548.a
Continuity of Operations (COOP) Awareness Course

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IS-00700.a
National Incident Management System (NIMS)
An Introduction

Issued this 16th Day of January, 2014



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**IS-00906
Basic Workplace Security Awareness**

Issued this 12th Day of July, 2017



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**IS-0005.a
An Introduction to Hazardous Materials**

Issued this 3rd Day of August, 2017



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**IS-00029
Public Information Officer Awareness**

Issued this 15th Day of July, 2017



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**IS-00800.b
National Response Framework, An Introduction**

Issued this 3rd Day of August, 2017



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**IS-02800
National Disaster Recovery
Framework (NDRF) Overview**

Issued this 13th Day of July, 2017



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**IS-0011.a
Animals In Disaster: Community Planning**

Issued this 7th Day of August, 2017



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**IS-00775
EOC Management and Operations**

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**IS-00807
Active Shooter: What You Can Do**

Issued this 12th Day of July, 2017



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**IS-00010.a
Animals In Disaster: Awareness and Preparedness**

Issued this 4th Day of August, 2017



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IS-00100.h
Introduction to Incident Command System
ICS-100

Issued this 19th Day of June, 2017



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Department
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IS-00201
Forms Used for the Development
of the Incident Action Plan

Issued this 12th Day of July, 2017



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IS-00315
CERT Supplemental Training:
The Incident Command System

Issued this 28th Day of August, 2017



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IS-00042
Social Media in Emergency Management

Issued this 15th Day of July, 2017



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IS-00200.h
ICS for Single Resources and
Initial Action Incident, ICS-200

Issued this 19th Day of June, 2017



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IS-00244.h
Developing and Managing Volunteers

Issued this 11th Day of August, 2017



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IS-00037.17
Managerial Safety and Health

Issued this 7th Day of July, 2017



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IS-00100
Introduction to the Incident Command System,
ICS-100

Issued this 11th Day of October, 2016



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IS-00241.h
Decision Making and Problem Solving

Issued this 9th Day of July, 2017



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IS-00453
Introduction to Homeland Security Planning

Issued this 7th Day of July, 2017



Kristy R Fuentes
Training Specialist
Department of Homeland Security
Emergency Management Institute

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IS-00632.a
Introduction to Debris Operations

Issued this 15th Day of June, 2017



Kristy R Fuentes
Training Specialist
Department of Homeland Security
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IS-00700
National Incident Management System (NIMS), An Introduction

Issued this 14th Day of October, 2016



Kristy L Fuentes
Training Specialist
Department of Homeland Security
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IS-00324.a
Community Hurricane Preparedness

Issued this 6th Day of August, 2017



Kristy R Fuentes
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IS-00547.a
Introduction to Continuity of Operations

Issued this 17th Day of June, 2017



Kristy R Fuentes
Training Specialist
Department of Homeland Security
Emergency Management Institute

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IS-00634
Introduction to FEMA's Public Assistance Program

Issued this 1st Day of August, 2017



Kristy R Fuentes
Training Specialist
Department of Homeland Security
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IS-00317
Introduction to CERT

Issued this 20th Day of June, 2017



Kristy R Fuentes
Training Specialist
Department of Homeland Security
Emergency Management Institute

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IS-00546.a
Continuity of Operations (COOP) Awareness Course

Issued this 12th Day of June, 2017



Kristy R Fuentes
Training Specialist
Department of Homeland Security
Emergency Management Institute

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IS-00633
Debris Management Plan Development

Issued this 2nd Day of July, 2017



Kristy R Fuentes
Training Specialist
Department of Homeland Security
Emergency Management Institute

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IS-00775
EOC Management and Operations

Issued this 11th Day of August, 2017



Tony E. Smith
Tony E. Smith
Superintendent
Emergency Management Institute

6-11ACET/CEU

Emergency Management Institute



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IS-00907
Active Shooter: What You Can Do

Issued this 20th Day of June, 2017



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Tony E. Smith
Superintendent
Emergency Management Institute

6-11ACET/CEU

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This Certificate of Achievement is to acknowledge that

JOSEPH R NEWMAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00033.17
FEMA Initial Ethics Orientation 2017

Issued this 21st Day of June, 2017



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IS-00706
NIMS Intrastate Mutual Aid
an Introduction

Issued this 1st Day of August, 2017



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IS-00906
Basic Workplace Security Awareness

Issued this 20th Day of June, 2017



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IS-02900
National Disaster Recovery
Framework (NDRF) Overview

Issued this 1st Day of July, 2017



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Emergency Management Institute

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IS-00702.a
NIMS Public Information Systems

Issued this 8th Day of August, 2017



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IS-00800.b
National Response Framework, An Introduction

Issued this 2nd Day of August, 2017



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IS-00908
Community Preparedness
Implementing Simple Activities for Everyone

Issued this 1st Day of July, 2017



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IS-00632.a
Introduction to Debris Operations

Issued this 14th Day of August, 2017



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Tony Escobar
Sup. Instructor
Emergency Management Institute

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This Certifies that
Jay Gunter

Has Completed a Florida Department of Transportation Approved
Temporary Traffic Control (TTC) Intermediate Course.

Date Expires: 06/15/2022

Certificate # 41172

Instructor: Roger O. Sanders

FDOT Provider # 110

safety Links

phone: 800-788-7036

855 W State Rd 434 Ste. 283

Longwood, FL 32750

www.safetylinks.net

hansen@safetylinks.net



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IS-00100.b
Introduction to Incident Command System
ICS-100

Issued this 14th Day of June, 2017



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IS-02900
National Disaster Recovery
Framework (NDRF) Overview

Issued this 14th Day of August, 2017



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IS-00035.17
FEMA Safety Orientation 2017

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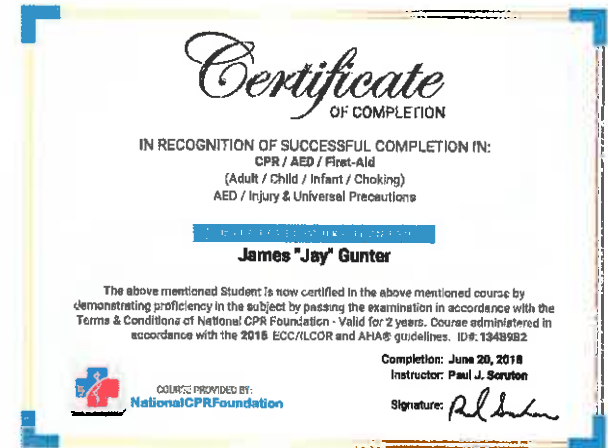
IS-00702.a
NIMS Public Information Systems

Issued this 15th Day of August, 2017



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Tony Escobar
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**IS-00010.a
Animals in Disaster: Awareness and Preparedness**

Issued this 18th Day of August, 2017



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**IS-00033.17
FEMA Initial Ethics Orientation 2017**

Issued this 10th Day of June, 2017



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**IS-00042
Social Media in Emergency Management**

Issued this 5th Day of July, 2017



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**IS-00005.a
An Introduction to Hazardous Materials**

Issued this 1st Day of August, 2017



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**IS-00029
Public Information Officer Awareness**

Issued this 13th Day of July, 2017



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**IS-00037.17
Managerial Safety and Health**

Issued this 15th Day of July, 2017



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**IS-00003
Radiological Emergency Management**

Issued this 11th Day of August, 2017



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**IS-00011.a
Animals in Disasters: Community Planning**

Issued this 4th Day of August, 2017



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**IS-00036
Multihazard Planning for Childcare**

Issued this 7th Day of August, 2017



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IS-00100.a
Introduction to the Incident Command System,
ICS-100

Issued this 31st Day of May, 2010



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Troy Russell, PhD
Superintendent
Emergency Management Institute

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IS-00100.fwa
Introduction to the Incident Command System,
ICS-100 for Federal Workers

Issued this 2nd Day of August, 2017



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Troy Russell
Superintendent
Emergency Management Institute

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IS-00100.jeb
Introduction to the Incident Command System
(ICS 100) for Law Enforcement

Issued this 28th Day of July, 2017



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Troy Russell
Superintendent
Emergency Management Institute

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IS-00075
Military Resources in Emergency Management

Issued this 22nd Day of June, 2017



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Emergency Management Institute

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IS-00100.fda
Introduction to Incident Command System
(ICS 100) for Food and Drug Administration

Issued this 2nd Day of August, 2017



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IS-00100.fh
Introduction to the Incident Command System
ICS-100 for Higher Education

Issued this 3rd Day of August, 2017



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IS-00060.h
The Homeland Security Geospatial Concept-of-Operations
(GeoCONOPS) for Planners and Decision Makers

Issued this 31st Day of June, 2017



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IS-00100.h
Introduction to the Incident Command System
ICS-100

Issued this 19th Day of June, 2017



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Troy Russell
Superintendent
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IS-00100.hcb
Introduction to the Incident Command System
(ICS 100) for Healthcare/Hospitals

Issued this 3rd Day of August, 2017



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Troy Russell
Superintendent
Emergency Management Institute

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IS-00100.17
Workplace Violence Awareness Training 2017

Issued this 7th Day of June, 2017



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Supervisor
Emergency Management Institute

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IS-00200.hra
Applying ICS to Healthcare Organizations
ICS-200 for Health Care/Hospitals

Issued this 3rd Day of August, 2017



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Supervisor
Emergency Management Institute

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IS-00241.b
Decision Making and Problem Solving

Issued this 6th Day of June, 2017



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Emergency Management Institute

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IS-00100.aaa
Introduction to Incident Command System
ICS-100 for School

Issued this 3rd Day of August, 2017



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Supervisor
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IS-00200.b
ICS for Single Resources and
Initial Action Incident, ICS-200

Issued this 30th Day of June, 2017



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IS-00230.a
Fundamentals of Emergency Management

Issued this 6th Day of July, 2017



Tony Bassett
Supervisor
Emergency Management Institute

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Tony Bassett
Supervisor
Emergency Management Institute
Issued this 17th Day of June, 2017



IS-00100.gpb
Introduction to the Incident Command System
(ICS 100) for Public Works

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IS-00200.a
ICS for Single Resources and
Initial Action Incidents, ICS-200

Issued this 4th Day of June, 2010



Concey Lyman, PhD
Supervisor
Emergency Management Institute

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IS-00201
Forms Used for the Development
of the Incident Action Plan

Issued this 11th Day of July, 2017



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Supervisor
Emergency Management Institute

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IS-00317
Introduction to CERT

Issued this 17th Day of June, 2017



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IS-00394.a
Protecting Your Home or
Small Business from Disaster

Issued this 27th Day of July, 2017



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IS-00421
Overview of the Emergency Food and Shelter
National Board Program

Issued this 26th Day of July, 2017



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Emergency Management Institute

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IS-00316
CERT Supplemental Training:
The Incident Command System

Issued this 20th Day of June, 2017



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IS-00325
Earthquake Basics
Science Risk and Mitigation

Issued this 24th Day of August, 2017



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IS-00420
Implementing the Emergency Food and Shelter
National Board Program

Issued this 27th Day of July, 2017



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IS-00244.b
Developing and Managing Volunteers

Issued this 10th Day of August, 2017



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IS-00324.a
Community Hurricane Preparedness

Issued this 4th Day of August, 2017



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IS-00405
Mass Care/Emergency Assistance Overview

Issued this 11th Day of August, 2017



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IS-00547.a
Introduction to Continuity of Operations

Issued this 11th Day of July, 2017



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Supervisor
Emergency Management Institute

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IS-00633
Debris Management Plan Development

Issued this 20th Day of June, 2017



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IS-00700.a
National Incident Management System (NIMS)
An Introduction

Issued this 3rd Day of June, 2010



Chris Johnson
PIED
Supervisor
Emergency Management Institute

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IS-00546.a
Continuity of Operations (COOP) Awareness Course

Issued this 11th Day of July, 2017



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IS-00632.a
Introduction to Debris Operations

Issued this 19th Day of June, 2017



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IS-00560
Introduction to Public-Private Partnerships

Issued this 3rd Day of August, 2017



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IS-00453
Introduction to Homeland Security Planning

Issued this 6th Day of July, 2017



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IS-00659
Local Damage Assessment

Issued this 19th Day of April, 2018



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IS-00634
Introduction to FEMA's Public Assistance Program

Issued this 1st Day of August, 2017



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IS-00706
NIMS Intrastate Mutual Aid
an Introduction

Issued this 22nd Day of August, 2017



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Emergency Management Institute

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IS-00801
Emergency Support Function (ESF) #1
Transportation

Issued this 14th Day of August, 2017



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Supervisor
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IS-00804
Emergency Support Function (ESF) #4
Firefighting

Issued this 14th Day of August, 2017



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Supervisor
Emergency Management Institute

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IS-00703.a
NIMS Resource Management

Issued this 13th Day of August, 2017



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Supervisor
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IS-00800.b
National Response Framework, An Introduction

Issued this 1st Day of August, 2017



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IS-00803
Emergency Support Function (ESF) #3
Public Works and Engineering

Issued this 14th Day of August, 2017



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Supervisor
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IS-00702.a
NIMS Public Information Systems

Issued this 7th Day of August, 2017



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Supervisor
Emergency Management Institute

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IS-00775
EOC Management and Operations

Issued this 10th Day of August, 2017



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Supervisor
Emergency Management Institute

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IS-00802
Emergency Support Function (ESF) #2
Communications

Issued this 14th Day of August, 2017



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Supervisor
Emergency Management Institute

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IS-00809
Emergency Support Function (ESF) #9
Search and Rescue

Issued this 14th Day of August, 2017



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Superintendent
Emergency Management Institute

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IS-00812
Emergency Support Function (ESF) #12
Energy

Issued this 16th Day of August, 2017



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Active Shooter? What You Can Do
IS-00987
has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:
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IS-00808
Emergency Support Function (ESF) #8
Public Health and Medical Services

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has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00811
Emergency Support Function (ESF) #11
Agriculture and Natural Resources

Issued this 16th Day of August, 2017



Tony Ruzick
Superintendent
Emergency Management Institute

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Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00806
Basic Workplace Security Awareness

Issued this 23rd Day of June, 2017



Tony Ruzick
Superintendent
Emergency Management Institute

© IACET/CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00807
Emergency Support Function (ESF) #7
Logistics Management and Resource Support

Issued this 15th Day of August, 2017



Tony Ruzick
Superintendent
Emergency Management Institute

© IACET/CEU

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00810
Emergency Support Function (ESF) #10
Oil and Hazardous Materials Response

Issued this 14th Day of August, 2017



Tony Ruzick
Superintendent
Emergency Management Institute

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SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00813
Emergency Support Function (ESF) #13
Public Safety and Security

Issued this 14th Day of August, 2017



Tony Ruzick
Superintendent
Emergency Management Institute

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This Certificate of Achievement is to acknowledge that

SAM DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00814

Surveillance Awareness: What You Can Do

Issued this 12th Day of July, 2017



Troy Rector
Independent
Emergency Management Institute

611ACEI/CEU

Occupational Safety & Health Training

This is to certify that
Sam Dancer

Has successfully completed all assignments and final exam requirements for the following
OSH Academy Occupational Safety & Health Course:

Hazard Communication

Basic

Topics covered in this training include: The HCS 2012 Standard, The Globally Harmonized System of Classification and Labeling of Chemicals (GHS), Hazardous Substances, Chemical Effects and Primary Causes of Injury, Hierarchy of Controls, Chemical Confines, Container Labeling, Pictograms, Safety Data Sheets (SDS), and Testing Requirements.

Sam Dancer
Sam Dancer, M.A., CEEM
Director, Incident (IS-00814) OSHA Academy Safety and Health Training

20169 04.16.2017 1
Student's Last Date Hours

105

Original certificate are enclosed with the official OSHA Academy award stamp. Certificate can be validated through the OSHA Academy website.

This training conforms to OSHA OSHA OSHA Training Standards and ANSI Z399.1, Criteria for Approved Practices in Safety, Health and Environmental Training. OSHA Academy training is endorsed by the National Safety Management Institute and is recognized by the Institute for Safety and Health Management.

OSH Academy is a division of
Cognex Safety Group, Inc.
15229 NW Chandler Pkwy, Box 230
Bend, OR, USA, 97701
Tel: +1 (503) 317-8770
Website: www.oshaacademy.org

ISHM NSMS
National Safety Management Institute
National Safety Management Institute

Occupational Safety & Health Training

This is to certify that
Sam Dancer

Has successfully completed all assignments and final exam requirements for the following
OSH Academy Occupational Safety & Health Course:

Biological Health Hazards in Construction

Topics covered in this training include: Biological Risk Factors: Exposure Routes; Control Methods and Measures for Mold and Pesticides Plans; Infectious Agents and Vectors; Tick-borne Diseases; Lyme Disease and West Nile Virus; Venereal Diseases, and more.

Sam Dancer
Sam Dancer, M.A., CEEM
Director, Incident (IS-00814) OSHA Academy Safety and Health Training

20169 04.16.2017 1
Student's Last Date Hours

151

Original certificate are enclosed with the official OSHA Academy award stamp. Certificate can be validated through the OSHA Academy website.

This training conforms to OSHA OSHA OSHA Training Standards and ANSI Z399.1, Criteria for Approved Practices in Safety, Health and Environmental Training. OSHA Academy training is endorsed by the National Safety Management Institute and is recognized by the Institute for Safety and Health Management.

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Website: www.oshaacademy.org

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National Safety Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00912

Retail Security Awareness
Understanding the Hidden Hazards

Issued this 10th Day of August, 2017



Troy Rector
Independent
Emergency Management Institute

611ACEI/CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-02900

National Disaster Recovery
Framework (NDRF) Overview

Issued this 28th Day of June, 2017



Troy Rector
Independent
Emergency Management Institute

611ACEI/CEU

Occupational Safety & Health Training

This is to certify that
Sam Dancer

Has successfully completed all assignments and final exam requirements for the following
OSH Academy Occupational Safety & Health Course:

Physical Health Hazards in Construction

Topics covered in this training include: Major Risk Factors: High-risk Occupations; Chemical Hazards; Chronic and Acute Health Effects; Exposure to Asbestos, Silica, and Lead; and Health Hazards While Working in Confined Spaces.

Sam Dancer
Sam Dancer, M.A., CEEM
Director, Incident (IS-00814) OSHA Academy Safety and Health Training

20169 04.16.2017 1
Student's Last Date Hours

150

Original certificate are enclosed with the official OSHA Academy award stamp. Certificate can be validated through the OSHA Academy website.

This training conforms to OSHA OSHA OSHA Training Standards and ANSI Z399.1, Criteria for Approved Practices in Safety, Health and Environmental Training. OSHA Academy training is endorsed by the National Safety Management Institute and is recognized by the Institute for Safety and Health Management.

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Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00909

Community Preparedness
Implementing Simple Activities for Everyone

Issued this 12th Day of July, 2017



Troy Rector
Independent
Emergency Management Institute

611ACEI/CEU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

SAM H DANCER

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-01160

DHS Human Trafficking Awareness
for FEMA Employees

Issued this 11th Day of August, 2017



Troy Rector
Independent
Emergency Management Institute

611ACEI/CEU

Occupational Safety & Health Training

This is to certify that
Sam Dancer

Has successfully completed all assignments and final exam requirements for the following
OSH Academy Occupational Safety & Health Course:

Electrical Safety for Employees

Basic

Topics covered in this training include: Electrical OSHA Standards; Electrical Safety Program; Recognizing Hazardous Electrical Terms - Volt, Ohm, and Ampere; Series and Parallel Circuits; Shock; Electrical Burns; High Voltage Hazards; Arcs; Dielectric; Overhead Hazards; Insulation; Grounding; Grounding; Circuit Protection Devices; Lockout/Tagout (LOTO); Overhead Power Lines; Electrical Protective Equipment; and Training Requirements.

Sam Dancer
Sam Dancer, M.A., CEEM
Director, Incident (IS-00814) OSHA Academy Safety and Health Training

20169 04.16.2017 1
Student's Last Date Hours

215

Original certificate are enclosed with the official OSHA Academy award stamp. Certificate can be validated through the OSHA Academy website.

This training conforms to OSHA OSHA OSHA Training Standards and ANSI Z399.1, Criteria for Approved Practices in Safety, Health and Environmental Training. OSHA Academy training is endorsed by the National Safety Management Institute and is recognized by the Institute for Safety and Health Management.

OSH Academy is a division of
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Tel: +1 (503) 317-8770
Website: www.oshaacademy.org

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National Safety Management Institute
National Safety Management Institute

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00042
Social Media in Emergency Management

Issued this 6th Day of July, 2017



Tony Riccardi
Supervisor
Emergency Management Institute

0-2 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA M GARCIA

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00200.b
ICS for Single Resources and
Initial Action Incident, ICS-200

Issued this 12th Day of January, 2018



Tony Riccardi
Supervisor
Emergency Management Institute

0-2 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00315
CERT Supplemental Training:
The Incident Command System

Issued this 6th Day of July, 2017



Tony Riccardi
Supervisor
Emergency Management Institute

0-2 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00037.17
Managerial Safety and Health

Issued this 7th Day of July, 2017



Tony Riccardi
Supervisor
Emergency Management Institute

0-2 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00100.b
Introduction to Incident Command System
ICS-100

Issued this 19th Day of June, 2017



Tony Riccardi
Supervisor
Emergency Management Institute

0-2 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00244.b
Developing and Managing Volunteers

Issued this 11th Day of August, 2017



Tony Riccardi
Supervisor
Emergency Management Institute

0-4 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00011.a
Animals in Disasters: Community Planning

Issued this 10th Day of August, 2017



Tony Riccardi
Supervisor
Emergency Management Institute

0-2 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA M GARCIA

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00100.a
Introduction to the Incident Command System,
ICS-100

Issued this 7th Day of July, 2017



Tony Riccardi
Supervisor
Emergency Management Institute

0-2 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00201
Forms Used for the Development
of the Incident Action Plan

Issued this 13th Day of July, 2017



Tony Riccardi
Supervisor
Emergency Management Institute

0-2 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00453

Introduction to Homeland Security Planning

Issued this 7th Day of July, 2017



Lisa G. Walsh
Taryn Russell
Department Head
Emergency Management Institute

0.2 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00632.a

Introduction to Debris Operations

Issued this 11th Day of June, 2017



Lisa G. Walsh
Taryn Russell
Department Head
Emergency Management Institute

0.2 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00660

Introduction to Public-Private Partnerships

Issued this 20th Day of August, 2017



Lisa G. Walsh
Taryn Russell
Department Head
Emergency Management Institute

0.2 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00324.a

Community Hurricane Preparedness

Issued this 11th Day of August, 2017



Lisa G. Walsh
Taryn Russell
Department Head
Emergency Management Institute

1.0 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00547.a

Introduction to Continuity of Operations

Issued this 12th Day of July, 2017



Lisa G. Walsh
Taryn Russell
Department Head
Emergency Management Institute

0.5 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00634

Introduction to FEMA's Public Assistance Program

Issued this 20th Day of August, 2017



Lisa G. Walsh
Taryn Russell
Department Head
Emergency Management Institute

0.4 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00317

Introduction to CERT

Issued this 7th Day of July, 2017



Lisa G. Walsh
Taryn Russell
Department Head
Emergency Management Institute

0.5 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00546.a

Continuity of Operations (COOP) Awareness Course

Issued this 11th Day of July, 2017



Lisa G. Walsh
Taryn Russell
Department Head
Emergency Management Institute

0.5 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00633

Debris Management Plan Development

Issued this 7th Day of August, 2017



Lisa G. Walsh
Taryn Russell
Department Head
Emergency Management Institute

0.6 IACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00706
NIMS Intrastate Mutual Aid
an Introduction

Issued this 23rd Day of August, 2017



Tony Russell
Supervising
Emergency Management Institute

0.1 ACETI CEU

Emergency Management Institute



FEMA

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LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00906
Basic Workplace Security Awareness

Issued this 0th Day of July, 2017



Tony Russell
Supervising
Emergency Management Institute

0.1 ACETI CEU

Emergency Management Institute



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LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-02900
National Disaster Recovery
Framework (NDRF) Overview

Issued this 2nd Day of August, 2017



Tony Russell
Supervising
Emergency Management Institute

0.1 ACETI CEU

Emergency Management Institute



FEMA

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LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00702.a
NIMS Public Information Systems

Issued this 10th Day of August, 2017



Tony Russell
Supervising
Emergency Management Institute

0.1 ACETI CEU

Emergency Management Institute



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LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00800.b
National Response Framework, An Introduction

Issued this 2nd Day of August, 2017



Tony Russell
Supervising
Emergency Management Institute

0.1 ACETI CEU

Emergency Management Institute



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LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00800
Community Preparedness
Implementing Simple Activities for Everyone

Issued this 17th Day of July, 2017



Tony Russell
Supervising
Emergency Management Institute

0.1 ACETI CEU

Emergency Management Institute



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LISA M GARCIA

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00700.a
National Incident Management System (NIMS)
An Introduction

Issued this 7th Day of July, 2018



Tony Russell
Supervising
Emergency Management Institute

0.1 ACETI CEU

Emergency Management Institute



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LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00775
EOC Management and Operations

Issued this 11th Day of August, 2017



Tony Russell
Supervising
Emergency Management Institute

0.4 ACETI CEU

Emergency Management Institute



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LISA G WALSH

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00907
Active Shooter: What You Can Do

Issued this 6th Day of July, 2017



Tony Russell
Supervising
Emergency Management Institute

0.1 ACETI CEU

Emergency Management Institute



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This Certificate of Achievement is to acknowledge that

JOHN R SULLIVAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00200.h
ICS for Single Resources and Initial Action Incident, ICS-200

Issued this 7th Day of May, 2017



Tom Egan
Terry Brock
Supervisor
Emergency Management Institute

011ACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

THOMAS M STAFFORD

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00033.17
FEMA Initial Ethics Orientation 2017

Issued this 28th Day of February, 2017



Tom Egan
Terry Brock
Supervisor
Emergency Management Institute

011ACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

JOHN R SULLIVAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00100.b
Introduction to Incident Command System ICS-100

Issued this 10th Day of May, 2018



Tom Egan
Terry Brock
Supervisor
Emergency Management Institute

011ACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

THOMAS M STAFFORD

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00011.a
Animals in Disasters: Community Planning

Issued this 10th Day of August, 2017



Tom Egan
Terry Brock
Supervisor
Emergency Management Institute

011ACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

JOHN R SULLIVAN

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00020.1B
Diversity Awareness Course 2018

Issued this 6th Day of May, 2018



Tom Egan
Terry Brock
Supervisor
Emergency Management Institute

011ACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

THOMAS M STAFFORD

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00005.a
An Introduction to Hazardous Materials

Issued this 4th Day of August, 2017



Tom Egan
Terry Brock
Supervisor
Emergency Management Institute

011ACET CBU

Emergency Management Institute



FEMA

This Certificate of Achievement is to acknowledge that

THOMAS M STAFFORD

has reaffirmed a dedication to serve in times of crisis through continued professional development and completion of the independent study course:

IS-00035.17
FEMA Safety Orientation 2017

Issued this 23rd Day of February, 2017



Tom Egan
Terry Brock
Supervisor
Emergency Management Institute

011ACET CBU

KEY PERSONNEL

DRC, its subcontractors, and/or personnel lists their accomplishments among memberships in several professional organizations including NEMA, APWA, SWANA and the Society of American Military Engineers. DRC and/or its' affiliates, associates and/or subcontractors are licensed General Contractors in the states in which DRC performs disaster response services. DRC is familiar with USACE, FEMA, and FHWA rules and regulations, the Stafford Act, and 44CFR as they pertain to emergency response, recovery and reimbursement.

John Sullivan, President

Mr. Sullivan has vast experience in all aspects of the construction industry, ranging from marine construction and dredging, land development and infrastructure construction as well as the intricate completion of individual custom homes. Mr. Sullivan, along with his brothers, started Sullivan Land Services, Ltd. which provides comprehensive site services for disaster response and recovery, infrastructure, and commercial landscaping, while earning a degree at Texas A&M University in Construction Management. His ingenuity eventually led to the creation of Sullivan Interests, Ltd., a portfolio of companies that provides services and products to various industries.

With over 20 years of experience in the construction industry, Mr. Sullivan has gained both extensive knowledge and hands on experience with the recovery process.

FEMA Certifications: IS-20.18, IS-100.b, IS-100.pwb, IS-200.b

Mark Stafford, Vice President of Response and Recovery

Mr. Stafford brings many years of experience in disaster and commercial/industrial waste management to DRC Emergency Services. He has participated in recovery following ice storms and hurricanes throughout the Southeast. Mark has overseen and operated landfills, recycling operations and transportation companies exceeding \$200 million in annual revenues. He has managed teams of over 1,100 staff serving business, industry and municipalities.

Prior to joining DRC, Mark was the president and regional director of Allied Waste for the State of Louisiana. He also worked in an executive capacity for Waste Management. He earned a B. S. in business from the University of Louisiana.

FEMA Certifications: IS-5.a, IS-11.a, IS-33.17, IS-35.17, IS-100.pwb, IS-106.17, IS-200.b, IS-315, IS-317, IS-546.a, IS-547.a, IS-660, IS-700.a, IS-702.a, IS-706, IS-775, IS-800.b, IS-801, IS-802, IS-803, IS-806, IS-906, IS-907, IS-2900

Other Certifications: Hazwoper

“The team at DRC has been most professional, engaging, and amenable to the City’s needs during the initial five-year period.”

— Harry Hayes Director of Solid Waste Management City of Houston

Tab C: Resumes

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



Kristy Fuentes, Vice President of Compliance and Administration

Kristy Fuentes is the Vice President of Compliance and Administration for DRC Emergency Services, LLC (DRC ES) and Chief Ethics & Compliance Officer. Previously, Ms. Fuentes was Director of Business Development, leading the marketing, sales and communications functions. Since joining DRC in 2005, Ms. Fuentes has provided assistance to clients in planning, program management, disaster response, demolition contracting and regulatory compliance.

Following Hurricane Katrina, Ms. Fuentes managed expansive projects for the Orleans Levee Board, St. Bernard Parish and the United States Corps of Engineers. Ms. Fuentes has served as program manager for four contracts with the Louisiana Department of Environmental Quality, including the “Katrina Car and Vessel” contract and three massive demolition projects in the City of New Orleans. Following Hurricane Gustav, Ms. Fuentes managed nine major disaster-response contracts across southern Louisiana with a cumulative contract value of over thirty million dollars. In response to the BP MC 232 oil spill, Ms. Fuentes played a key role in the clean-up of lower Jefferson, Terrebonne and Plaquemines Parishes through the employment and management of hundreds of local residents and vessels.

Since November 2013, Ms. Fuentes has implemented changes and improvements to the methods and procedures for contract, licensing and pre-qualification processes, ensuring contractor compliance with Federal and State regulations.

FEMA Certifications: IS-5.a, IS-10.a, IS-11.a, IS-29, IS-37.17, IS-42, IS-100, IS-100.b, IS-100.pwb, IS-106.17, IS-200.b, IS-241.b, IS-244.b, IS-315, IS-317, IS-453, IS-546.a, IS-547.a, IS-632.a, IS-633, IS-634, IS-700, IS-702.a, IS-706, IS-775, IS-800.b, IS-801, IS-802, IS-803, IS-804, IS-906, IS-907, IS-909, IS-2900

Other Certifications: Hazwoper

Cliff Lowe, Vice President of Business Development

Cliff Lowe has over ten years of experience in the disaster management industry and has managed federal projects around the globe, giving him a unique knowledge of state and federal contracts. Since he has been with DRC, Mr. Lowe aided in the Hurricane Michael recovery at the Tyndall Air force Base in Florida. As DRC’s Vice President of Business Development, Mr. Lowe is responsible for the day to day management of DRC’s Regional Manager Team, sales and marketing, and coordinating with DRC’s sister company, SLS.

Mr. Lowe was previously employed at HDR Engineering and Construction, where he worked as a Project Manager for HDR’s OCUNUS Program. The program collectively performed 300 million cubic yards of work in Iraq, Afghanistan, and Kuwait. In 2016, he was awarded the Pathfinder of Distinction for Leadership for his role in Hurricane Matthew recovery efforts.

Mr. Lowe has a Bachelor’s Degree of Science and a Master’s Degree of Science, both obtained at Texas A&M University.

Certifications: 40 Hour HAZWOPER, License Asbestos Inspector

Joe Newman, Vice President of Operations

With more than 13 years of experience in overseeing large-scale construction and disaster-related debris management projects, Mr. Newman has managed teams over multiple disasters including Hurricanes Isabel, Dennis, Katrina and Ike. Through the years, he has had many roles including heavy equipment operation, planning and coordination of construction process, securing permits and licenses, delivery of materials and equipment, FEMA compliance, coordinating and operating with municipality officials, and estimating for contracts.

As Vice President of Operations, Mr. Newman provides operational oversight in order to measure progress and adjust processes to ensure the success of the project. Mr. Newman oversees all project managers and works closely with management personnel to maintain efficient team structure during an activation.

Previously, while activated for Hurricane Ike, Mr. Newman oversaw the collection, processing, and recycling/disposal of over 1,000,000 cubic yards of debris. His recent project activations include Hurricanes Michael, Florence, Harvey, Maria, and Irma. Mr. Newman plays a role in every major activation providing overall project management and operational oversight.

FEMA Certifications: IS-33.17, IS-35.17, IS-100.b, IS-100.pwb, IS-632.a, IS-702.a, IS-2900

Other Certifications: Hazwoper

Jay Gunter, Regional Manager

Mr. Gunter comes to DRC with 35 years in the solid waste business. Having started his career in solid waste in 1983, Mr. Gunter has operated nearly every type of waste and/or hauling truck. Additionally, he has held many positions in the solid waste business. Mr. Gunter has served as an incident commander through several hazardous waste events. As a previous Solid Waste Superintendent with Lake County, Florida, Mr. Gunter has a unique understanding of a jurisdiction's needs during a disaster event. His previous disaster experience includes coordination or clean up after Hurricanes Hugo, Andrew, Alberto and Mitch as well as many other flood and tornado events. His major recent projects include Hurricane Michael and the 2018 Red Tide Event. During Hurricane Michael, Mr. Gunter worked closely with both Georgia and Florida's Departments of Transportation. Mr. Gunter is MOT certified, which makes him qualified to design and implement temporary traffic control plans to ensure the safety of personnel, motorists, and pedestrians, making him an invaluable asset to all DOT projects.

Other Certifications: Hazwoper, Manager of Landfill Operations - Solid Waste Association of North America, Transfer Station Operations Certification - Solid Waste Association of North America, Trainer Certification in Smith System Defensive Driving 5 Keys, FDOT Temporary Traffic Control - Intermediate Course, FDOT Temporary Traffic Control – Advanced Course

Sam Dancer, Field Supervisor and Project Manager

After more than a decade in the military and law enforcement, Mr. Dancer became a Field Supervisor and Project Manager, handling contracts involving clean-up following Hurricanes Gustav and Ike; City of Fayetteville, AR ice storm; City of Nashville, Tennessee flooding; BP Oil Spill; and the Port Au Prince, Haiti earthquake.

More recently, he was involved in: St. Charles County and the City of Bridgeton tornado debris removal (MO); Tuscaloosa (ALDOT) residential demolition of tornado-damaged residences (AL); Terrebonne Parish (LA) and St. Louis Bayou (MS) Cleanout project; City of New Orleans Strategic Demolition for Economic Recovery project (LA); East Baton Rouge Parish wind storm damage (LA); Ascension Parish, Tangipahoa Parish (LA), and Houston (TX) flood damage; project manager for Hurricane Irma Largo.

FEMA Certifications: IS-3, IS-5.a, IS-10.a, IS-11.a, IS -20.19, IS -21.19, IS-29, IS-33.17, IS-36, IS-37.19, IS-42, IS-60.b, IS-75, IS-100.c, IS-100.fda, IS-100.fwa, IS-100.hcb, IS-100.he, IS-100.leb, IS-100.pwb, IS-106.17, IS-200.b, IS-200.hca, IS-201, IS-230.d, IS-241.b, IS-244.b, IS-315, IS-317, IS-324.a, IS-325, IS-394.a, IS-405, IS-420, IS-421, IS-453, IS-454, IS-546.a, IS-547.a, IS-632.a, IS-633, IS-634, IS-660, IS-700.b, IS-702.a, IS-703.a, IS-706, IS-775, IS-800.b, IS-801, IS-802, IS-803, IS-804, IS-807, IS-807, IS-809, IS-810, IS-811, IS-812, IS-813, IS-906, IS-907, IS-909, IS-912, IS-914, IS-1150, IS-1172, IS -2000, IS -2500, IS -2600, IS-2900.a

Tab C: Resumes

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



OSHA Certifications: OSHA-105, OSHA-107, OSHA-108, OSHA-112, OSHA-113, OSHA-115, OSHA-116, OSHA-121, OSHA-122, OSHA-123, OSHA-144, OSHA-150, OSHA-151, OSHA-152, OSHA-161, OSHA-162, OSHA-602, OSHA-603, OSHA-605, OSHA-612, OSHA-614, OSHA-618, OSHA-700, OSHA-701, OSHA-702, OSHA-704, OSHA-707, OSHA-716, OSHA-718, OSHA-719, OSHA-722, OSHA-750, OSHA-806, OSHA-807, OSHA-808, OSHA-809, OSHA-815, OSHA-852

Other Certifications: Access to a TWIC card, Access to HSIN granted by the Department of Homeland Security for Louisiana, Mississippi, Texas, Alabama, and the EM Site

Mark Bush, Project Manager

Mr. Bush is a Texas native who worked previously as Field Service Supervisor/Operations Coordinator for an oilfield services company specializing in water treatment. He served 6 years in the US Army as a Light Wheel Mechanic and also served as a Squad Leader with the 4th Brigade/4th Infantry Division. His prior experience has helped him hone his skills in personnel management, reliability and responsiveness, attention to detail and adaptability to change, and time management. Mr. Bush manages the daily logistical coordination of crews, heavy equipment, and support resources; work flow and future crew movement planning; and daily work site documentation. Additionally, he implements health and safety protocols to ensure that all work was completed safely. Following Hurricane Harvey, Mr. Bush served as the main point of contact to Harris County Engineering. He also worked closely with FDOT in the aftermath of Hurricane Michael. Mr. Bush went to Lamar University in Beaumont, TX

Other Certifications: TX All-lines Ins. Adjuster (lic#2156078), SafeLand USA, SafeGulf USA, H2S Awareness Training, CPR AED Certified

Lisa Garcia, Contracts Manager

Ms. Garcia Walsh has overseen DRC's contracts since 2010. Her role is to maintain all contractual records and documentation, such as receipt and control of all contract correspondence. She is responsible for applying, renewing, and activating general contractor licenses nationwide as well as other authorizations and pre-qualifications. Additionally, she is responsible for invoicing, ticket reconciliation and coordination with subcontractors, municipalities and monitoring firms regarding accounting procedures. Ms. Garcia Walsh helps ensure data is collected and processed efficiently.

Ms. Garcia Walsh has provided administrative assistance to DRC's management personnel on all major disasters since 2013. Prior to joining DRC, Ms. Garcia Walsh provided administrative assistance for emergency response projects involving FEMA protocol.

FEMA Certifications: IS-5.a, IS-10.a, IS-11.a, IS-37.17, IS-42, IS-100.a, IS-100.b, IS-100.pwb, IS-106.17, IS-200.b, IS-201, IS-244, IS-315, IS-317, IS-324.a, IS-453, IS-546.a, IS-547.a, IS-632.a, IS-633, IS-634, IS-660, IS-700.a, IS-702.a, IS-706, IS-775, IS-800.b, IS-801, IS-802, IS-803, IS-806, IS-906, IS-907 IS-909, IS-2900

Other Certifications: Hazwoper

Please see resumes of key personnel attached.



JOHN SULLIVAN

PRESIDENT

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INTRODUCTION

Mr. Sullivan has vast experience in all aspects of the construction industry, ranging from marine construction and dredging, land development and infrastructure construction as well as the intricate completion of individual custom homes. Mr. Sullivan, along with his brothers, started Sullivan Land Services, Ltd. which provides comprehensive site services for disaster response and recovery, infrastructure, and commercial landscaping, while earning a degree at Texas A&M University in Construction Management. His ingenuity eventually led to the creation of Sullivan Interests, Ltd., a portfolio of companies that provides services and products to various industries. With over 20 years of experience in the construction industry, Mr. Sullivan has gained both extensive knowledge and hands on experience with the recovery process

EDUCATION

Texas A&M University – College Station, Texas

Bachelor of Science – Construction Science

PROMINENT CERTIFICATIONS

- | | |
|-----------------|--|
| FEMA IS-100.b | Introduction to Incident Command System, ICS-100 |
| FEMA IS-100.pwb | Introduction to the Incident Command System |
| FEMA IS-200.b | ICS for Single Resources and Initial Action Incident |

OTHER CERTIFICATIONS

OSHA Safety Certification

USACE Contractor Quality Management

NOTABLE PROJECTS

- Hurricane Maria – 2017
- Hurricane Irma – 2017
- Hurricane Harvey – 2017
- Hurricane Matthew -2016

- Louisiana Severe Storms and Flooding (DR-4277) – 2016
- Winter Storm Jonas – 2015
- Houston, TX Flood -2015

EXPERIENCE

NYC Build It Back Program – City of New York, NY

- Program/construction management for the reconstruction, rehabilitation and elevation of over 700 homes in Staten Island. CDBG-DR funded project for New York City restoring homes damaged by Hurricane Sandy.

New York City Rapid Repairs Program – New York, NY

- Repair of over 1,700 homes throughout the five boroughs of New York following Hurricane Sandy. All repairs performed in a four-month period and included mechanical, electric and plumbing.

FEMA Galveston County Emergency Housing – Galveston County, TX

- Involved the complete development of two former athletic fields into fully-functional manufactured home communities totaling 106 units. Both projects were completed in 28 days.

USACE GIWW Willacy County Dredging – Harlingen, TX

- Dredging of approximately 423,000 cubic yards of material in Gulf Intracoastal Waterway and disposal in designated USACE placement areas.

Port of Harlingen Maintenance Dredging – Harlingen, TX

- Maintenance dredging of Port of Harlingen dock facilities. Dredging of approximately 58,000 cubic yards of material and disposal in POH placement areas.

Port of Galveston Maintenance Dredging – Galveston, TX

- Annual contract for maintenance dredging of Port of Galveston dock areas and shipping channel. Dredging of approximately 70,000 cubic yards of material per dredging cycle.

Port of Houston Maintenance Dredging – Houston, TX

- Maintenance dredging of Bayport Wharf 3 facility. Dredging of approximately 53,000 cubic yards of material and disposal in POH placement areas.

Galveston Pilots Association Dredging – Galveston, TX

- Dredging of GPA facility to create proper draft for incoming vessels. The slips had not been dredged in over ten years, which allowed for a substantial amount of siltation. Over 10,000 cubic yards of material was removed to create 15-foot draft at vessel slips.

Texas International Terminals Levee, Dredge & Bulkhead Construction – Galveston, TX

- Creation of new placement areas, reconstruction & reinforcement of 25 acres of existing levees, dredging of over 150,000 cubic yards of material from facility basin and slips, repair and replacement of existing bulkheads, new fendering systems and dolphin installation.

LBC Terminals Levee Construction & Dredging – Houston, TX

- Creation of a new 10-acre dredge spoil placement area at Houston Ship Channel facility and dredging of 40,000 cubic yards of spoil material.



MARK STAFFORD

VICE PRESIDENT OF RESPONSE AND RECOVERY

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INTRODUCTION

Mr. Stafford brings many years of experience in disaster and commercial/industrial waste management to DRC Emergency Services. He has participated in recovery following ice storms and hurricanes throughout the Southeast. Mark has overseen and operated landfills, recycling operations and transportation companies exceeding \$200 million in annual revenues. He has managed teams of over 1,100 staff serving business, industry and municipalities. Prior to joining DRC, Mark was the president and regional director of Allied Waste for the State of Louisiana. He also worked in an executive capacity for Waste Management. He earned a B. S. in business from the University of Louisiana.

EDUCATION

University of Southwest Louisiana – Lafayette, Louisiana

Bachelor of Science in Business Administration – 1980

Media Training School – Dallas, Texas

Advanced Management Program

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial

FEMA IS-100.pwb Introduction to the Incident Command System

FEMA IS-200.b ICS for Single Resources and Initial Action Incident, ICS-200

FEMA IS-700.a National Incident Management System (NIMS), An Introduction

FEMA IS-702.a NIMS Public Information Systems

OTHER CERTIFICATIONS

FEMA IS-5.a

FEMA IS-315

FEMA IS-706

FEMA IS-803

FEMA IS-11.a

FEMA IS-317

FEMA IS-775

FEMA IS-806

FEMA IS-33.17

FEMA IS-546.a

FEMA IS-800.b

FEMA IS-906

FEMA IS-35.17

FEMA IS-547.a

FEMA IS-801

FEMA IS-907

FEMA IS-106.17

FEMIA IS-660

FEMA IS-802

FEMA IS-2900

NOTABLE PROJECTS

Hurricane Maria – 2017

Hurricane Irma – 2017

Hurricane Harvey – 2017

Hurricane Matthew -2016

Louisiana Severe Storms and Flooding (DR-4277) – 2016

Winter Storm Jonas – 2015

Houston, TX Flood -2015

Winter Storm Pax – 2014

Midwestern Tornado Outbreak – 2013

Hurricane Isaac – 2012

Hurricane Irene – 2011

BP Oil Spill – 2010

Hurricane Gustav – 2008

Hurricane Ike – 2008

Hurricane Wilma – 2006

Hurricane Rita – 2005

Hurricane Ophelia – 2005

Hurricane Katrina – 2005

Hurricane Dennis – 2005

EXPERIENCE

DRC Emergency Services LLC – New Orleans, Louisiana

Vice President of Response and Recovery – January 2016 – Present

Chief Executive Officer – December 2013 – January 2016

Director-Business Development – January 2013 – December 2013

Partner and Chief Operating Officer – September 2005 – January 2013

Allied Waste Systems, Baton Rouge Louisiana

District Manager – April 2002 – September 2005

DRC, INC. – Mobile, Alabama/New Orleans, Louisiana

Regional Manager – April 2000 – April 2002

- Negotiated and managed local/FEMA-funded government contracts; developed and produced RFPs. Provided technical assistance to government entities. Advised government on 44CFR issues. Represented local government in handling FEMA issues.
- Managed construction contracts in the Southern United States and Honduras.
- Managed marketing and operations for disaster recovery work. Conducted negotiations and hired subcontractors. Provided volume and cost estimates.
- Developed/managed incinerator projects, working closely with various political bodies.
- Provided environmental consulting services for government and private industry.
- Responsible for business development. Produced business models.
- Negotiated with USAID relating to multiple construction contracts in Honduras to resolve contract disputes.
- Gained the aid of U.S. embassy on behalf of company.
- Designed company's marketing program.

Waste Management, Inc. – New Orleans, Louisiana

Division President/General Manager – August 1996-February 2000

Waste Management, Inc. - Baton Rouge and South Louisiana Division – Baton Rouge, Louisiana

District Manager – July 1995-August 1996

- In final (New Orleans) assignment, held responsibility for commercial, residential, South Louisiana, and transfer divisions, with five satellite operations and a total of 500 personnel and 200+ vehicles serving 470,000 residences and 5000+ commercial and industrial accounts.
- Directed a \$70 million operation, with responsibility for profitability as well as administrative and financial structure and accountability; allocation of assets; financial projections and results; and other financial matters detailed previously for an operation providing a full array of environmental services, from industrial waste transportation and disposal to hospital and commercial waste collection and transportation to street sweeping services and disposal of municipal waste to leasing of modular offshore buildings.
- Structured five-year profit enhancement plan establishing goals for commercial revenue growth, price increases, incentive-based productivity improvement (focus on target marketing and productivity increases), long-term fixed vendor pricing, and requirements for R.O.I. analysis on capital purchases, minimum return requirements, and conversion to incentive-based compensation to limit annual wage increases.
- Oversaw sales and marketing efforts as well as daily operations and equipment maintenance; approved marketing plans; formulated and approved major bids/requests for proposals. Formulated and approved contract operating plans, acquisitions and mergers. Hired and worked closely with department managers to develop budgets and identify areas of potential cost savings. Purchased capital equipment. Negotiated favorable vendor pricing, maintenance labor agreements and contracts.
- Taught seminars; conducted workout team training and Effective Supervision training (beginning and advanced) for supervisors and managers in two states. Served as facilitator for company-wide leadership development training.
- Participated in grievance hearings and occasional arbitration hearings.
- Established and maintained strong and lasting community, political, media and Teamster relationships. Initiated and authorized political activities and contributions. Lobbied state legislature on transportation and environmental issues; state and local officials

to obtain municipal contracts. Participated in numerous public hearings statewide. Represented company before other public bodies and at political functions.

Waste Management, Inc. - Commercial/Residential, New Orleans & St. Tammany Divisions – New Orleans, Louisiana

General Manager – February 1989-July 1995

Assistant General Manager – March 1988-February 1989

Waste Management, Inc. – Acadiana – Lafayette, Louisiana

Manager of Special Projects – January 1987-March 1988

Sales Manager – September 1985-January 1987

Camel Industries – Lafayette, Louisiana

Co-founder/Manager – December 1980-September 1985

- Co-founded this commercial environmental services company. Built operation from its inception to \$3 million in annual sales volume before its 1985 sale to Waste Management.



KRISTY FUENTES

VICE PRESIDENT OF COMPLIANCE AND ADMINISTRATION

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INTRODUCTION

Kristy Fuentes is the Vice President of Compliance and Administration for DRC Emergency Services, LLC (DRC ES) and Chief Ethics & Compliance Officer. Previously, Ms. Fuentes was Director of Business Development, leading the marketing, sales and communications functions. Since joining DRC in 2005, Ms. Fuentes has provided assistance to clients in planning, program management, disaster response, demolition contracting and regulatory compliance. Following Hurricane Katrina, Ms. Fuentes managed expansive projects for the Orleans Levee Board, St. Bernard Parish and the United States Corps of Engineers. Ms. Fuentes has served as program manager for four contracts with the Louisiana Department of Environmental Quality, including the “Katrina Car and Vessel” contract and three massive demolition projects in the City of New Orleans. Following Hurricane Gustav, Ms. Fuentes managed nine major disaster-response contracts across southern Louisiana with a cumulative contract value of over thirty million dollars. In response to the BP MC 232 oil spill, Ms. Fuentes played a key role in the clean-up of lower Jefferson, Terrebonne and Plaquemines Parishes through the employment and management of hundreds of local residents and vessels. Since November 2013, Ms. Fuentes has implemented changes and improvements to the methods and procedures for contract, licensing and pre-qualification processes, ensuring contractor compliance with Federal and State regulations.

EDUCATION

University of New Orleans – New Orleans, Louisiana

Marketing – 1993

Southeastern Louisiana University – Hammond, Louisiana

Marketing – 1992-1993

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial

FEMA IS-100.b Introduction to Incident Command System, ICS-100

FEMA IS-100.pwb Introduction to the Incident Command System

FEMA IS-632.a Introduction to Debris Operations

FEMA IS-633 Debris Management Plan Development

FEMA IS-634 Introduction to FEMA’s Public Assistance Program

FEMA IS-700 National Incident Management System (NIMS), An Introduction

FEMA IS-702.a NIMS Public Information Systems

OTHER CERTIFICATIONS

FEMA IS-5.a

FEMA IS-200.b

FEMA IS-453

FEMA IS-802

FEMA IS-10.a

FEMA IS-201

FEMA IS-546.a

FEMA IS-803

FEMA IS-11.a

FEMA IS-241.b

FEMA IS-547.a

FEMA IS-804

FEMA IS-29

FEMA IS-244.b

FEMA IS-706

FEMA IS-906

FEMA IS-37.17

FEMA IS-315

FEMA IS-775

FEMA IS-907

FEMA IS-42

FEMA IS-317

FEMA IS-800.b

FEMA IS-909

FEMA IS-106.17

FEMA IS-324.a

FEMA IS-801

FEMA IS-2900

NOTABLE PROJECTS

Hurricane Maria – 2017

Hurricane Irma – 2017

Hurricane Harvey – 2017
Hurricane Matthew -2016
Louisiana Severe Storms and Flooding (DR-4277) – 2016
Winter Storm Jonas – 2015
Houston, TX Flood -2015
Winter Storm Pax – 2014
Midwestern Tornado Outbreak – 2013
Super Storm Sandy – 2012
Hurricane Isaac – 2012

Hurricane Irene – 2011
BP Oil Spill – 2010
Hurricane Gustav – 2008
Hurricane Ike – 2008
Hurricane Wilma – 2006
Hurricane Rita – 2005
Hurricane Ophelia – 2005
Hurricane Katrina – 2005
Hurricane Dennis – 2005

EXPERIENCE

DRC Emergency Services, LLC – New Orleans, Louisiana

Chief Executive Compliance Officer – October 2014-present

- Overall day-to-day responsibility for directing the DRC ES ethics, business conduct and government contracting compliance programs (“Programs”). Ensure that all executives and employees have ethics training on an annual basis and that the Code provides compliance guidance appropriate to the size and nature of DRC ES business.

Vice President of Business Development – 2013-present

- Management of DRC’s marketing, sales and communications functions, providing client relations and assistance in the areas of planning, program management, disaster response, demolition contracting and regulatory compliance

Regional Manager – 2005-2013

- Management and oversight for all Louisiana projects since 2005, including Hurricanes Katrina, Gustav, Ike and Isaac recovery with state and local agency contracts.
- Specialty project management including “Katrina Vehicle and Vessel” recovery in the State of Louisiana for the Department of Environmental Quality, South Shore Harbor Vessel Removal, debris removal, marine debris removal and demolition programs in four parishes, including asbestos removal
- Managed contract and government relations in major disasters throughout the United States including but not limited to the Alabama tornados, Hurricane Irene in Maryland and New York, Hurricane Sandy, Ice Storm recovery in North and South Carolina
- Coordination of multi-million-dollar shipment of all necessary materials and supplies to Haiti to erect a 350-man workforce housing facility in support of a US State Department work camp

Lash Homes, Inc. – Chalmette, Louisiana

Project Management – 1998-2004

- Managed material, machinery and people for construction projects throughout New Orleans
- Ensured the safety of the employees
- Responsible for timely completion of projects

Casey, Babin and Casey – New Orleans, Louisiana

Real Estate Closing Coordinator – 1998-2004

- Arranged and managed documents for the legal proceedings containing real estate transactions
- Scheduled and orchestrated multiple real estate transactions daily



CLIFFORD A. LOWE JR.

VICE PRESIDENT OF BUSINESS DEVELOPMENT

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INTRODUCTION

Mr. Lowe has 10 years managing debris monitoring projects throughout the Southeast United States and providing emergency management training to public and private entities alike. Mr. Lowe has 22 years of experience managing and participating in environmental restoration activities for DoD, USACE, and the State of Texas; preparing Cost-to-Complete documents, Statements of Work, Cost Estimates, and Work Plans for USAF installations funding approval. While supporting DoD, Mr. Lowe has 3 years experience in developing and interpreting groundwater investigations conducted in complex subsurface geology, and modeling using a variety of groundwater modeling programs (Modflow, Groundwater Vistas, Aqtesolv, Surfer, and ADEPT), and served as the Water Quality Session Chairman at the 2001 Pollution Prevention Conference. Mr. Lowe has more than 11 years of experience completing Phase I and Phase II subsurface investigations in Texas and Louisiana and has been managing Title II oversight for AFCEC since 2008.

EDUCATION

Texas A & M University Corpus Christi, 1998

M.S., Environment Science, Environmental Studies

Texas A&M University College Station, 1996

B.S., Wildlife and Fishery Sciences

PROMINENT CERTIFICATIONS

NESHAP trained Asbestos Inspector
Construction Quality Management

DOD Secret Clearance
HAZWOPER Certification

NOTABLE PROJECTS

Hurricane Irma – 2017
Hurricane Harvey – 2017

Hurricane Matthew—2016

EXPERIENCE

FDOT District 6 X0402 - Hurricane Irma ROW (Right of Way) Debris Monitoring, Monroe County, Florida, September 2017 – Current. Project Manager. HDR is completing a ROW debris monitoring project in Monroe County Florida for FDOT. The Florida Keys experienced flooding and high winds due to Hurricane Irma. HDR managed 100+ staff and to date has overseen the collection of 1,000,000 cubic yards of combined storm debris along US 1 and additional county maintained roads.

City of Corpus Christi Disaster Assessment Team Training Workshop and Emergency Management Coordination, Corpus Christi, TX, June 2017. Project Manager. HDR provided the City of Corpus Christi with a 2 day training event one month prior to Hurricane Harvey landfall. HDR trained city staff in EM preparedness and DAT procedures.

Hurricane Matthew ROW (Right of Way) Debris Monitoring, St. Johns County, Florida, October 2016 – Current. Project Manager. HDR completed a ROW debris monitoring project in St. Johns County Florida. The 602 square mile county experienced flooding and high winds due to Hurricane Matthew. HDR managed 100+ staff and to date has overseen the collection of 700,000 cubic yards of combined storm debris.

City of Flagler Beach, Florida – Hurricane Matthew (2016)

Project Manager. HDR completed a ROW debris monitoring project in Flagler County Florida. HDR managed 35+ staff and oversaw the collection of 450,000 cubic yards of combined storm debris.

Clarendon County, SC – Severe Flooding (2015)

Provided on-site technical assistance to Clarendon County following a catastrophic flooding event in 2015. HDR assisted the County with coordination and communications with the South Carolina National Guard in the repair of County-maintained roadways.

Escambia County, Florida – Severe Flooding (2013)

Mr. Lowe assisted Escambia County, Florida following a 500-year flooding event that resulted in upwards of \$100 million in damages to Escambia County. HDR assisted with the damage assessment documentation process, procured engineers and contractors for both temporary and permanent repairs, and helped the County Public Works Dept. with overall reimbursement efforts.

Quality Assurance (Title II) for 46Kv Distribution Line at Kirtland AFB, New Mexico, October 2016 – Current. Project Manager. Providing management and review of construction of a 46 Kv power distribution line at Kirtland AFB, NM. HDR's fulltime on-site Construction Inspector is responsible for daily reporting, invoice review, submittal review, and RFI response.

Quality Assurance (Title II) for Melrose Range Control Tower at Cannon AFB, New Mexico, October 2016 – Current. Project Manager. Providing management and review for design and construction of the Melrose Range Control Tower at Melrose Range, NM. HDR has provided at full time on-site Construction Inspector for AFCEC through the duration of the project.

Quality Assurance (Title II) for Sanitary Sewer Repair at Tyndall AFB, Florida, September 2013-August 2015. Project Manager. Providing management and review for complete engineering design and construction for the repairing by slip lining the 1950s mains, manholes, and service laterals on the Sanitary Sewer System at Tyndall AFB. The project is getting underway with the cleaning and inspection of 127,700 Linear Feet of the Sanitary Sewer System by closed circuit television. Tyndall AFB was opened in 1941, much of the sanitary sewer remains unchanged since its installation in the 1950's and acts as the primary system for the bases 3,000+ residents. Today Tyndall AFB's primary mission is to provide air dominance training for F-22A Raptor pilots and maintenance personnel and air battle managers to support the combat Air Force. This project is just another example of HDR-EOC's ever expanding resume of Title II projects.

Title I Services for Southwest Asia, September 2013 – July 2015. Project Manager for master planning services for five locations in Southwest Asia. This project will provide Camp Master Plans for Camp As Sayliyah, Qatar, and Zayed Military City, Abu Dhabi, UAE. We will also be providing a Country Plan for Jordan and a draw down plan for the Kabul Base Cluster, Afghanistan.

Quality Assurance/Quality Control (Title II) for Multiple Projects in Afghanistan, January 2012-Present. Assistant Project manager for Title II Construction Management work in Afghanistan. The work load included overseeing and managing construction totaling \$600M. The team is comprised of 150 plus diverse individuals comprised of Expatriates, Third Country Nationals and Local Afghani Nationals. The work provided supervision, inspection, in-depth analysis of contractor cost and schedule performance and oversight for construction of various facilities throughout Afghanistan. Authored the QAPP for the program. The Air Force Center for Engineering and the Environment's (AFCEE) Guidance for Contract deliverables (GCD) was used to develop this extensive QAPP. Ensure compliance with the Health and Safety Plans for each site. This project is a firm fixed price (FFP) project valued at over \$38M in revenue for HDR in 2012.

Electrical Engineering and Inspection Support for the Area Support Group, Kuwait, 2009. Project Manager. Provides oversight and management of a \$3M AFCEE 4P A&E contract. In this capacity ensures overall quality and performance for inspection and construction oversight. Mr. Lowe is responsible for preparing proposals, reviewing Statements of Work, submitting reports and ensuring adequate resources are made available for the project. Value: 3M.

Operations and Maintenance Services Camp Arifjan, Kuwait, 2009-Present. Project Manager. Provides oversight and management of three AFCEE ECOS contracts worth over \$3M. In this capacity ensures overall quality and performance for three maintenance contracts covering HVAC, electrical and general maintenance. Mr. Lowe is responsible for preparing proposals, reviewing Statements of Work, developing Work Plans and ensuring adequate resources are made available for the project. Value: 3.5 M.

Preventive Maintenance and Repair of Generators at Camp Arifjan, Kuwait, 2009. Project Manager. Provides oversight and management of a \$4.5M AFCEE ECOS contract. In this capacity ensures overall quality and performance for maintenance contracts covering over 100 generators in Kuwait in support of US operations. Mr. Lowe is responsible for preparing proposals, reviewing Statements of Work, submitting reports and ensuring adequate resources are made available for the project. Value: 4.5M.

Title I and Title II Construction Services ASG-KU Kuwait, 2009. Project Manager. Provides oversight and management of a \$4M AFCEE 4P A&E contract. In this capacity ensures overall quality and performance for construction oversight, inspection, and design. Mr. Lowe is responsible for preparing proposals, reviewing Statements of Work, submitting reports and ensuring adequate resources are made available for the project. Value: 4M.

Title I and Title II Construction Services Cannon AFB Clovis, NM, 3/08-5/10. Project Manager. Provides oversight and management of two AFCEE 4P A&E contracts worth over \$2M. In this capacity ensures overall quality and performance for two contracts covering

construction oversight, inspection, and design. Mr. Lowe is responsible for preparing proposals, reviewing Statements of Work, submitting reports and ensuring adequate resources are made available for the project. Value: 2M.

Los Angeles AFB/United States Air Force, 7/10-10/10. Project Manager. Supported the base Civil Engineering and Logistics Squadron (61 CELS) as the on-site Project Manager and Construction Inspector. Responsible for restructuring the construction inspection standard procedures and streamlining the exit strategy and transition to the incoming contractor. Value: \$3M

Asbestos Abatement and Removal – Precise Hard Chrome Inc., Waco, TX, 6/10-8/10. Project Manager. Coordinated effort to identify ACM in facilities targeted for demolition and oversaw the necessary abatement and removal actions.

TSA Training Academy EA – Lackland AFB, San Antonio, TX, 5/09-11/09. Project Manager. Conducting field investigation and coordinating the EA effort for the acquisition of property leased to the TSA from LAFB for construction of The Canine Training Facility.

Metes & Bounds Survey – Dyess AFB, Abilene, TX, 11/08-3/09. Project Manager. Provides oversight and management of vital project in the housing privatization process for Dyess AFB. Value: 60K.

Metes & Bounds Survey – Northern Group; North Dakota, South Dakota, Idaho, 8/08-10/09. Project Manager. Provides oversight and management of vital project in the housing privatization process for Grand Forks AFB, Minot AFB, Cavalier AFB, North Dakota, Ellsworth AFB, South Dakota, and Mountain Home AFB, Idaho. Value: 350K.

Assessment of Asbestos Containing Soils, Brooks City-Base, TX, 2008. Project Manager. Provides oversight and management of contract. In this capacity ensures overall quality and performance for inspection oversight. Mr. Lowe is responsible for submitting monthly reports and ensuring adequate resources are made available for the subcontractors on the project. Value: 70K.

Renovation of Military Barracks, Corpus Christi Army Depot, Corpus Christi, TX, 2008. Project Manager. Provides oversight and direction to Merrick Inc. to ensure that RFP's for barracks renovation include the appropriate level of Asbestos and Mold remediation. Value: 50K.

LTM/LTO, Monitoring for FPTA2 at Brooks City-Base, TX, 2008. Assistant Project Manager. Provides oversight and management of contract, coordinates with subcontractors and provides monthly reports to AFCEE. Value: 275K.

NON-HDR EXPERIENCE

Carrizo-Wilcox Aquifer Storage and Recovery Project, Bexar County, TX. Evergreen Underground Water Conservation District Storage and Recovery Model, 2003. As District Project Manager/Hydrogeologist, Mr. Lowe developed and presented a groundwater model that projected effects of withdrawal and injection of water into the Upper Carrizo-Wilcox Aquifer in Southern Bexar County, TX.

Corpus Christi Landfill, Corpus Christi, TX. Methane Recovery Well Project. As Project Scientist for AES, Inc. Mr. Lowe completed the installation and system startup for a methane recovery project that consisted of twenty two (22) recovery wells.

Massachusetts Military Reservation (MMR), MA. MMR Installation Restoration Program (IRP), 1999-2005. Project Manager. Mr. Lowe served as support to the Air Force Center for Engineering and the Environment (AFCEE) for projects initiated and completed on the MMR. Mr. Lowe also provided funding documents for the IRP and cost-to-complete documents through 2007.

Yokota Air Force Base (AFB), Tokyo, Japan. Flight Line Survey and Glide Slope Landscape Intrusion Project, 2001. As Project Manager, Mr. Lowe managed and participated in a GIS modeling project for the Yokota AFB, Japan. Mr. Lowe led a team of eight (8) GIS professionals in a thirty (30) day overseas project that was crucial to Air Force operations in Japan.



JOE NEWMAN

VICE PRESIDENT OF OPERATIONS

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INTRODUCTION

With more than 12 years of experience in overseeing large-scale construction and disaster-related debris management projects, Mr. Newman has managed teams over multiple disasters including Hurricanes Isabel, Dennis, Katrina and Ike. In 2008, Mr. Newman responded to the devastation in Galveston following Hurricane Ike and as a Program Manager, he oversaw the collection, processing and recycling/disposal of over 1 million cubic yards of debris. He has been involved in projects in various capacities, including heavy equipment operation, planning and coordination of construction process, securing permits and licenses, delivery of materials and equipment, FEMA compliance, coordinating and operating with municipality officials, and estimating for contracts. In May of 2015, Mr. Newman responded to the historic floods meeting the needs of Texas Department of Transportation and the Houston Solid Waste Department. He was tasked with tracking all debris operations

EDUCATION

Highschool Diploma

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial	
FEMA IS-100.b	Introduction to Incident Command System, ICS-100
FEMA IS-00632.a	Introduction to Debris Operations
FEMA IS-702.a	NIMS Public Information Systems

OTHER CERTIFICATIONS

FEMA IS-33.17	FEMA IS-100.pwb
FEMA IS-35.17	FEMA IS-2900

NOTABLE PROJECTS

Hurricane Maria – 2017	Tornado Outbreak – 2011
Hurricane Irma – 2017	Hurricane Gustav – 2008
Hurricane Harvey – 2017	Missouri Ice Storm – 2007
Hurricane Matthew -2016	New York Ice Storm – 2006
Louisiana Severe Storms and Flooding (DR-4277) – 2016	Hurricane Katrina – 2005
Houston, TX Flood -2015	Hurricane Dennis – 2005

EXPERIENCE

DRC Emergency Services, LLC – New Orleans, Louisiana
Vice President of Operations – March 2017 – Present
Program Manager – 2003 – March 2017

- On-ground execution of projects
- Crew oversight
- Schedule adherence
- Resource utilization

- Qualify/safety and regulatory compliance

United States Army

Army Ranger – 1995-2000

- Ranger Indoctrination Program (RIP)
- Primary Leadership Development Course (PLDC)
- Airborne School



JAY GUNTER

REGIONAL MANAGER

7578 15th Lane, Vero Beach, Florida, 32966
(386) 507-1011 jgunter@drcusa.com

INTRODUCTION

Mr. Gunter comes to DRC with 35 years in the solid waste business. Jay started throwing trash on the back of a garbage truck in 1983 and has operated every type of waste and/or hauling truck imaginable. He rose through the ranks at BFI becoming a Sales Rep and President’s Club member in 1989; in 1990 as an Operations Manager he became a member of Chairman’s Club. During his long career in the waste industry, Jay has held almost every position. He was landfill and transfer station certified through the Solid Waste Association of North America. He was also certified as HAZWOPER through the University of South Florida and has served as an incident commander through several hazardous waste events. As a previous Solid Waste Superintendent with Lake County, Florida, Jay has been through the 200, 300 and 400 series for Municipal emergency management and understands that side of a disastrous event as well. His disaster experience includes coordination or clean up after Hurricanes Hugo, Andrew, Alberto and Mitch as well as many other flood and tornado events.

EDUCATION

Crandall Junior College – Macon, Georgia

Computer Science – 1984

University of South Florida – Tampa, Florida

HAZWOPER - 2012

PROMINENT CERTIFICATIONS

- Hazardous Waste Operations & Emergency Response – 40 hr.
- Solid Waste Association of North America – Manager of Landfill Operations
- Solid Waste Association of North America – Transfer Station Operations certification
- Smith System Defensive driving 5 keys – Trainer certification
- FDOT Temporary Traffic Control - Intermediate Course

NOTABLE PROJECTS

- | | |
|---|------------------------------------|
| Louisiana Severe Storms and Flooding (DR-4277) – 2016 | |
| Hurricane Charley – 2004 | Hurricane Alberto – 1994 |
| Hurricane Jeanne - 2004 | Georgia Floods from Alberto - 1994 |
| Hurricane Frances – 2004 | Hurricane Andrew - 1992 |
| Hurricane Mitch – 1998 | Hurricane Hugo - 1989 |

EXPERIENCE

DRC Emergency Services, LLC – Vero Beach, Florida

Regional Manager, South Florida – April 2018-present

- Overall day-to-day responsibility for managing all client customer needs including contracts, maintenance, training and planning for disaster events.



Waste Connections – South Louisiana

District Manager, New Orleans, Louisiana – 2016-2018

- Managed Day to day operations, sales, maintenance, accounting and marketing responsibility for Southeast Louisiana Collections companies including post collection duties.
- Responsible for Jefferson Parish Landfill and Marrero Recycling plant.
- **Improved margin by 50% in the New Orleans District, reduced safety incident rates by 62% resulting in being recognized as ‘Servant Leader of the Year’ for the South region of Waste Connections**

District Manager, Houma, Louisiana – 2015-2016

- Managed Day to day operations, sales, maintenance, accounting and marketing responsibility for Southeast Louisiana Collections companies including post collection duties.
- Responsible for Larose Transfer station.
- **Improved margin by 65% in the Houma District, reduced safety incident rates by 86% resulting in named the most improved hauling company.**

Lake County, Florida

Solid Waste Superintendent – 2011-2014

- Direction of all Solid Waste services for Lake County including management of 3 operating Class 1 landfills, 1 operating Class III landfill, 3 closed landfills and 5 convenience drop off centers within the county.
- Daily oversight of operations of Covanta Waste to Energy plant in Lake County.
- Completing first 2 years with operating costs under budget by over 800k
- Successfully closed Astatula landfill within 99.98% of permitted air-space.



SAM DANCER

PROJECT MANAGER

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INTRODUCTION

After more than a decade in the military and law enforcement, Mr. Dancer became a Field Supervisor and Project Manager, handling contracts involving clean-up following Hurricanes Gustav and Ike; City of Fayetteville, AR ice storm; City of Nashville, Tennessee flooding; BP Oil Spill; and the Port au Prince, Haiti earthquake. Most recently, his projects have included St. Louis County and the City of Bridgeton, MO, tornado debris removal; Tuscaloosa, AL (ALDOT) residential demolition of tornado-damaged residences; Terrebonne Parish, LA, St. Louis Bayou Cleanout project; and the City of New Orleans, LA, Strategic Demolition for Economic Recovery project.

EDUCATION

Southeastern Louisiana University – Hammond, LA
Computer Science – Fall 1980, Fall 1981, Spring 1982

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial
FEMA IS-100.b Introduction to Incident Command System, ICS-100
FEMA IS-100.pwb Introduction to the Incident Command System
FEMA IS-632.a Introduction to Debris Operations
FEMA IS-633 Debris Management Plan Development
FEMA IS-634 Introduction to FEMA’s Public Assistance Program
FEMA IS-700 National Incident Management System (NIMS), An Introduction
FEMA IS-702.a NIMS Public Information Systems

OTHER CERTIFICATIONS

FEMA IS-3	FEMA IS-100.fwa	FEMA IS-317	FEMA IS-706	FEMA IS-812	OSHA-150
FEMA IS-5.a	FEMA IS-100.hcb	FEMA IS-324.a	FEMA IS-775	FEMA IS-813	OSHA-151
FEMA IS-10.a	FEMA IS-100.he	FEMA IS-325	FEMA IS-800.b	FEMA IS-906	OSHA-152
FEMA IS-11.a	FEMA IS-100.leb	FEMA IS-394.a	FEMA IS-801	FEMA IS-907	OSHA-602
FEMA IS-29	FEMA IS-106.17	FEMA IS-405	FEMA IS-802	FEMA IS-909	OSHA-603
FEMA IS-33.17	FEMA IS-200.b	FEMA IS-420	FEMA IS-803	FEMA IS-912	OSHA-605
FEMA IS-36	FEMA IS-200.hca	FEMA IS-421	FEMA IS-804	FEMA IS-914	OSHA-612
FEMA IS-37.17	FEMA IS-201	FEMA IS-453	FEMA IS-807	FEMA IS-1150	OSHA-700
FEMA IS-42	FEMA IS-230.d	FEMA IS-546.a	FEMA IS-807	FEMA IS-2900	OSHA-815
FEMA IS-60.b	FEMA IS-241.b	FEMA IS-547.a	FEMA IS-809	OSHA-105	OSHA-852
FEMA IS-75	FEMA IS-244.b	FEMA IS-660	FEMA IS-810	OSHA-115	
FEMA IS-100.fda	FEMA IS-315	FEMA IS-703.a	FEMA IS-811		

NOTABLE PROJECTS

Hurricane Irma – 2017	Midwestern Tornado Outbreak – 2013
Hurricane Harvey – 2017	Super Storm Sandy – 2012
Louisiana Severe Storms and Flooding (DR-4277) – 2016	Hurricane Isaac – 2012
Houston, TX Flood -2015	Hurricane Irene – 2011
Winter Storm Pax – 2014	BP Oil Spill – 2010

EXPERIENCE

DRC Emergency Services LLC – New Orleans, Louisiana

Project Manager – 2013 – Present

- Manages all phases of assigned projects, ensuring contractual obligations are met and accountable for the personnel and equipment onsite. Projects include St. Louis County and the City of Bridgeton, MO, tornado debris removal; Tuscaloosa, AL (ALDOT) residential demolition of tornado-damaged residences; Terrebonne Parish, LA, St. Louis Bayou Cleanout project; City of New Orleans, LA, Strategic Demolition for Economic Recovery project.

The Country Club – New Orleans, Louisiana

Security Supervisor – 2013

- Maintained a safe environment for employees and patrons at a high-profile restaurant and nightclub; monitored activity via recorded digital CCTV and through live indoor and outdoor surveillance; ensured security staff members were properly trained in all methods of surveillance, guest service, non-violent crisis intervention and documentation of events.

Defcon 1–Pearl River, Louisiana

Owner/Operator – 2012-2013

- Managed all operations of a personally owned business which involved the retail sales of law enforcement and military apparel and equipment and provided contract security for private parties, events and VIP escort services.

Cahaba Disaster Recovery (acquired by DRC) – Mobile, Alabama

Project Manager – 2008-2012

- Directed all phases of disaster-related projects from contract activation to final closeout; coordinated mobilization of subcontractors and ensured crews in the field operated in accordance with OSHA and DEQ regulations; maintain effective communication with local governing bodies, FEMA, Army Corps of Engineers and monitoring firms. Recovery projects included areas impacted by Hurricanes Gustav and Ike; City of Fayetteville, AR ice storm; City of Nashville, Tennessee flooding; BP Oil Spill; and Port au Prince, Haiti earthquake

Bourbon Blues Company – New Orleans, Louisiana

Security – 2008

- Provided a safe environment for the employees and patrons by ensuring rules regarding the service of alcoholic beverages to patrons by the bar staff were followed; communicated effectively with NOPD in regard to serious incidents occurring at the bar and submitted written reports to law enforcement and management

Omni-Pinnacle Emergency Response – Slidell, Louisiana

Field Supervisor – 2005-2008

- Managed the day-to-day activities of crews and employees in the field, including operations involving tree cutting, debris removal, debris disposal, waterway clearing and residential and commercial demolition; ensured that FEMA, OSHA, DEQ and contractual obligations are met; project involvement included Hurricanes Katrina and Rita in unincorporated St. Tammany Parish, LA and Wilma in Indian River County, FL

Target Corporation (Mervyn's and Target) – Multiple Locations

Key Store Investigator, Field Assets Protection Team Leader, Executive Team Leader-Assets Protection – 1994-2005

- Implemented company-directed safety and shortage plans as well as creating store-based plans in accordance with annual inventory results, local safety issues and theft trends; monitored and maintained overt and covert surveillance systems; initiated, investigated and resolved internal and external theft cases including organized theft and fraud; apprehended and interviewed individuals responsible for shortages; partnered with local, state and federal law enforcement agencies and communicated with other retailers; testified in court when necessary

LAW ENFORCEMENT EXPERIENCE:

Pearl River Police Department (Reserve Division) – Pearl River, Louisiana

Officer – 1990-1996

- Patrol the streets of Pearl River, protect citizens and their property while enforcing town, parish and state ordinances; participated in the initiation and resolution of investigations regarding the manufacturing transport, possession and distribution of controlled substances as a member of the Narcotics Task Force

MILITARY EXPERIENCE:

Louisiana Army National Guard (Infantry) – Houma, Louisiana

Squad Leader – 1989-1991

- Accountable for the proper training and the well-being of an eleven-person infantry squad; maintained combat readiness of the squad and all assigned weapons and equipment to ensure mission completion; unit was activated for Desert Storm

United States Army (Infantry) – Multiple Locations

Senior Custodial Agent, Fire Team Leader/Track Commander – 1983-1986

- Controlled entry of US and German personnel into the limited and exclusion areas of a remote nuclear missile site and provide tactical response in the event of a perimeter breach; ensured that the soldiers in the fire team were properly trained and all assigned equipment was maintained; participated in Bright Star, Egypt (1985)

MARK BUSH

PROJECT MANAGER

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(888) 721-4372 · Mbush@drcusa.com

INTRODUCTION

Mr. Bush is a Texas native who worked previously as Field Service Supervisor/Operations Coordinator for an oilfield services company specializing in water treatment. He served 6 years in the US Army as a Light Wheel Mechanic and also served as a Squad Leader with the 4th Brigade/4th Infantry Division. His prior experience has helped him hone his skills in personnel management, reliability and responsiveness, attention to detail and adaptability to change, and time management. Recently, Mr. Bush worked as a project manager for DRC in Harris County following Hurricane Harvey. He also serves as the main point of contact to Harris County Engineering during this time. Mr. Bush went to Lamar University in Beaumont, TX.

EDUCATION

Lamar University, 1995-1997

Houston Area Plumbers Joint Apprenticeship Training, 1999-2003

PROMINENT CERTIFICATIONS

40-Hour OSHA HAZWOPER0

TX All-lines Ins. Adjuster (lic#2156078)

SafeLand USA

SafeGulf USA

H2S Awareness Training

CPR AED Certified

NOTABLE PROJECTS

Hurricane Harvey – 2017

Hurricane Michael—2018

EXPERIENCE

DRC Emergency Services, LLC

- *Project Manager, 2017-Present*
 - Hurricane Michael, Jackson County, Florida. Mr. Bush served as the project manager during DRC's response efforts for Hurricane Michael. Still activated in Florida working with FDOT, Mr. Bush's responsibilities included managing the daily logistical coordination of crews, heavy equipment, and support resources; implementing health and safety protocols to ensure that all work was completed safely; work flow and future crew movement planning; and daily work site documentation.
 - Hurricane Harvey, Harris County, Texas. Mr. Bush served as the project manager during DRC's response efforts for Hurricane Harvey. Mr. Bush's responsibilities included managing the daily logistical coordination of crews, heavy equipment, and support resources; implementing health and safety protocols to ensure that all work was completed safely; work flow and future crew movement planning; and daily work site documentation. In addition to managing debris removal, Mr. Bush was the main point of contact for Harris County's Engineering Department for shutting down all DMS sites in the area.

Kellogg, Brown & Root-2003-2004

- *Foreman, (Djibouti, Africa), 2003-2004*
 - Worked as the youngest foreman in the country to maintain and improve the infrastructure of a military base. With 16-18 local national crew members, their work involved plumbing and construction jobs.

Orion Water Solutions

- *Field Service Supervisor/Operations Coordinator, 2014-2017*
 - Served as the supervisor and coordinator for all of operations, including but not limited to; managed the logistics of mobile equipment, chemical shipments, and all of personnel.

MILITARY EXPERIENCE:

United States Army

- *Squad Leader with the 4th Brigade/4th Infantry Division, 2007-2013*
 - *Jalalabad, Afghanistan.* Tasked with Base Defense Ops and served as a member of a QRF Team in support of Operation Enduring Freedom.



LISA GARCIA WALSH

CONTRACTS MANAGER

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INTRODUCTION

Ms. Garcia has overseen DRC’s contracts since 2010, maintaining contractual records and documentation, such as receipt and control of all contract correspondence. She’s also responsible for applying, renewing and activating general contractor licenses nationwide, and other authorizations and pre-qualifications. Projects on which she provided administrative assistance to the Chief Operating Officer, Regional Manager and several Project Managers include the BP Oil Spill Clean Up and Hurricane Isaac Recovery, as well as numerous demolition and DOT jobs. Prior to joining DRC, Ms. Garcia provided administrative assistance for emergency response projects involving FEMA protocol.

EDUCATION

Our Lady of Holy Cross College – New Orleans, Louisiana
Bachelor’s Degree in Accounting – May 2015

Nunez Community College – Chalmette, Louisiana
Associates Degree in Business Technology – 2010

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial
FEMA IS-100.b Introduction to Incident Command System, ICS-100
FEMA IS-100.pwb Introduction to the Incident Command System
FEMA IS-632.a Introduction to Debris Operations
FEMA IS-633 Debris Management Plan Development
FEMA IS-634 Introduction to FEMA’s Public Assistance Program
FEMA IS-700 National Incident Management System (NIMS), An Introduction
FEMA IS-702.a NIMS Public Information Systems

OTHER CERTIFICATIONS

FEMA IS-5.a	FEMA IS-201	FEMA IS-547.a	FEMA IS-803
FEMA IS-10.a	FEMA IS-244.b	FEMA IS-660	FEMA IS-806
FEMA IS-11.a	FEMA IS-315	FEMA IS-706	FEMA IS-906
FEMA IS-37.17	FEMA IS-317	FEMA IS-775	FEMA IS-907
FEMA IS-42	FEMA IS-324.a	FEMA IS-800.b	FEMA IS-909
FEMA IS-106.17	FEMA IS-453	FEMA IS-801	FEMA IS-2900
FEMA IS-200.b	FEMA IS-546.a	FEMA IS-802	

NOTABLE PROJECTS

Hurricane Maria – 2017	Winter Storm Pax – 2014
Hurricane Irma – 2017	Midwestern Tornado Outbreak – 2013
Hurricane Harvey – 2017	Super Storm Sandy – 2012
Hurricane Matthew -2016	Hurricane Isaac – 2012
Louisiana Severe Storms and Flooding (DR-4277) – 2016	Hurricane Irene – 2011
Winter Storm Jonas – 2015	BP Oil Spill – 2010
Houston, TX Flood -2015	Hurricane Gustav – 2008

Hurricane Ike – 2008
Hurricane Wilma – 2006
Hurricane Rita – 2005

Hurricane Ophelia – 2005
Hurricane Katrina – 2005
Hurricane Dennis – 2005

EXPERIENCE

DRC Emergency Services, LLC – New Orleans, Louisiana

Contracts Manager – November 2013-present

- Maintain contractual records and documentation such as receipt and control of all contract correspondence
- Ensure that signed contracts are communicated to all relevant parties to provide contract visibility and awareness, interpretation to support implementation
- Responsible for applying, renewing and activating general contractor's licenses nationwide; prequalification with Department of Transportation offices nationwide
- Responsible for Secretary of State annual filings and authorizations to do business

Project Administrator – July 2010-November 2013

- Provided administrative assistance to the Chief Operating Officer, Regional Manager and several Project Managers for projects in Louisiana including, but limited to:
 - MC52 BP Oil Spill Clean Up
 - St. Bernard Road Project
 - Orleans Parish Sheriff's Office
 - Hurricane Isaac Recovery – Assisted project managers in several contracts, coordinated and managed personnel to scan and submit tickets to Mobile office)
- Project administrator for two demolition projects for the City of New Orleans; responsibilities included filing permits, making LA One Calls, review of all packets for demolition paperwork prior to demolition, attended monthly meetings with City of New Orleans and provided invoicing reconciliation
- Researched bids and RFPs throughout the United States

Law Offices of Christian D. Chesson – New Orleans, Louisiana

Paralegal/Office Manager – September 2006-January 2009

- Assisted in Chapter 7 Bankruptcy and Lemon Law documentation for clients
- Provided overall office management, including:
 - Client relations
 - Accounts payable/receivable
 - Administrative support to ten attorneys in the New Orleans office location
 - Liaison between the New Orleans office and the Lake Charles office locations

Advanced Cleanup Technologies, Inc. – Rancho Dominguez, California

Administrative Manager – October 2005-May 2006

- Director of Human Resources for the Southeastern Branch of ACTI
- Administrative office manager duties included: documentation and operational support for operations manager and project managers; invoicing for emergency response projects following FEMA protocol

7 YEAR PAST PERFORMANCE

DRC has a vast amount of experience managing multiple Florida-based debris management contracts. In 2004, following Hurricanes Charley, Frances, Ivan, and Jeanne, DRC responded to 37 simultaneous contract activations in Florida while removing approximately 10,000,000 cubic yards of debris. During Hurricanes Matthew and Hermine in 2016, DRC worked with 8 Florida jurisdictions while managing 14 debris management sites. A year later, DRC successfully managed 25 Florida-based contract activations while running 30 debris management sites in response to Hurricane Irma. Most recently, DRC was activated in 5 Florida jurisdictions and simultaneously managed 27 debris management sites in the aftermath of Hurricane Michael. Recently, DRC teamed up with a local subcontractor in Pinellas County to clean up dead fish which resulted from a 1-million-acre red tide plume in the Gulf of Mexico, where over 1800 tons of dead fish was removed in a three-month span, using a variety of equipment. DRC successfully cleaned and maintained 45 miles of coastline, keeping the beaches suitable for visitors. The Project was awarded the 2018 Environmental Project of the Year by the West Coast Branch of the American Public Works Association.

DRC has historically excelled in response to multiple Florida-based debris management contracts. Our years of experience and success give DRC the ability to respond immediately and efficiently to disaster events in the State of Florida.

2018	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
November	Sampson County	Hurricane Florence (DR-4393) – Disaster Debris Removal Services	\$23,484.79
October	Jones County	Hurricane Florence (DR-4393)	\$209,953.44
October	GDOT-Colquitt	Hurricane Michael (DR-4399)	Est. \$326,471.84
October	FDOT Region 3 Bay and Calhoun Counties	Hurricane Michael (DR-4399)	Work In Progress
October	FDOT Region 2 Gulf, Liberty, Franklin, Gadsden, Wakulla, Leon, and Jefferson Counties	Hurricane Michael (DR-4399)	Work In Progress
October	Southport, NC	Hurricane Florence (DR-4393)	\$467,856.46
October	Greene County, NC	Hurricane Florence (DR-4393)	\$12,779.24
October	Jackson County, FL	Hurricane Michael (DR-4399)	Work In Progress
October	Holmes County, FL	Hurricane Michael (DR-4399)	Est. \$1.2 million
October	Pamlico County, NC	Hurricane Florence Veg Disposal (DR-4393)	Est. \$1.1 million
September	Carolina Beach, NC	Hurricane Florence Sand Debris Removal	\$19,158.60
September	Jasper, SC	On Call Tree Trimming and Removal	Work In Progress
September	Topsail Beach, NC	Hurricane Florence (DR-4393)	Est. \$460,000
September	Surf City, NC	Hurricane Florence (DR-4393)	Est. \$1.4 million
September	Pine Knoll Shores	Hurricane Florence (DR-4393)	\$926,151.47
September	Burgaw, NC	Hurricane Florence (DR-4393)	Est. \$260,000

Tab D: Experience

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



September	Havelock, NC	Hurricane Florence (DR-4393)	\$1,193,356.81
September	Wilmington, NC	Hurricane Florence (DR-4393)	\$18.3 million
September	Pender County, NC	Hurricane Florence (DR-4393)	Est. \$10,200,000
September	Pinellas County, FL	Red Tide-Fish Kill	\$6,895,562.29
May	Port of Corpus Christi Authority (POCCA)	Marine Debris Removal Services	Est. \$300,000
March	ACCA-Jacksonville	Severe Thunderstorms and Dangerously High Winds (DR-4362)	\$3,889,408.12
March	Jacinto City, TX	Debris Removal from Temporary Site	\$80,000.00
March	ACCA-Calhoun County	Severe Thunderstorms and Dangerously High Winds (DR-4362)	\$882,966.84
March	ACCA-St. Clair County	Severe Thunderstorms and Dangerously High Winds (DR-4362)	\$237,601.18
2017	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
November	DTOP-Puerto Rico	Hurricane Maria Debris Removal (DR-4339)	Est. \$50 million
October	Miami-Dade County, FL	Site Management and Reduction of Temporary Debris Storage and Reduction Site - Hurricane Irma (DR-4337)	\$5,060,786.86
October	North Miami Beach, FL	Debris Management and Reduction - Hurricane Irma (DR-4337)	\$2,383,018.23
October	Monroe County, FL	Debris Removal - Hurricane Irma (DR-4337)	\$11,648,125.84
September	Florida Department of Environmental Protection	Marine Debris Removal - Hurricane Irma (DR-4337)	\$416,444.79
September	Brunswick, GA	Debris Removal - Hurricane Irma (DR-4338)	\$642,298.98
September	Orlando, FL	Debris Removal - Hurricane Irma (DR-4337)	\$570,879.96
September	Piney Point Village, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$ 30,010.87
September	Debary, FL	Debris Removal - Hurricane Irma (DR-4337)	\$ 1,073,891.11
September	Inverness, FL	Debris Removal - Hurricane Irma (DR-4337)	\$97,056.16
September	Indian Creek Village, FL	Debris Removal - Hurricane Irma (DR-4337)	\$142,821.03
September	Bellaire, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$ 1,279,672.03
September	Daytona Beach, FL	Debris Removal - Hurricane Irma (DR-4337)	\$923,524.92
September	Surfside, FL	Debris Removal - Hurricane Irma (DR-4337)	\$103,132.63
September	Orange City, FL	Debris Removal - Hurricane Irma (DR-4337)	\$478,643.62
September	St. Augustine, FL	Debris Removal - Hurricane Irma (DR-4337)	\$469,540.11
September	DeLand, FL	Debris Removal - Hurricane Irma (DR-4337)	\$1,190,026.81
September	Waller County, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$31,010.87



Tab D: Experience

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services

September	Doral, FL	Debris Removal - Hurricane Irma (DR-4337)	\$41,121.84
September	Cutler Bay, FL	Emergency Cut & Toss - Hurricane Irma (DR-4337)	\$ 98,530
September	Fernandina Beach, FL	Debris Removal - Hurricane Irma (DR-4337)	\$835,621.90
September	Coconut Creek, FL	Debris Removal - Hurricane Irma (DR-4337)	\$1,273,788.48
September	Largo, FL	Debris Removal - Hurricane Irma (DR-4337)	\$715,802.20
September	Fort Lauderdale, FL	Debris Removal - Hurricane Irma (DR-4337)	\$8,196,643.97
September	Citrus County, FL	Debris Removal - Hurricane Irma (DR-4337)	\$1,648,345.56
September	North Miami, FL	Debris Removal - Hurricane Irma (DR-4337)	\$2,383,018.23
September	Miami, FL	Debris Removal - Hurricane Irma (DR-4337)	\$9,851,246.94
September	FDOT – District 2	Emergency Cut & Toss - Hurricane Irma (DR-4337)	\$563,069.00
September	Coconut Creek, FL	Food Activation - Hurricane Irma (DR-4337)	\$16,839.99
September	Palm Beach Gardens, FL	Food Activation - Hurricane Irma (DR-4337)	\$55,125.00
September	Taylor Lake Village, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$17,246.1
September	Humble, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$173,411.09
August	Cities of Port Neches, Nederland and Groves, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$1,062,849.32
August	Port Arthur, TX	Emergency Supplies - Hurricane Harvey (DR-4332)	Est. \$300,000
August	Harris County, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$33,677,520.71
August	Texas City, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$217,981.17
August	Houston, TX	Debris Removal - Hurricane Harvey (DR-4332)	Work in Progress
August	TXGLO, TX	Beach Restoration - Hurricane Harvey (DR-4332)	\$400,000
August	Jefferson County, TX	Emergency Supplies and Debris Removal - Hurricane Harvey (DR-4332)	\$5,027,062.72
August	City of Port Aransas, TX	Debris Removal - Hurricane Harvey (DR-4332)	Est. \$15,000,000
August	City of Aransas Pass, TX	Debris Removal - Hurricane Harvey (DR-4332)	\$7,595,915.65
August	City of Pasadena, TX	Food Services - Hurricane Harvey (DR-4332)	\$20,000
March	Chambers County, TX	Building Restoration as a result of a Tornado	\$3,400.00
January	Assumption Parish, LA	Removal of C&D from DMS - February 2016 Tornado	\$94,646.55
2016	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
November	Greene County, NC	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4285)	\$160,943.04

Tab D: Experience

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



November	GDOT – Chatham County	Emergency Routine Maintenance - Hurricane Matthew (DR-4284)	\$1,393,613.05
November	Pender County, NC	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4285)	\$1,162,119.60
October	Sebastian, FL	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4283)	\$387,820.47
October	Hyde County, NC	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4285)	\$344,248.99
October	North Topsail Beach, NC	Disaster Debris Removal and Disposal (Push& Load & Haul Operations) - Hurricane Matthew (DR-4285)	\$148,682.78
October	New Hanover County, NC	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4285)	\$899,548.29
October	City of Wilmington, NC	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4285)	\$929,414.68
October	City of DeBary, FL	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4283)	\$253,680.85
October	City of Ormond Beach, FL	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4283)	\$2,553,510.44
October	City of DeLand, FL	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4283)	\$505,777.85
October	Orange City, FL	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4283)	\$115,245.54
October	City of Daytona Beach, FL	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4283)	\$3,861,220.75
October	City of St. Augustine, FL	Disaster Debris Removal and Disposal - Hurricane Matthew (DR-4283)	\$856,579.69
September	Leon County, FL	Debris Removal - Hurricane Hermine (DR-4280)	\$1,591,250.93
September	Citrus County, FL	Debris Removal - Hurricane Hermine (DR-4280)	\$200,846.00
August	East Baton Rouge Parish/City of Baton Rouge, LA	Disaster Debris Removal and Disposal - Louisiana Severe Storms and Flooding (DR-4277)	\$35,000,000.00
August	Ascension Parish, LA	Disaster Debris Removal and Disposal - Louisiana Severe Storms and Flooding (DR-4277)	\$5,903,607.61
August	Lafayette Parish, LA	Disaster Debris Removal and Disposal - Louisiana Severe Storms and Flooding (DR-4277)	\$975,792.64
August	Tangipahoa Parish, LA	Disaster Debris Removal and Disposal - Louisiana Severe Storms and Flooding (DR-4277)	\$468,387.73
August	St. Martin Parish, LA	Disaster Debris Removal and Disposal - Louisiana Severe Storms and Flooding (DR-4277)	\$64,622.94
August	City of Baker, LA	Disaster Debris Removal and Disposal - Louisiana Severe Storms and Flooding (DR-4277)	\$413,150.33
August	Iberville Parish/City of St. Gabriel, LA	Disaster Debris Removal and Disposal - Louisiana Severe Storms and Flooding (DR-4277)	\$66,153.72
August	Coastal Water Authority Houston, TX	Lake Houston Dam Debris Removal and Road Restoration	\$1,624,328.13
June	City of Desoto, TX	Meadow Creek Park Remediation Resulting - May Tornado	\$1,030,62.00
June	Caldwell Parish, LA	March 2016 Flood - Louisiana Severe Storms and Flooding (DR-4263)	\$16,401.60
June	St. James Parish, LA	Haul Out - February 2016 Tornado	\$91,104.64
June	Parish of East Baton Rouge/City of Baton Rouge, LA	May 2016 Wind Event	\$198,105.72
May	Texas Department of Transportation – Smith & Cherokee County	Debris Removal - April 2016 Tornado	\$558,910.69



Tab D: Experience

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services

May	New Hanover County, NC	Debris Removal - May 2016 Tornado	\$41,351.56
April	Texas Department of Transportation – Hunt County	On-Call Tree Trimming	Maintenance Contract
April	Harris County, TX	Debris Removal - Texas Severe Storm and Flooding DR-4269	\$504,198.86
April	City of Houston, TX	Debris Removal - Texas Severe Storm and Flooding DR-4269	\$2,728,745.37
April	Texas Department of Transportation – Denton County	Tree Trimming & Tree and Brush Removal	Maintenance Contract
March	Tangipahoa Parish, LA	Debris Removal - Louisiana Severe Storms and Flooding (DR-4263)	\$72,224.79
February	Texas Department of Transportation – Hill County	Tree Trimming and Removal	Maintenance Contract
January	Prince George’s County, MD	Snow Removal - Winter Storm Jonas	\$179,188.75
January	Loudon County, VA	Snow Removal - Winter Storm Jonas	\$223,113.50
January	Maryland Department of General Services	Snow Removal - Winter Storm Jonas	\$12,440.00
January	City of Baltimore, MD	Preston Road Complex Snow Removal - Winter Storm Jonas	\$122,550.00
January	State of Maryland – Highway Authority	Snow Removal - Winter Storm Jonas	\$465,500.00
January	State of Louisiana Sand Activation	Delivery of Sand to Krotz Springs, LA	\$28,991.76
January	Texas Department of Transportation – McLennan County	Tree Trimming and Removal	Maintenance Contract
2015	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
October	Ethyl Road Industrial Park, LLC	Pond Dewatering	Est. \$136,298
October	East Baton Rouge, LA Housing Authority	Turner Plaza Demolition-Building 6	\$187,523.53
August	Alabama Department of Transportation – District 2, Tuscaloosa Area	Tree Trimming and Removal	Maintenance Contract
July	Jackson County, MS	Landfill Services for Chipping, Grinding, Hauling, and Disposal of Vegetative Debris	\$67,200.00
July	St. Louis County, MO	Tree Removal	Maintenance Contract
June	Texas Department of Transportation – Waller and Montgomery County	Disaster Debris Removal and Disposal - Texas Severe Storm and Flooding (DR-4269)	\$87,304.60
May	Cities of Bellaire and Houston, TX	Disaster Debris Removal and Disposal & Base Camps - Texas Severe Storm and Flooding (DR-4269)	\$1,952,025.31
May	Parish of East Baton Rouge and Ascension Parish, LA	Disaster Street Clearing Debris Collection, Removal, Processing, Disposal and Management Services	\$875,867.76
April	Castlerock Communities, LP Houston, TX	Goose Creek Landing – Detention Pond Clearing & Section 1 Clearing	\$123,664.00
March	City of Corpus Christi, TX	Master Channel 31 Drainage Channel Excavation	\$878,176.52
February	New Caney Defined Benefits Area MUD Within the City of Houston ETJ in Montgomery County, TX	Phase 2 Clearing and Grubbing	\$618,286.08
January	Harris County, TX	Expansion of James Driver Park Phase One	\$1,506,550.65
2014	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT

Tab D: Experience

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



December	Texas Department of Transportation – Smith County	Tree Removal	Maintenance Contract
November	Brazos County, TX	Tree Trimming and Removal	\$118,366.25
October	Harris County, TX	South Richey Storm Water Detention Basin Excavation	\$5,395,557.23
August	Alabama Department of Transportation – 2 nd Division District 3	Tree Trimming/Canopy Removal- District 3	\$115,842.50
August	Jefferson Parish, LA Public Works	Stumps and Root Mass Grinding	Maintenance Contract
July	City of Athens, AL	Grinding and Disposal of April 28, 2014 Storm Debris/Green Waste	\$65,552.00
July	Hyde County, NC	Debris Management Services - Hurricane Arthur	\$8,750.00
July	Houston Parks Board	Bayou Greenways Tree pruning and Forestry- Maintenance Contract	Maintenance Contract
July	City of Shreveport, LA	Cross Lake Dam Embankment Vegetation Removal	\$227,287.26
July	City of Center Point, AL	Demolition and Cleanup	\$34,911.00
July	City of Archdale, NC	Winter Storm Debris Easement Removal	\$141,000.00
July	City of Jonesboro, AR	Debris Removal	\$280,000.00
May	City of Archdale, NC	Winter Storm Debris Removal	\$147,203.50
May	Gulf Breeze, FL	Emergency Debris Removal - April Rain Event	\$108,995.46
May	Okaloosa, FL	Emergency Debris Removal	\$5,816.78
April	Thomasville, NC	Debris Removal and Disposal, Debris Management, and Debris Clearance	\$473,222.69
March	City of New Orleans, LA	Strategic Demolitions for Economic Recovery	\$6,685,950.00
February	New Hanover, NC	Emergency Response, Management, and Recovery	\$1,146,756.55
February	Wilmington, NC	C&D Debris Removal and Vegetative Debris Removal and Disposal	\$1,555,223.85
February	Pender County, NC	Debris Management and Site Disposal	\$66,447.07
February	South Carolina Department of Transportation	Clearing Roads, ROW, Debris Hauling due to a hurricane/storm event	\$44,233,669.57
January	Richmond, VA	Snow Removal Services	\$36,855.00
January	Louisiana Department of Transportation and Development – Webster Parish	Tree Removal in Webster Parish	\$458,785.00
2013	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
December	Port St. Lucie, FL	Canal Bank Stabilization Improvements (3 Segments)	\$4,022,930.54
September	Louisiana Department of Transportation and Development – Bienville Parish	I-20 Tree Removal in Bienville Parish	\$348,053.00
July	St. Louis County, MO	Tree Removal & Stump Grinding	Maintenance Contract
June	St. Charles County, MO	Emergency Storm Debris Removal - Midwest Tornado Outbreak	\$923,105.33



Tab D: Experience

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services

June	Bridgeton, MO	Emergency Storm Debris Removal - Midwest Tornado Outbreak	\$38,918.81
June	Pottawatomie County, OK	Emergency Storm Debris Removal - Midwest Tornado Outbreak	\$418,256.75
June	City of Oklahoma City, OK	Emergency Storm Debris Removal - Midwest Tornado Outbreak	\$1,873,206.11
May	Terrebonne Parish Consolidated Government	St. Louis Bayou Cleanout	\$924,950.00
April	Ocean City, NJ	Marine Debris Removal - Super Storm Sandy Subcontractor to Zehender Disaster Relief, LLC	\$512,750.50
2012	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
November	Piscataway, NJ	Debris Removal - Super Storm Sandy	\$1,498,637.31
November	New York Department of Transportation – Nassau County	Debris Removal - Super Storm Sandy	\$5,190,263.72
November	New York Department of Transportation – Suffolk County	Debris Removal - Super Storm Sandy	\$8,224,716.15
November	New York Department of Transportation – Suffolk County	Debris Removal - Super Storm Sandy	\$3,607,542.53
November	Harford County, MD	Debris Removal - Super Storm Sandy	\$29,671.63
September	Ascension Parish, LA	Debris Removal - Hurricane Isaac	\$279,364.17
September	Louisiana Department of Transportation and Development – District 62	Debris Removal - Hurricane Isaac	\$913,039.39
September	Mandeville, LA	Debris Removal - Hurricane Isaac	\$465,759.22
September	St. John the Baptist, LA	Debris Removal - Hurricane Isaac	\$2,919,975.96
September	Jefferson Parish, LA	ROW Debris Removal - Hurricane Isaac	\$1,713,925.30
September	East Baton Rouge, LA	Disaster Management - Hurricane Isaac	\$2,474,520.78
September	St. Charles Parish, LA	Debris Removal - Hurricane Isaac	\$506,673.33
August	Jefferson Parish, LA	ROW Debris Removal - Hurricane Isaac	\$64,402.51
August	City of New Orleans, LA	Debris Removal - Hurricane Isaac	\$2,576,871.94
August	Downtown Development District – New Orleans, LA	Debris Removal - Hurricane Isaac	\$14,858.79
August	State of Louisiana	Mass Feeding - Hurricane Isaac	\$23,750.00
August	State of Louisiana	Catering Services - Hurricane Isaac	\$21,030.00
August	State of Louisiana	Delivered MRE's to Kenner, LA - Hurricane Isaac	\$4,604.64
August	State of Louisiana	Sand Delivery - Hurricane Isaac	\$19,680.00
August	Florida Department of Transportation – District 7	Cut and Toss Contract Z7023 - Hurricane Isaac	\$17,550.00
July	St. Clair County, AL	PWB #29 Shoal Creek Extension	\$188,864.00
July	VDEM	Logistics / Emergency Supplies	\$96,911.80

Tab D: Experience

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



July	Corpus Christi, TX	Brush Collection	\$249,070.83
June	Matthews County, VA	Logistics / Emergency Supplies	\$13,109.00
May	Corpus Christi, TX	Debris Removal	\$482,331.96
May	Moody, AL	Storm Debris Removal	\$69,375.00
May	Limestone County, AL1	Waterway Debris Removal	\$164,605.02
May	St. Clair County, AL	Shoal Creek Debris Removal	\$682,000.00
May	St. Clair County, AL	Kelly Creek Debris Removal	\$173,782.00
April	Tuscaloosa, AL	Forest Lake Debris Removal	\$142,817.00
March	Pendleton County, KY	Tornado debris removal from county road right of ways	\$144,039.22
March	Lafayette Consolidated Government	Emergency Disaster Debris Removal - March 2012 Floods	\$52,767.84
February	Center Point, AL	Disaster Debris Removal, Reduction & Disposal for - January 2012 Tornadoes	\$458,260.06
January	Tuscaloosa, AL	Structural demo, Debris removal and Site cleanup	\$1,369,153.80



Tab E: Customer List

Disaster Debris Removal Reduction, Disposal, and Other
Emergency Cleanup Services

CURRENT PRE-POSITION CLIENTS OF DRC

State of Alabama			
ACCA Region 1	ACCA Region 6	Mobile (City of)	Monroe County, AL
ACCA Region 2	Evergreen (City of)	Semmes (City of)	
ACCA Region 5		ALDOT (2)	
State of California			
Alameda County	Los Angeles County	Buena Park	Orange County
State of Colorado			
Arvada (City of)	Boulder (City of)		
State of Connecticut			
West Hartford			
State of Florida			
Angler's Club Homeowners Association	Hernando County	Monroe County (2)	Santa Rosa County
Angler's Homeowners Association	Hialeah	New Smyrna Beach	Sarasota County
Atlantic Beach (City of)	Hollywood (City of) (2)	North Bay Village	Sarasota (City of)
Bal Harbour (Village of)	Holmes County	North Lauderdale	Seminole Tribe of FL
Bay County	Indian Creek Village	North Miami	Sewall's Point (2)
Broward County (2)	Indian Rocks Beach	Ocean Reef Club, Inc	South Daytona
Cape Coral	Indiantown	Ocean Reef Community Association	South Florida Water Management District
Charlotte County (2)	Inverness	Ocean Ridge (Town of)	South Miami
Charlotte County School District	Jackson County (2)	Orange City	South Pasadena
Citrus County	Jupiter Island (2)	Orlando	South Broward Drainage District
Coconut Creek (2)	Key Colony Beach	Ormond Beach	St. Augustine
Daytona Beach	Keys Utility Board	Oviedo	St. Lucie County (2)
Debary	Lake Worth	Palm Beach County School District	Stuart (City of)
Deland	Lakeland	Palm Beach County Solid Waste Authority	Surfside
Doral	Largo	Palm Beach (Town of)	Sunny Isles Beach
Dunedin	Lauderdale Lakes	Palm Beach Gardens (2)	Tallahassee
Edgewater	Lee County (3)	Palm Springs (Village of)	Tampa
Escambia County	Leesburg (City of)	Pinellas County	Tavares
FDOT District 2	Leon County	Polk County	Temple Terrace
FDOT District 3	Lighthouse Point	Polk County School Board	Treasure Island
FDOT District 5	Longwood (City of)	Pompano Beach	Vero Beach
FDOT District 7	Manatee County	Port Orange	Virginia Gardens (Village of)
Ferdinandina Beach	Marathon	Port St. Lucie	Volusia
Fort Myers (3)	Mary Esther	Redington Beach	Washington County
Fort Walton Beach	Martin County	Sanibel (City of)	Weston
Gulfport	Marion County		Wellington
	Miami		
	Miami-Dade County – Debris Removal		

Tab E: Customer List

Disaster Debris Removal Reduction, Disposal, and Other
Emergency Cleanup Services



State of Georgia			
Blakely-Early County – Prequalified	Brunswick Charlton	Colquitt (City of) Colquitt County	Garden City Miller County
State of Hawaii			
Honolulu			
State of Kansas			
Johnson County			
State of Kentucky			
Owensboro (City of)			
State of Louisiana			
Abita Springs (Town of) Ascension Parish Assumption Parish Baker (City of) BREC Calcasieu Parish Cameron Parish	East Baton Rouge Parish/ City of Baton Rouge Evangeline Parish Greater Lafourche Port Commission Iberia Parish Iberville Parish	Jefferson Parish Lafayette Parish Lafourche Parish New Orleans (City of) Plaquemines Parish (2) Port of New Orleans	Slidell (City of) St. Bernard Parish St. Charles Parish State of LA – Sand Tangipahoa Terrebonne Parish
State of Maryland			
Caroline County Frederick County (2) Harford County Prince George County	State of Maryland – Region A	State of Maryland – Region B State of Maryland – Region C	State of Maryland – Region E State of Maryland – Region D
State of Mississippi			
Gautier (City of)	Jackson County	Tupelo (City of) – Prequalified	Lee County Moss Point (City of)
State of Missouri			
Greene County			
State of New York			
New York (City of)	State of New York		
State of North Carolina			
Burgaw Caroline Beach - Sand Greene County Greenville (City of) Havelock	Jones County Montgomery Morehead City New Hanover County Pamlico County (3)	Pender County Pine Knoll Shores (Town of) (2) Sampson County	Southport Surf City (Town of) (3) Topsail Beach Wilmington (3)
State of Oregon			
Washington County – Prequalified			
State of South Carolina			
Allendale Bamberg County	Barnwell County Jasper County	Oconee County- Prequalified	Pickens – Prequalified Rock Hill
State of Tennessee			



Tab E: Customer List

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services

Metro Nashville – Davidson County	Memphis	Madison County	
State of Texas			
Aransas Pass Bellaire Brazoria Cedar Hill Chambers County Cleveland Conroe Duncanville (City of) Edinburgh El Campo (City of) Friendswood (City of) Freeport (City of) Fort Bend County	Fort Worth Galveston (City of) (3) Galveston County Galveston Wharves Garland Groves Harris County Houston (2) Houston Galveston Area Council Humble Huntsville Ingleside	Jamaica Beach Jefferson County Jefferson Co. Drainage District No. 7 Kemah La Porte (2) McKinney Mesquite (City of) Morgan’s Point Nederland Piney Point Village	Port Aransas Port Arthur Port Neches Port of Corpus Christi Richwood Seabrook San Antonio Shenandoah Taylor Lake Village Texas City Tyler County University of Texas Medical Branch at Galveston
State of Virginia			
Amelia County Buckingham County Central Virginia Waste Management Authority	Charlotte County Virginia Department of Emergency Management (2)	Lunenburg County Loudoun County Prince Edward Prince William	Roanoke (City of)
State of Washington			
State of Washington			



The primary mission of DRC Emergency Services, LLC is to provide a professional, honest and immediate response to natural and man-made disasters.

One of the primary missions of any the City is to protect lives, minimize the loss or degradation of resources, and continue to sustain and restore operational capability following an event. DRC uses a basic three phase approach to help the City of Venice achieve these goals. DRC's approach to **prepare**, **respond**, and **recover** are fundamental to successful disaster management.



**When disasters hit communities,
DRC Emergency Services is there.
We stand by ready to help you
prepare, respond, and recover in
the face of disaster.**



Tab F: Resources

Disaster Debris Removal Reduction, Disposal, and Other
Emergency Cleanup Services



PREPARE



- *Contract Award*
- *Local Teaming Partners*
- *Availability of Key Personnel*
- *Available Equipment*
- *Ability to Manage Multiple Contracts*
- *Forecasting*

Contract Award

Upon award, DRC's Regional Manager Jay Gunter will schedule a meeting with the City of Venice. The initial meeting is critical, allowing both the City and the Regional Manager to make introductions, as well as to prepare for any pending disasters. DRC's primary goal in this meeting would be to develop a step by step plan to expedite arrangements for training and response phases of the contract. These provisions include but are not limited to:

- Presenting key team members, including the Project Manager, and their responsibilities
- Scheduling table top scenario exercises to include planning and routing
- Facilitating the designation and readiness of DMS and final disposal sites
- Introducing Monitoring Firm Representative (if applicable)

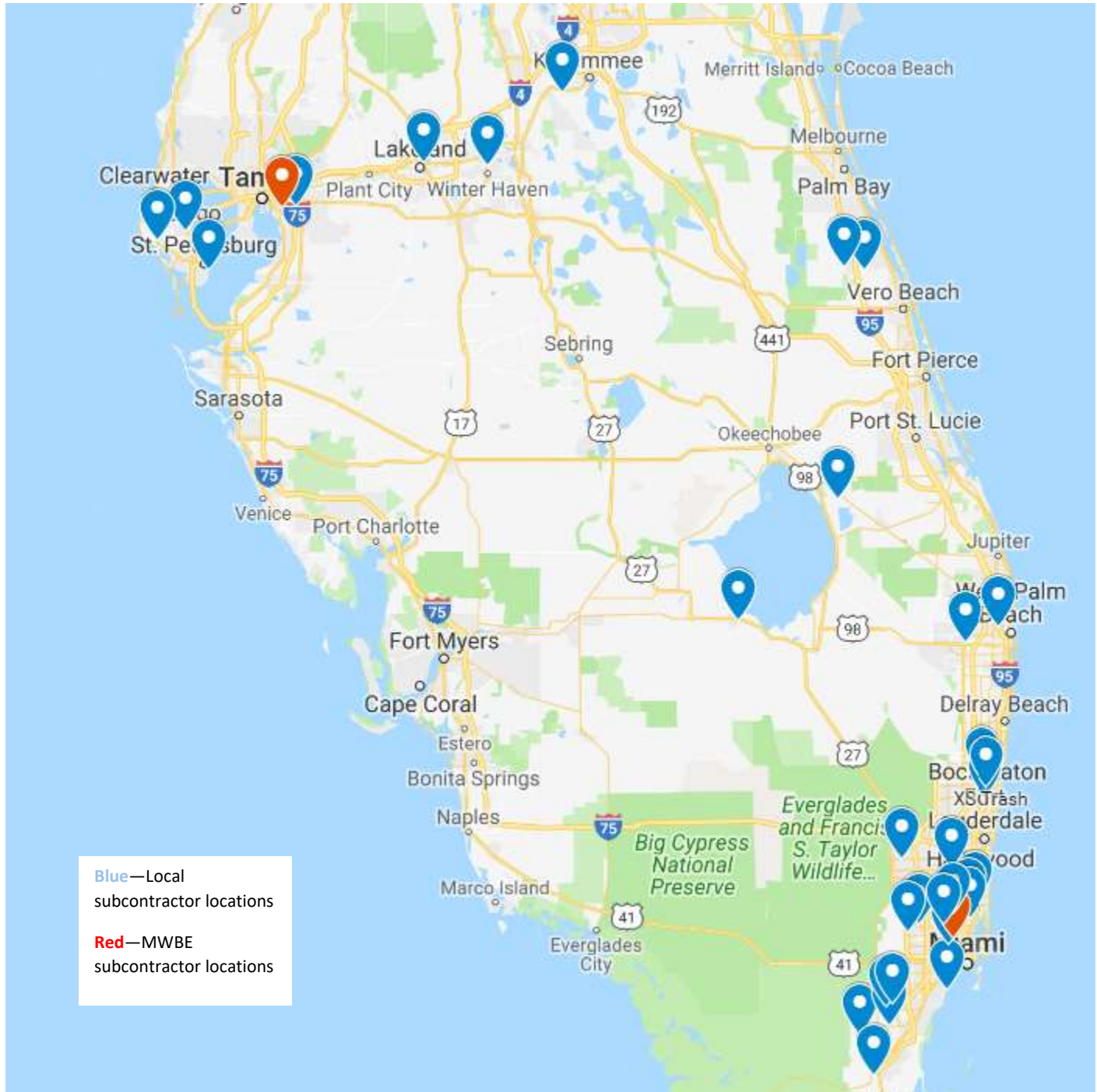


Local Team Partners, Vendors, and Subcontractors

DRC maintains a network of hundreds of subcontractors, approximately 30 of which are primary subcontractors that have been a part of DRC's responses in the last 30 years. These subcontractors along with DRC's own personnel and equipment are capable of mobilizing events of huge magnitude. The identification of local subcontractors prior to activation secures commitment of equipment and insurance requirements. In compliance with the Stafford Act, DRC encourages local participation. A few methods used to identify local subcontractors include:

- Outreach programs
- Government referrals
- Website applications
- Direct mail outreach

The use of local subcontractors helps revitalize the City of Venice’s community and economic recovery after a disaster. DRC is always committed to utilizing local subcontractors because we are dedicated to the complete recovery of the City of Venice’s community. RPF Emergency Services, LLC is the proposed subcontractor for the City.



Tab F: Resources

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



DRC continues to build its subcontractor base and boast potentially the largest group in the industry. All subcontractors are vetted and the City of Venice will always have a final authority on the use of subcontractors. DRC's current list of additional local subcontractors in the the City of Venice area is illustrated below:

Available Subcontractor Network in the State of Florida		
Sterling Tree Services, Inc. Cutchins Tree Service Anthony's Custom Hauling A Cut Above Tree Care, Inc. Pensacola Land Clearing WPR Inc. Naptime Investments, LLC F&S LAND SERVICE Ray Gunter Dump Trucks Freedom Landscape & Lawn Maintenance HD Marine Rhino International LLC Ameri-Force Professional Service, Inc. Custom Tree Surgeons Adams Tractor & Landscaping Service, Inc. Clemons Field Services, Inc. Absolute Tree and Stump, Inc. Mac's Tree Service Geer Contracting, Inc. James Olin Equipment Advanced Disposal JimCo Site Services, Inc. Adam's Tractor & Landscaping Service, Inc. Daniel R Jones Excavation	Wood Resource Recovery, LLC Johnson & Son Tree Services Southland Trucking Inc. Hall Brothers Mobile Home Towing Cordwin Tree Service, Inc. Total Urban Forestry Conrad Tree Surgeons Airborne Tree Service Miss & Mossy, LLC Specialty Tree Care and Landscaping, LLC Tree Solutions Weaver Construction Inc. Environmental Land Services Raynor Shine Services, LLC Greater Bay Area Tree & Bobcat Services Done Rite Hauling Lumberjack Tree Services Payne's Environmental No Limits Tree Service LLC Image Maker LMS LLC Eagle Emergency Services Triangle Construction, Inc. J. Gamez Gomez Brothers Enterprise HDS Disaster Relief, Inc. ABC Transfer, Inc.	A&M Heavy Hauling Ron's Trucking & Equipment, Inc. Ric-Man Construction Florida, Inc. XS Trash Camino Real Group, Inc. Alpha Wrecking Group 2 G Plane Trucking, Inc. Lamaz Trucking, Inc. Big Dawg's Tree Service & Stump Grinding GAF Professional Center LLC Micon Scaffolding, LLC Joseph Landscaping & Maintenance Services, Inc. Rolando Otano Trucking Inc. Metro Express, Inc. Urbanik Services & Supplies LLC H&J Asphalt, Inc. MCO Construction (SBE/MWBE/DBE) CTI Trucking, Inc. Pabon Engineering, Inc. Fortunato Trucking Inc. Atlas Grinding and Recycling Group, LLC A&J Transport, Inc. Load Masters Management, LLC

“DRC, LLC, its staff, and sub-contractors were an essential and outstanding asset to the County's effort to recover from this destructive storm event. I cannot recommend them more highly. We certainly don't relish the possibility of another difficult storm season, but know that DRC will be there to meet all challenges imposed.”

– George Garrett, Sr. Director of Marine Resources & GIS Services of Monroe County, Florida

Availability of Key Personnel

For the past 29 years, the DRC team has responded to major natural or man-made disasters occurring within the continental United States and its territories, in theatres of U.S.-led troop operations, and in Central America. The DRC personnel are trained, motivated and available for immediate deployment in an emergency response. All assigned personnel will be available to the Choose an item. as needed. Personnel are N.I.M.S-certified and/or have specialized training in safety and asbestos management and are equipped with utility vehicles, digital, handheld, multi-state, two-way radios, cellular communications, and handheld computers. DRC personnel will have the experience and/or training to respond **immediately** to disasters and are provided with a DRC ES supervisor handbook including required reports and forms for successful disaster response and management thereof.

“DRC’s knowledge base, experience, and ability to make experts available in the field were instrumental in the successful completion of this work.”

– Donald G. Donaldson, P.E.,
Engineering Director/County
Engineer, Martin County, FL

Regional Managers are assigned to specific geographic locations throughout the United States to assist, monitor and lead the project teams in response to emergency situations. Regional Managers from one region may be assigned to support other Regional Managers as needed and all Regional Managers may be mobilized to one location to support emergency situations. The Regional Manager for the City of Venice is Jay Gunter who is capable of responding to the needs of the City 24 hours a day, 7 days a week.

Key Personnel Roles

John Sullivan, President

- Executive management of projects
- Coordination and delegation of responsibility among senior management personnel
- Point of contact with executive client management
- Oversight of all operational divisions

Mark Stafford, Vice President of Response and Recovery

- Responsible for providing guidance to the Regional Managers in times of activation
- Communicates directly with the President regarding quality control and quality assurance

Kristy Fuentes, Vice President of Compliance and Administration

- Overall day-to-day responsibility for directing the DRC ethics, business conduct and government contracting compliance programs (“Programs”). Ensure that all executives and employees have ethics training on an annual basis and that the Code provides compliance guidance appropriate to the size and nature of DRC business
- Management of DRC’s marketing, sales and communications functions, providing client relations and assistance in the areas of planning, program management, disaster response, demolition contracting and regulatory compliance

Cliff Lowe, Vice President of Business Development

- Responsible for seeking out, and managing the business development efforts for SLS Response related to immediate and opportunistic disaster response and recovery projects
- In charge of responding to RFP’s and negotiating contracts with city, county, and federal agencies for pre-event disaster response contracts
- Day to day management of the Regional Manager team

Joe Newman, Vice President of Operations

- Oversees all on-ground execution of projects
- Provides crew oversight while managing schedule adherence, resource utilization, and quality/safety and regulatory compliance

Jay Gunter, Regional Manager

- Specializes in client services, incident command and command center operations
- Provides Hands-on participation and incident command in response and recovery operations for numerous major

Tab F: Resources

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



disasters and emergencies

Sam Dancer/Mark Bush, Project Manager

- Works with the Vice President of Operations and Regional Manager to help manage all phases of assigned projects
- Ensures contractual obligations are met and accountable for the personnel and equipment onsite

Lisa Garcia, Contracts Manager

- Maintain contractual records and documentation such as receipt and control of all contract correspondence
- Ensure that signed contracts are communicated to all relevant parties to provide contract visibility and awareness, interpretation to support implementation
- Responsible for applying, renewing and activating general contractors licenses nationwide; pre-qualifications with Department of Transportation offices nationwide
- Responsible for Secretary of State annual filings and authorizations to do business

These persons shall not be substituted without permission from the City

Please see resumes for the Project and Operations manager in Tab C.

Available Equipment

DRC has the most expansive collection of rolling stock and equipment in the disaster services industry. The company has 2,568 trucks and 1,657 pieces of support equipment, either owned or under agreement, available for immediate use. As part of the company's Corporate Mobilization Plan, a monthly inventory of available equipment is performed, recorded, and readily available. DRC has actively demonstrated the ability to quickly amass and mobilize significant quantities of equipment. **Most recently, during the 2017 hurricane season, we operated in excess of 2,000 pieces of equipment while simultaneously responding to Hurricanes Irma, Michael, and Maria.**



List of Available Equipment

DRC Emergency Services Asset List		
Equipment Type	Description	Quantity
Bucket Trucks	various models with booms	110
Chip Trailers	various models and horse-power	14
Chip Vans	receptacle vehicles	2
Dump Trucks	various models with dual and tri axles	353

End Dump Trailers	various models and capacity	298
Flat Bed Semis	various models for equipment movement	6
Flat Beds	53' equipment trailers	20
Fuel Trucks	multiple model and gallon capacity	46
Low Boys	equipment movement trailers	53
Pickups	half and three quarter ton of various make and model	45
Roll Off Trucks	primarily Galbreath 60,000 pound hoist on various makes	82
Rolls Off Containers	20, 30 and 40 cubic yard containers	337
Self Loaders	various makes with buckets ranging from 2-10 cubic yards	343
Semi Dumps	various makes and models with various capacity	240
Semi Tractors	various makes	232
Service Trucks	fully stocked road ready service vehicles	79
Slingers	various models	5
Straight Trucks	various makes and models	8
Sweepers	various models used for DMS operation	3
Tankers	various models	125
Tractor /Trailers Combos	various models	29
Tractors	various makes and models	43
Trailers	25 foot travel trailer	1
Utility Trailers	15 and 20 foot utility trailers	2
Vacuum Trailer	various makes	30
Vacuum Trucks (Wet)	various makes for	13
Walking Floors	48 ft automated trailers	46
Water Trucks	various capacity used for DMS operation	3
Attachments - various	buckets, hoists, slings etc.	157
Back Hoes	various models and capacity	40
Bobcats	skid-steer with multiple attachments	53
Bull Dozers	various makes and sizes	45
Conveyors	used for material movement	2
Crushers	metal compaction and volume reduction	24
Excavator	various makes and models	164
Feller Buncher	various makes and models used for clearing projects	27
Front End Loaders	various makes, models and bucket capacity	127
Generators	various	41
Grinders	horizontal and tub grinders	36
Jarraf Tree Trimmers	high capacity trimming equipment	3
Jersey Barriers	used for highway projects and within DMS	200
Light Plants	various used for nite operation	100
Material Handlers (Tele Boom)	loading equipment	3
Mobile Kitchens	various models	13
Off Road Dumps	Volvo high capacity	2

Tab F: Resources

Disaster Debris Removal Reduction, Disposal, and Other
Emergency Cleanup Services



Pumps	various sizes	5
Safety Signs, Cones and PPE/arrow boards/message boards	used for highway operations	503
skid steers	various sizes with multiple attachments	96
Screens	shaker screens and sand screens	4
Water Trucks	various models and capacity	12

Total: 4225

Marine Vessels/Equipment

Equipment Type	Quantity
Inland Marine Harvester	1
Air Boat	3
Amphibious Aquatic Excavator	1
Tug Boat	14
Underwater ROV	1
Utility Boat	1
Work Boat	15
JON Boats	10
500 CRANE (120 X 54 X 10)	1
510 CRANE (100 X 52 X 9)	1
524 CRANE (250 x 64 x 12)	1
526 CRANE (293 X 80 X 19)	1
527 CRANE (176 X 75 X 13)	1
529 CRANE (250 X 64 X 12)	1
531 CRANE (420 X 98 X 25)	1
532 CRANE (300 X 90 X 19)	1
533 CRANE (310 X 100 X 20)	1
534 CRANE (111 X 45 X 11)	1
535 CRANE (250 x 64 x 12)	1
536 CRANE (250 x 64 x 12)	1
541 CRANE (200 X 60 X 12)	1
566 CRANE (140 X 70 X 12)	1
Hopper Barge (EX NYC DOS)	16
Hopper Barge (260 X 52.5 X 12)	7
Hopper Barge (200 X 40 X 17.75)	2
Hydra Sport	1
Hydraulic Driven propelled pushers	1
Pontoon Boats	9
Poseidon Barges	3
Push Boats	2
Rescue Skiff	2

Sectional Barges	28
Side Scan Sonar	2
Deck Barge	32
Deck Barge with 9' bin walls	2
Deck Barge with spuds	7
Deck Barge with steel box rails	19
Go Devil Boat	1
Total:	61

Ability to Manage Multiple Contracts

DRC is capable of performing 30% of the work and has implemented a comprehensive Corporate Level Advance Mobilization Plan to ensure a coordinated, expeditious and effective response to disasters by its personnel and resources. This plan has been utilized by DRC to respond quickly in the following contracts:

2017 Hurricane Irma

- ☛ DRC was activated in 26 jurisdictions simultaneously while managing 30 debris management sites. DRC anticipates removing over debris over 4,000,000 cubic yards of debris.

2017 Hurricane Harvey

- ☛ DRC was activated in 17 jurisdictions following Hurricane Harvey and simultaneously ran more than 16 debris management sites during this activation.
- ☛ DRC has recovered and reduced over 2,750,000 cubic yards of debris to date.

2016 Hurricane Hermine

- ☛ In Citrus County, Florida, DRC successfully removed and disposed of more than a thousand tons of residential flood debris and tens of thousands of cubic yards of vegetation in less than 30 days

2016 Louisiana Severe Flooding DR4277

- ☛ DRC picked up 1 million cubic yards of debris over the course of 30 days in East Baton Rouge Parish, Louisiana.
- ☛ DRC opened and operated two Temporary Debris Management Sites to compact and recycle C&D debris prior to haul out for final disposal. These sites operated with such efficiency that FEMA and the USACE filmed the operation to use in training sessions.

Winter Storm Jonas 2016

- ☛ The snow from Winter Storm Jonas started the morning of January 22nd and by the evening DRC had started mobilizing in 5 different jurisdictions. Operations continued 24 hours a day and required two operators per piece of equipment, around the clock management and support personnel. The project was completed in 10 days.

Ice Storm Pax 2014

- ☛ DRC was simultaneously activated in New Hanover County, NC, Pender County, NC, and the City of Wilmington, NC for debris removal and reduction of approximately 400,000 cubic yards of debris.
- ☛ The South Carolina Department of Transportation contracted DRC to cut, remove and transport vegetative debris in 8 counties, totaling over 12,000 miles of roadway clearing and the trimming of over 225,000 trees.
- ☛ DRC managed and operated over 15 Debris Management Sites reducing and recycling over 1.5 million cubic yards of debris.

The Hurricane Season of 2012

- ☛ DRC simultaneously operated 14 contracts throughout the Southeast in response to Hurricane Isaac. DRC concurrently operated six TDSRS sites in Louisiana alone.

Tab F: Resources

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



The Hurricane Season Of 2009

- The Texas GLO requested assistance for the removal of marine debris that was generated as a result of Hurricane Ike in 2008. These services were performed in Trinity, Galveston, East and West Bay and have an approximate contractual value of \$22,703,700.00.
- DRC also provided services for areas such as Kentucky and Arkansas that were ravaged by severe ice storms. These services are valued at approximately \$11,157,132.02.

The Hurricane Season Of 2008

- DRC responded in service to 36 separate contracts, including the cities of New Orleans, Houston, and Galveston in response to Hurricanes Gustav and Ike devastating the Louisiana and Texas coastlines. DRC's work in these regions was nearly completed in a little over two months.
- DRC established a single-day productivity record for post-disaster debris removal as recognized by FEMA by collecting 440,000 cubic yards of debris in a single day in the City of Houston.
- In just ninety days, DRC collected more than 5.6 million cubic yards of debris from the City of Houston alone.
- DRC's expedited operation using more than 2,000 pieces of collection equipment made it possible for the city of Houston to receive reimbursement in the greater than 80% range.
- Following Hurricane Ike, DRC simultaneously operated seven TDSRS sites handling 11,000,000 CY of debris, recycling materials out of the waste stream in two of those facilities.

The Hurricane Season Of 2005

- DRC is proud to have assisted in the recovery following the devastation of Hurricanes Katrina, Rita, Wilma, and Cindy affecting the Florida Keys, throughout Mississippi and Louisiana, and into Houston, Texas. To date, DRC has successfully completed over \$130,000,000 in disaster remediation in the hardest hit parishes of Louisiana and in Monroe, Escambia, and Miami-Dade counties in Florida, as well as the eastern coastal counties of Texas.
- Following Hurricane Wilma, DRC simultaneously operated five TDSRS sites in Louisiana, processing debris for the Louisiana DOTD. Also in 2005, DRC simultaneously operated six TDSRS sites for the Louisiana DOTD in two districts following Hurricane Katrina.

The Hurricane Season Of 2004

- In the aftermath of Hurricanes Charley, Frances, Jeanne and Ivan, DRC and its teaming partners and/or subcontractors, performed 37 virtually simultaneous contracts and \$150,000,000 in emergency work, including the removal of over 10,000,000 cubic yards of debris and the restoration of miles of beaches, throughout the state of Florida, from Monroe County to Escambia County, as well as projects in Virginia, South Carolina, and Texas.
- DRC simultaneously operated more than ten TDSRS sites in Florida.

2000 Winter Ice Storm

- In January 2000, in the aftermath of the Winter Ice Storm, DRC performed debris removal and landfill management services in North and South Carolina and Georgia. Approximately 800,000 cubic yards of debris was removed and processed within approximately 90 days.

Forecasting

DRC will incorporate the City of Venice’s debris management plan and use the USACE model to predict project debris volumes, storage acreage needed, equipment, and manpower needed for the project.

Estimated Debris Volumes for the City of Venice

Model based on 100% of households’ impacted Citywide.

Storm Category	Est. Clean Woody Debris (CY)	Est. Mixed C&D Debris (CY)	Total Cubic Yards	Acres Required for Debris Management (w/ Roads & Buffers)
1	36,000	4,000	40,000	2.06
2	153,000	17,000	170,000	8.75
3	504,000	56,000	560,000	28.81
4	972,000	108,000	1,080,000	55.56
5	1,557,000	173,000	1,730,000	89.00

Model Assumptions:

- Population – 23,020 with estimated 9,231 Households
- Heavy Vegetation Characteristic
- Medium Commercial Density
- Heavy Precipitation

Forecasting Scenarios

Scenario 1

CUBIC YARDS ASSUMED: 1,000,000

ESTIMATED TIME OF COMPLETION: 90 total days with three complete passes

AVERAGE CUBIC YARDS PER TRUCK PER DAY: 500

TRUCKS REQUIRED: (120 cubic yard self-loaders) 30 crews for the first 30 days; 20-22 crews for days 30-90

DMS REQUIRED FOR LESS THAN 10 MILE HAUL: 4-6

PERSONNEL REQUIRED: Project Manager, three supervisors, DMS site manager, staff of 3-5 per DMS site and full back-office staff

Disclaimer: The following scenarios are for discussion and demonstration only. Type, category, and intensity determine the number of trucks and personnel required.

Scenario 2

CUBIC YARDS ASSUMED: 500,000

ESTIMATED TIME OF COMPLETION: 90 total days with three complete passes

AVERAGE CUBIC YARDS PER TRUCK PER DAY: 500

TRUCK TYPE/REQUIRED: (120 cubic yard self-loaders or equivalent) 15-18 crews for the first 30 days; 10 crews for days 30-90

DMS REQUIRED FOR LESS THAN 10 MILE HAUL: 2-4

PERSONNEL REQUIRED: Project Manager, three supervisors, DMS site manager, staff of 3-5 per DMS site and full back-office staff

Tab F: Resources

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



Scenario 3

CUBIC YARDS ASSUMED: 250,000

ESTIMATED TIME OF COMPLETION: 60 total days with three complete passes

AVERAGE CUBIC YARDS PER TRUCK PER DAY: 500

TRUCKS TYPE/REQUIRED: (120 cubic yard self-loaders or equivalent) 10 crews for the first 30 days; 10 crews for days 30-90

DMS REQUIRED FOR LESS THAN 10 MILE HAUL: 2

PERSONNEL REQUIRED: Project Manager, two supervisors, DMS site manager, staff of 3-5 per DMS site and full back-office staff



Please see Tab H for DRC's Respond and Recover plans

REFERENCES

OWNER & TIMELINE	DESCRIPTION OF WORK	CONTRACT VALUE	CUBIC YARDS	POINT OF CONTACT
Pinellas County, FL September 2018- November 2018	Red Tide-Kill Fish	\$6,895,562.29	N/A	Kelli Levy Phone: (727) 647-0985 klevy@pinellascounty.org P.O. Box 31208 Tampa, FL 33631
City of Daytona Beach, FL September 2017-November 2017	Disaster Debris Removal and Disposal Hurricane Irma (DR-4337)	\$923,524.92	100,700	David Waller, <i>Deputy Director of Public Works</i> Phone: (386) 671-8681 Wallerd@codb.us 950 Bellevue Avenue Daytona Beach, FL 32114
City of Debary, FL September 2017-December 2017	Disaster Debris Removal and Disposal Hurricane Matthew (DR-4283)	\$1,073,891.11	Est. 85,000	Allan Williamson, <i>Public Works/EM Director</i> Phone: (386) 668-2040 Fax: (386) 668-3523 Awilliamson@debary.org 12 Colomba Road Debary, FL 32713

Please see a map showing the location of each Florida reference below.

A complete list of all current entities that are under contract with DRC can be found in Tab E Customer List. Further information regarding DRC’s current clients can be provided upon award.

DRC’s Long Term Commitment to Disaster Services in Florida

The primary mission of DRC Emergency Services, LLC is to provide a professional, honest and immediate response to natural and man-made disasters. Due to the unexpected nature of natural disasters, DRC cannot know how large or small a project may be. DRC services many different clients, all with their own unique needs. In the past, DRC has picked up as little as 170 cubic yards for a single client and over 11 million cubic yards during 39 simultaneous activations. DRC takes pride in our versatility and commitment to provide a professional, honest, and immediate response to jurisdictions of all sizes.

DRC’s knowledge and experience of the South Florida market is unrivaled. In 2004 following the historic landfall of Hurricanes Charley, Frances, Ivan, and Jeanne, DRC responded to 37 simultaneous contract activations in Florida. In 2016 DRC responded to Hurricanes Hermine and Matthew. Most recently for Hurricane Irma, DRC was activated in 26 jurisdictions simultaneously while managing 13 debris management sites. These multi-jurisdiction activations ultimately provided DRC an unparalleled opportunity to establish contacts, deepen our environmental relationships, and develop unique collection and disposal strategies which are exclusively tailored for the Florida market and the challenging logistics of the state. Having managed more than \$150,000,000.00 in Emergency Work and more than 10,000,000 cubic yards of debris Statewide, our capacity to respond and provide unmatched service to the South Florida sets DRC apart, and clearly defines us and the most effective and beneficial choice for the City of Venice.

Additionally, please see DRC’s 7 year past performance in Tab D Experience.

Tab G: References

Disaster Debris Removal Reduction, Disposal, and Other
Emergency Cleanup Services



Tab H: Planning and Performance

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



The primary mission of DRC Emergency Services, LLC is to provide a professional, honest and immediate response to natural and man-made disasters.

One of the primary missions of any the City is to protect lives, minimize the loss or degradation of resources, and continue to sustain and restore operational capability following an event. DRC uses a basic three phase approach to help the City of Venice achieve these goals. DRC's approach to **prepare**, **respond**, and **recover** are fundamental to successful disaster management.



**When disasters hit communities,
DRC Emergency Services is there.
We stand by ready to help you
prepare, respond, and recover in
the face of disaster.**



Tab H: Planning and Performance

Disaster Debris Removal Reduction, Disposal, and Other
Emergency Cleanup Services



RESPOND



- *Alert Phase*
- *Disaster Impact*
- *Response Timeline*
- *Initial Damage Assessments*
- *Emergency PUSH Operations*
- *Loading and Hauling Operations*
- *Debris Management Site Operations*
- *Safety*
- *Prompt Damage Complaint*
- *Accounting and Document Management*

Alert Phase

If a potential disaster can be predicted, DRC will activate the following alert phases:

- ⊕ 72 hours before impending impact, Jay Gunter will contact the City of Venice to discuss activation and response
- ⊕ At the discretion of the City, DRC will mobilize personnel within 24 hours prior to disaster impact to arrive at the Emergency Operations Center
 - If personnel cannot arrive to the EOC prior to a disaster, they mobilize within 6 hours of the Task Order
- ⊕ Identification and readiness assessment of subcontractor network for Emergency Push and Load and Haul Operations
- ⊕ Pre-staging of equipment and personnel as needed to respond to the immediate aftermath of the event “push activities”
- ⊕ Emergency Push Collection routes have been determined

Disaster Impact

DRC has a unique ability to rapidly **respond** to a disastrous event while maintaining communication with communities to help them **prepare** for any trouble, making us a leader in the disaster **recovery** industry.

Response Timeline

The type, intensity, and duration of each event dictates the response time. Upon receipt of Notice to Proceed or Task Order, DRC will commence mobilization of equipment, operators, and laborers.

DRC proposes the following time frames in which services can be provided without unwarranted delay or interference:

Within 24 Hours Post Event

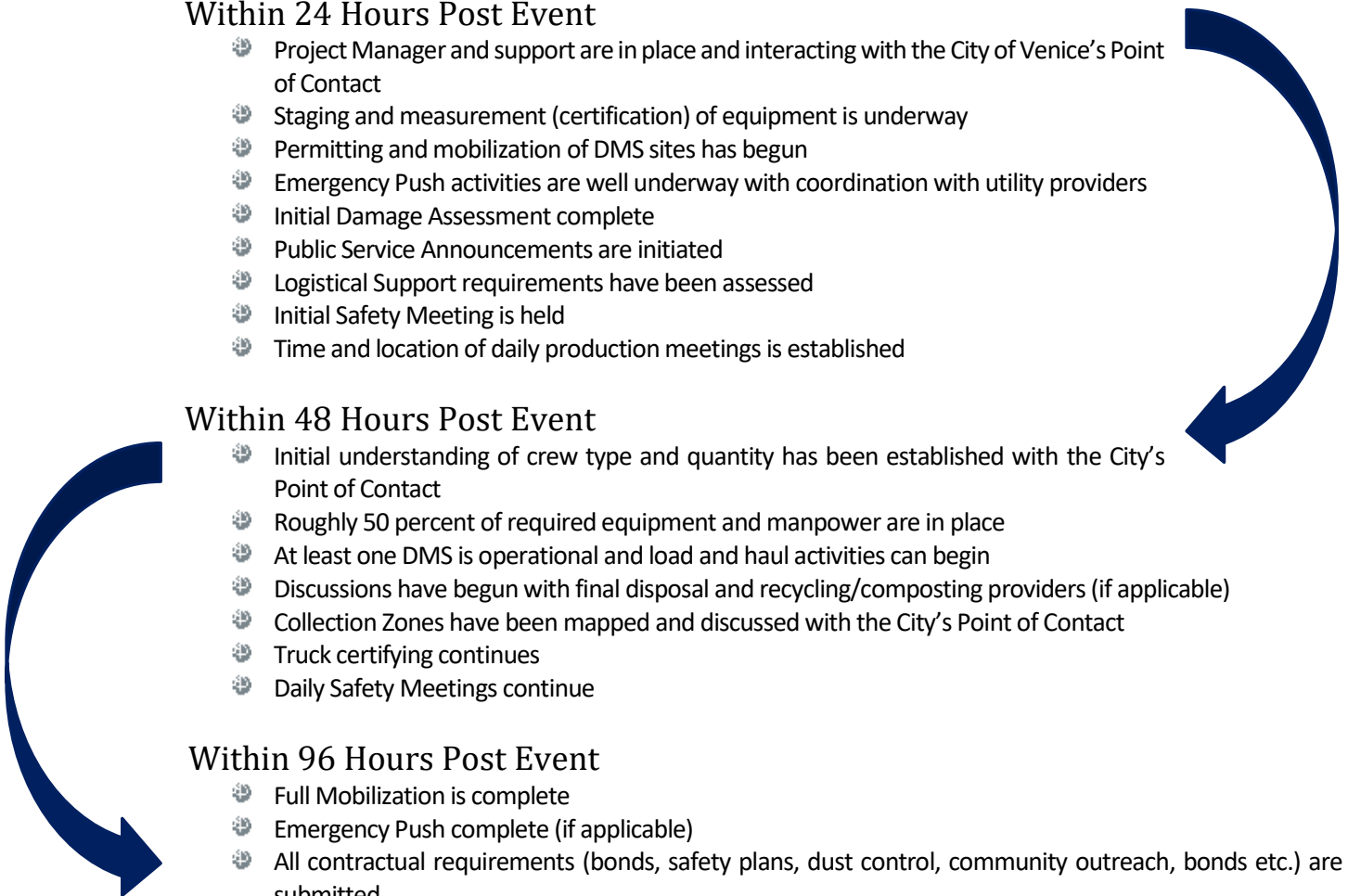
- ⊗ Project Manager and support are in place and interacting with the City of Venice's Point of Contact
- ⊗ Staging and measurement (certification) of equipment is underway
- ⊗ Permitting and mobilization of DMS sites has begun
- ⊗ Emergency Push activities are well underway with coordination with utility providers
- ⊗ Initial Damage Assessment complete
- ⊗ Public Service Announcements are initiated
- ⊗ Logistical Support requirements have been assessed
- ⊗ Initial Safety Meeting is held
- ⊗ Time and location of daily production meetings is established

Within 48 Hours Post Event

- ⊗ Initial understanding of crew type and quantity has been established with the City's Point of Contact
- ⊗ Roughly 50 percent of required equipment and manpower are in place
- ⊗ At least one DMS is operational and load and haul activities can begin
- ⊗ Discussions have begun with final disposal and recycling/composting providers (if applicable)
- ⊗ Collection Zones have been mapped and discussed with the City's Point of Contact
- ⊗ Truck certifying continues
- ⊗ Daily Safety Meetings continue

Within 96 Hours Post Event

- ⊗ Full Mobilization is complete
- ⊗ Emergency Push complete (if applicable)
- ⊗ All contractual requirements (bonds, safety plans, dust control, community outreach, bonds etc.) are submitted
- ⊗ Productivity assessments made based upon existing travel times and DMS requirements adjusted
- ⊗ Equipment and personnel needs are reassessed
- ⊗ Additional local and equal opportunity vendor outreach has begun and those applicants vetted
- ⊗ Daily productivity meeting continues between DRC, the City point of contact and the Monitoring Firm assigned to the project
- ⊗ Daily Safety Meetings continue



Tab H: Planning and Performance

Disaster Debris Removal Reduction, Disposal, and Other
Emergency Cleanup Services



Initial Damage Assessment

Initial damage assessments are usually completed within 36 hours of an incident by local, state, federal, and contractors and provide an indication of the loss and recovery needs. The debris assessment will accomplish all of the following:

- Estimate the quantity and mix of debris
- Estimate damage costs
- Determine impact on critical facilities
- Identify impact on residential and commercial areas

Emergency PUSH Operations

- PUSH routes are predetermined with the help of City, who have a clear understanding of geography of the community
- Debris is “pushed” or cleared from the Public Roadway generally in an order of priority established by the City of Venice
- Crews generally consist of equipment capable of moving heavy material (skid steers, front end loaders etc.) and personnel and supervision with chainsaws
- Attempt to make roadways and intersections as safe as possible for sight and traffic obstructions
- This phase of work is accomplished within the first 70 cumulative hours (plus or minus) after the event



Loading and Hauling Operations

Certification of Equipment

This task can begin as soon as practical but generally 12-24 hours after a Notice to Proceed is issued. In general, trucks are staged at a location where the City’s third-party monitoring firm can measure load capacity and assign unique identification to each piece of loading and hauling equipment.



Debris Removal from Public Rights of Way

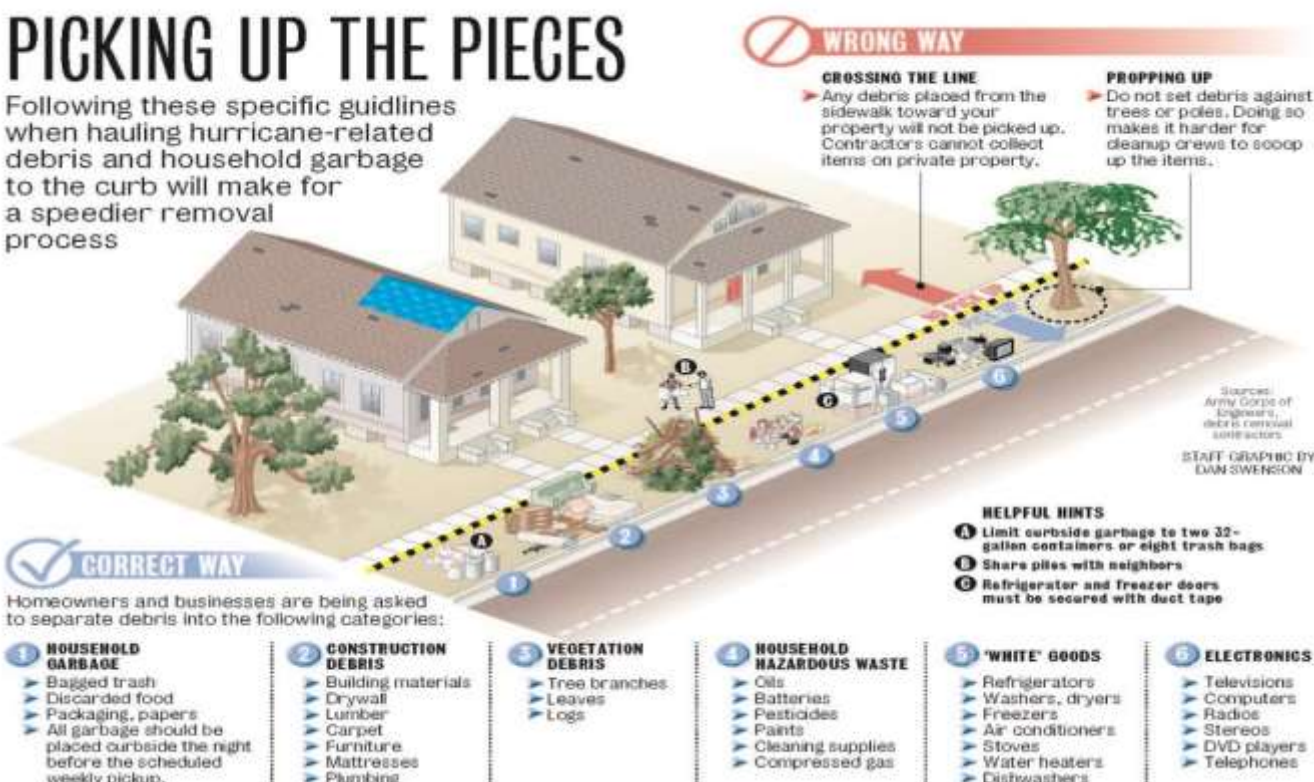
Within 24-48 hours of a Notice to Proceed (or a reasonable amount of time agreed upon by the City) DRC will commence debris removal operations with multiple Debris Removal Crews. Debris Removal Crews will many times consist of three to five hauling vehicles of 100 to 150 cubic yard capacity with operators, one front end loader with operator, one foreman, and three laborers/flagmen (when required by traffic conditions). In other instances where conditions allow, self-loading equipment of similar capacity will be utilized to maximize efficiency.

- ⊗ All field supervisors shall ensure that all debris disposal-hauling operators are licensed and certified to operate required equipment.
- ⊗ All debris disposal operators will be given area maps designating assignment/authorized areas or zones of operations as well as transport routes designated and/or approved by the City.
- ⊗ As subcontractors complete zones, the areas are jointly surveyed by the City of Venice or its designated representative and closed out.

Through the installment of PSAs, public participation can enhance the efficiency of the collection/material separation process. A typical flyer which defines material separation:

PICKING UP THE PIECES

Following these specific guidelines when hauling hurricane-related debris and household garbage to the curb will make for a speedier removal process



✓ CORRECT WAY

Homeowners and businesses are being asked to separate debris into the following categories:

<p>1 HOUSEHOLD GARBAGE</p> <ul style="list-style-type: none"> ▶ Bagged trash ▶ Discarded food ▶ Packaging, papers ▶ All garbage should be placed curbside the night before the scheduled weekly pickup. 	<p>2 CONSTRUCTION DEBRIS</p> <ul style="list-style-type: none"> ▶ Building materials ▶ Drywall ▶ Lumber ▶ Carpet ▶ Furniture ▶ Mattresses ▶ Plumbing 	<p>3 VEGETATION DEBRIS</p> <ul style="list-style-type: none"> ▶ Tree branches ▶ Leaves ▶ Logs 	<p>4 HOUSEHOLD HAZARDOUS WASTE</p> <ul style="list-style-type: none"> ▶ Oils ▶ Batteries ▶ Pesticides ▶ Paints ▶ Cleaning supplies ▶ Compressed gas 	<p>5 'WHITE' GOODS</p> <ul style="list-style-type: none"> ▶ Refrigerators ▶ Washers, dryers ▶ Freezers ▶ Air conditioners ▶ Stoves ▶ Water heaters ▶ Dishwashers 	<p>6 ELECTRONICS</p> <ul style="list-style-type: none"> ▶ Televisions ▶ Computers ▶ Radios ▶ Stereos ▶ DVD players ▶ Telephones
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WRONG WAY

CROSSING THE LINE

▶ Any debris placed from the sidewalk toward your property will not be picked up. Contractors cannot collect items on private property.

PROPPING UP

▶ Do not set debris against trees or poles. Doing so makes it harder for cleanup crews to scoop up the items.

Sources: Army Corps of Engineers, debris removal contractors
STAFF GRAPHIC BY DAN SWENSON

HELPFUL HINTS

- 1** Limit curbside garbage to two 32-gallon containers or eight trash bags.
- 2** Share piles with neighbors.
- 3** Refrigerator and freezer doors must be secured with duct tape.

Multiple Scheduled Passes

In order to allow citizens to return to their properties and bring debris to the right-of-way as recovery progresses, DRC ES adheres to FEMA's guideline of three scheduled collections or passes.

In rare cases, particularly following major flooding, additional collections may be warranted.

Tab H: Planning and Performance

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



Rapid Deployment Crews

The DRC full project administrative staff will be on site within 24 hours of Task Order/Notice to Proceed, and commence debris removal operations with five or more Rapid Deployment Crews. As necessary to open key access roads, crews of saw men and loaders with grapples will augment the Rapid Deployment Crews. The Project Mobilization team will then rapidly escalate crew strength to meet the City of Venice production rate targets.

Field Operations

All eligible debris will be removed from public easements, property, and rights-of-way to designated Debris Management Site and/or directly to a final disposal site. Eligible debris is generated directly by the event or as a result of the event and is in the public Right of Way; for private property debris to be eligible, Private Property Debris Removal has to be authorized:

The illustration to the right depicts a typical post-disaster scenario that involves construction and demolition debris (C&D). In this case, the public is advised through radio, television, social media, or a graphic such as above to place disaster generated debris to the right of way (ROW) in separate piles by debris type for separate collections.



Vegetative Debris

Vegetative debris is defined as: tree branches, leaves, logs, timber, and stumps.

- Eligibility—Public right of way or improved public property
- Collected from Private property only with FEMA private property debris removal right of entry authority
- Most productive operation combines the collection of leaners and hangers with normal ROW debris collection
- Allows for a wide spectrum of equipment use for productive collection
- Most commonly collected and transported to a Debris Management Site for processing and haul out
- Reduction by grinding provides opportunity for recycling, re-use and consumption as a fuel source
- Reduction by burning provides for the most cost-effective processing, if burning is an option

Construction and Demolition (C & D) Debris

Construction and Demolition (C&D) typically consist of: building materials, drywall, lumber, carpet, furniture, mattresses, and plumbing.

- Generally produced from floods, tidal surge and earthquakes
- Allows for a wide variety of equipment use including self-loading apparatus
- Landfill restrictions on material acceptance should be a consideration and can vary by state
- Utilization of DMS provides opportunity for reduction by material separation and compaction
- Load weight must be monitored particularly upon haul-out to final disposal
- Transportation to final disposal site does not allow for reduction, however is an alternative when travel time is not effected

White Goods

White goods is defined as: refrigerators, washers, dryers, freezers, air conditioners, stoves, water heaters, and dishwashers.

- 🌀 Separately collected and staged within a designated area at a DMS or hauled directly to a recycler
- 🌀 Collection can be performed with light duty trucks and trailers typically possessing a lift-gate
- 🌀 Freon shall be removed by a certified technician under EPA regulations
- 🌀 Citizens are informed through PSAs, fliers and social media to remove all contents from refrigerators and freezers prior to collection or to duct tape doors shut to facilitate safety and ease of collection
- 🌀 Refrigerators and freezers collected with contents shall be staged for content removal and disposal
- 🌀 White goods shall be recycled, and any derived proceeds handled in accordance with the contractual terms and conditions



Household Hazardous Waste

HHW typically consist of oils, batteries, pesticides, paint, cleaning supplies and compressed gas.

- 🌀 Collected only by trained and certified personnel with proper PPE and typically occurs in advance of load and haul crews
- 🌀 Collected separately and securely placed in spill-proof containers for transportation to staging at a DMS or direct transport to a qualified recycler/disposal facility
- 🌀 When stored at a DMS, the area is generally lined or bermed or both depending upon the requirements of the state environmental agency
- 🌀 Proper packaging and transportation is often performed by the recycler



Tab H: Planning and Performance

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



Electronic Waste Collection (E-Waste)

E-Waste debris includes: televisions, computers, radios, DVD players, telephones, and almost anything with an electric cord

- Collected separately with one or two collections (passes)
- Generally staged in a specific area of a DMS or transported directly to a recycler
- Collected in light duty trucks and trailers by general laborers and a supervisor
- Recycling of the items is always the goal



Tires

Tires often appear on the public ROW for collection following flood events or tidal surge.

- Collection can be accomplished separately using light duty equipment
- Transportation directly to the recycler or shredder is preferred
- Tires create a special problem for landfill operators as they tend to rise or float and can ultimately damage the landfill cap
- Federal/state regulations often require a waste hauler permit during transportation

Additional debris related collections, operations and projects that may occur during the response or recovery phase include but is not limited to the following:

Private Property Debris Removal

FEMA may extend public assistance to private property debris removal when it poses a threat to the public. Under the request and direction of the City of Venice or its representative, the contractor will initiate and manage a Right of Entry (ROE) program to remove debris on private property and/or demolish private structures that are a public safety hazard. The property owner must grant access prior to any work, unless there is an immediate threat to the lives, health, and safety to the City's citizens.



Hazardous Tree and Limb Removal

A tree is considered “hazardous” if its condition was caused by the disaster and public health and safety are at risk. If possible, leaner and hanger removal will be performed in advance of load and haul activity and collected simultaneously with ROW debris. Eligibility is usually determined by the City of Venice’s independent monitoring firm.

- ⊗ Equipment may include bucket trucks, automated saw trucks, excavators and climbers with chainsaws
- ⊗ Criteria to deduce if a leaner or hanger is hazardous is:
 - Must be six inches in diameter or greater when measured at chest height
 - More than 50% of the crown damaged or destroyed
 - Split trunk or broken branches that exposed the heartwood
 - Fallen or uprooted within a public use area
 - Leaning at an angle greater than 30 degrees
 - Hanging limbs must be 2 inches in diameter and must pose a threat of falling into an improved public area or public right-of-way



Removal of Hazardous Stumps

Stump removal usually takes place late in the debris removal process and is generally determined eligible by the City’s monitor. A stump may be determined to be hazardous and eligible for Public Assistance grant funding as a per-unit cost for stump removal if it meets all of the following criteria:

- ⊗ 50 percent or more of the root-ball exposed (less than 50 percent of the root-ball exposed may be flush cut)
- ⊗ Greater than 24 inches in diameter, as measured 24 inches above the ground
- ⊗ On improved public property or a public right-of-way
- ⊗ Poses an immediate threat to life, and public health and safety
- ⊗ Larger stumps are extracted by excavators and loaded upon flat- bed trailers for transport the DMS or final disposal facility
- ⊗ Most often, large stumps must be split prior to processing by grinding

Tab H: Planning and Performance

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



Canal/Waterway Debris Removal

Canal debris removal is most often performed under the oversight of the State Environmental regulators, especially in environmentally sensitive areas. Environmental factors always take priority when developing an operations plan. Debris often consists of land based and/or water based removal of targets. Collection methods vary widely due to physical dynamics, environmental considerations, regulations, and scope of work, but typical methods are:

- Targets identified by side-scan sonar or below surface observation
- Target removal spans from water-bottom to surface debris or limited to designated depths
- When appropriate, debris can be collected with grapples mounted on different sized barges or even small boats
- Land based operations will consist mostly of removal of targets with long reach excavators equipped with a spoils or dredge bucket
- Temporary Offloading Sites can be used to temporarily stage debris prior to transport to a DMS for processing or to final disposal
- When abundant access points exist, loading can occur directly into trucks for transport to processing or disposal

Vehicle and Vessel Removal



DRC has extensive experience performing large scale vehicle and vessel removal and recovery projects. A single project for the State of Louisiana following Hurricanes Katrina and Rita involved the recovery and management of thousands of vehicles and vessels. The components of these projects vary from State to State due to legal requirements; but in the case of this operation, the scope of work will develop according to the direction of the City of Venice. Commonly used procedures are:

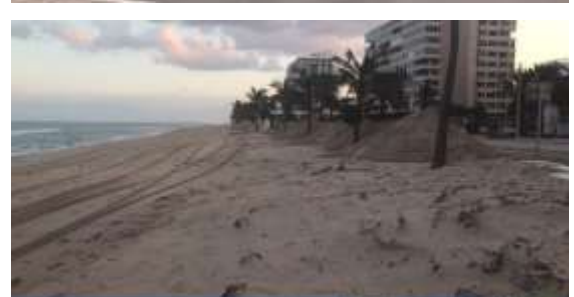
- Generally, aggregation sites are activated for storage, processing, recordation and access
- For land based recovery, vehicles and vessels are tagged and recorded prior to recovery
- For water based vessel recovery, eligible targets are located and recorded prior to recovery
- Initial notification to owner is sent from VIN information gathered in the field using State Police database
- Vehicles and vessels are aggregated on one or more sites and gridded for easy access
- Fluids are removed from each unit within the aggregation site
- Additional notifications are sent to owners using certified mail (if required)
- Private insurance companies are allowed to view and access units
- Vessels and vehicles can be retrieved by owner/insurance or destroyed/recycled
- Vehicles that have not been retrieved are crushed and recycled
- Scrap value proceeds (if any) are disbursed according to the contract



Sand, Soil Recovery, Beach Restoration

Many jurisdictions are faced with damaged coastal areas and habitats that may require immediate recovery restoration. DRC has performed these sensitive and precise projects for thirty years. Permitting requirements will vary by jurisdiction. Typically multiple agencies are involved in beach projects. Recovery from public or private property will require Right of Entry (ROE) authority.

- Typical operating procedure calls for temporary staging site(s) used for storage and processing
 - Processing sand on the beach is a preferred method
 - Soils can sometimes be processed within an established DMS
- Displaced material can be recovered from adjacent property by the use of skid steers and front-end loaders
- Beach rakes are an effective tool for recovering hidden and surface debris from beach-fronts
- Debris collected from processing is usually taken to an operating debris DMS for reduction and haul-out to final disposal
- Quantities are generally measured by loader bucket size as the material is loaded to be screened
- Screening of sand and soils using shaker screens and trammels is a preferred procedure
- Production rates generally range between 100 to 200 processed cubic yards per hour
- Stockpiled and processed (clean) material can be returned to its original location
- Beach contours can be re-created by following engineered plan



Tab H: Planning and Performance

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



Expertise in the Removal of Dead Animals and Putrescent Disposal

Improper disposal of animal carcasses can contaminate drinking water sources or spread disease. It is DRC's policy to handle and dispose of animal remains with care and in accordance with all state and local regulations.

If possible, all identified carcasses should be disposed of within 48 hours of death. There are several approved methods for the disposal of animal carcasses:

- **Incineration** at a secure and pre-approved site.
- **Deposition** in a contained landfill approved for remains disposal.
- **Composting**, with approval, is a sanitary and practical method of carcass disposal.

Demolition

DRC Emergency Services, LLC employs many experienced supervisors, project managers, operators, and other technicians, many of whom have many years of experience in the demolition field. Demolition projects will be staffed with a Superintendent to oversee daily operations and a Project Manager responsible for subcontractor relations, schedule maintenance, and coordination with the City of Venice.

All demolition operations will be conducted in a safe, environmentally responsible manner, in accordance with the requirements of the local government. Operations will proceed with the disconnection of utilities to all structures. The structures will then be demolished to the slab on grade level. Structures will be removed completely prior to the removal of any street or curb improvements, so that a clean and durable means of ingress and egress can be maintained during demolition operations. Slabs on grade will be excavated and removed. Once a structure has been completely removed, the area will be stabilized using the best management practices (DMP).



Existing structures will be demolished using conventional construction equipment such as excavators, track loaders and bull dozers. Concrete slabs will be excavated using track type excavators and hammers (if necessary) and will then be crushed on site using portable concrete crushing technology. Debris and recycled materials will be removed from the site using dump trucks.

Clean Fill Dirt

DRC will place compacted fill dirt in ruts created by equipment, holes created by stump ends, and other areas that pose a hazard to public access upon direction of the City. This clean fill dirt will be compacted and directed by the City.

Debris Management Site Operations

Permitting and Site Mobilization

Within 24 hours of a notice to proceed, mobilization to pre-established DMS locations will begin:

- Phase One—environmental audit is performed
- The number of DMS sites to be used is determined by estimated volumes, travel times, traffic patterns and material to be processed
- Ideally, site placement and number should facilitate a minimum of five loads per truck per day
- Land Use Agreements are immediately executed with any private land owners
- For those sites not already permitted, an immediate permitting request will be submitted by DRC's Vice President of Administration and Compliance (Kristy Fuentes)
- DMS Site Plan is established and submitted



Environmental Considerations

- Where practical, a phase one environmental assessment should be performed prior to use as a DMS
- Soil samples are taken prior to use
- Pictures and video of the site prior to use is considered a best management practice
- DRC may use drone photography before and after use as a best management practice
- An independent engineer is often used to satisfy additional requirements of State regulators such as the need for SWPPP, perimeter silt fencing, air monitoring etc.

Typical On-site Equipment, Supplies and Manpower Needs

Signage	Inspection Tower(s)
Perimeter Fencing (if required)	Site Manager
Equipment Operators	Traffic Control Personnel
Security Personnel	Traffic Control devices
Front-end loader with thumb	Bulldozer
Grinder- horizontal or Tub	Excavator
Water Truck	Sweeper
Air curtain Incinerator or above ground incinerator (if required)	



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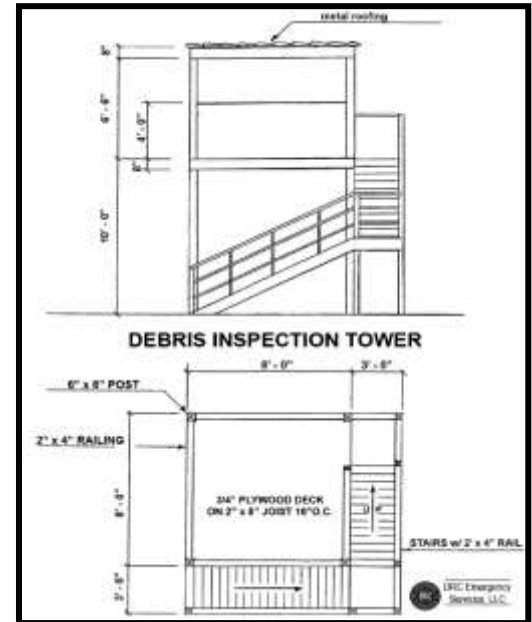
Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



Site Access

For the success of site access, separate points of ingress and egress should be established if possible and avoidance of truck traffic through residential areas is ultimately important.

- **Traffic Controls** - Traffic control personnel, with appropriate traffic control safety equipment, will be stationed at the ingress observation tower to maintain vehicular traffic control. Additional traffic control personnel can be stationed throughout the site, as needed, to enforce proper traffic flow.
- **Inspection Towers** - Inspection towers shall be constructed to facilitate observation and quantification of debris hauled for storage at debris staging sites. Ideally two inspections towers should be utilized at each DMS if volume warrants. One tower at point of ingress for use by the monitoring firm's employee, one tower at the point of egress to ensure all debris hauling trucks are in fact empty upon leaving the site. One tower may be utilized if ingress and egress point is the same. Additionally, the use of all terrain man lifts are sometimes substituted for the tower shown.
- **Maintenance and Grading** - Maintenance and grading of the debris management site will occur throughout the operating day. Access roads will be constantly maintained, and dust control managed by use of a water truck. Access roads will be swept as often as necessary.



Debris Storage Area

Debris may be segregated into five main areas as determined by the type of event.

Vegetative debris—Vegetative debris will be cleaned of C&D debris to the extent possible to facilitate compliance with requirements for reduction of vegetative debris and processing of C&D.

Construction and Demolition (C&D) Debris—Stored separately within an area that will facilitate separation, compaction or grinding.

Recyclables/Salvage—Recyclable/salvageable materials will be stock piled in accordance with the site plan.

White goods—White goods will be stock piled in a contained area in accordance with the site plan if not transported directly to the recycler.

Household Hazardous Waste (HHW)—HHW will be segregated and stored in an approved containment area that may be lined and bermed.



Debris Reduction Methods

Grinding and/or Chipping Operations—Primarily used for reducing vegetative debris to achieve a 4 to 1 reduction or better. Resulting product is beneficial for use as fuel or reused as compost. The method is less often used as a reduction method for Construction and Demolition material due to its impact on equipment.

- Reduction by grinding provides opportunity for recycling, re-use and consumption as a fuel source

Burning—Environmental impact and safety are primary considerations. Most often allowed in rural settings, it's the most efficient reduction method for vegetative debris as a 95% reduction can be achieved. Air curtain incineration and trench burning can serve to mitigate the release of smoke etc.

- Reduction by burning provides for the most cost- effective processing, if burning is an option

Compaction—The most acceptable reduction method for construction and demolition debris when combined with recycling; a 2 to 1 reduction ratio is most often achieved.



Final Debris Disposal

Selection of final disposal location(s) for processed debris is normally determined during the planning phase. Per Subtitle D, lined sites are generally selected. However, in some cases, permitted construction and demolition sites are used when regulations allow.

Proposed Final Disposal Sites

7101 Alico Road
Fort Myers, FL 33812

105 South US 27
South Bay, FL



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Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



Recycling Strategies

Vegetative Debris—Available to serve as a viable fuel source for manufacturing, etc. and used frequently as mulch for agricultural purposes. The resulting product is donated to citizens for use in flower beds and gardens and can be used as alternative daily cover in landfills when allowed. Additional uses are to use as roadbed for temporary roads and can be thinly spread across acreage to produce dirt.

Aggregates—Concrete, brick, and similar materials can be crushed and used as fill material, road base, etc.

Construction and Demolition Debris—Wood, metals, plastics and sometimes gypsum can be pulled from the waste stream and recycled if sufficient quantities exist and recycling facilities are available and accessible.

White Goods— Easy to recycle due to abundant processors.

Electronic Waste (E-Waste)—While these components are quite abundant, particularly following a flood or tidal surge, recyclers of these items have become more difficult to find. Some of the components found in televisions, computer monitors, copy machines etc. contain heavy metals making disposal a poor option, resulting in markets being the best option. Shipping to foreign markets is sometimes the best option.

DRC can make arrangements with local haulers and local municipalities that have such facilities. Regional Manager Jay Gunter is a SWANA Certified Landfill Manager.

Debris Management Site Closeout

Restoration is conducted during the close out phase of each DMS. The scope of restoration is determined by post use site conditions, terms of the land lease, or the City directive and mutual understanding when public property is used. Restoration can consist of final removal of all debris and other managed components as well as all structures and temporary features. Additionally, grading and leveling, removal of temporary roads and fencing, and grassing or seeding of the site to documented pre-use condition may be necessary.



Post use drone footage and still photography shall be taken to illustrate the current condition of the site as it compares

to the baseline or pre-use documentation. Environmental sampling that mirrors pre-use sampling is a best management practice.

- Random soil samples, surface and if necessary water samples, may be taken and sealed in containers for comparison with pre-use samples taken
- Independent third- party engineers and testing labs may be used
- Post use samples and pre-use samples may be tested in an independent lab to determine the presence of contaminants

Final Inspection, Released and Acceptance of the City of Venice and/or Landowner

In most cases, final closure approval is needed by both the State Environmental Agency and the property owner.

“This debris removal project has been a resounding success, and the GLO appreciates the many hours of hard work put in by the DRC team.”

— Benjamin K. Au Architect, Director of Construction Services GLO, Texas

Safety

DRC maintains an unwavering commitment to the health and safety of our employees, subcontractors, customers, and the communities that we service.

Safety comes before profit and productivity.

Our goal is to ensure that all projects operate under the safest possible conditions and as such, DRC maintains a robust in-house safety program. Headed by a dedicated team of Project Managers and Regional Managers, DRC’s programs and practices include:

- Morning project safety toolbox meetings
- Weekly “better ideas for improvement” meetings
- Weekly formal safety meetings
- Constant safety training certifications
- Safety recognition through our “challenge coin” award program

DRC follows all OSHA regulations and other federal and state agency guidelines when conducting an operation. DRC’s Corporate Safety Plan includes Safety Plans and Policies, an Accident Prevention Plan and a Substance Abuse Policy. It is the policy of this organization to provide and maintain work environments and procedures which will:

1. Safeguard public and Government personnel, property, materials, supplies, and equipment exposed to contractor operations and activities;
2. Avoid interruptions of Government operations and delays in project completion dates; and
3. Control costs in the performance of this contract.

Operational safety, health, and accident prevention measures will be in effect and reinforced daily by all active personnel. These measures and procedures will be reiterated weekly during planning meetings, or as needed.

Immediate action will be taken to correct any safety deficiency while maintaining the utmost respect for all members of our workforce. All actions will be documented and the safety of citizens will be considered vital.

Training programs include:
 Smith System Driver Training
 Hazardous Materials Training
 Demolition Safety
 Asbestos Abatement Training
 Power Line Awareness
 Hazardous Communication
 Lockout/Tagout
 Fire Prevention Training
 Environmental Management Planning



Tab H: Planning and Performance

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



Prompt Damage Complaint

- DRC maintains a damage hotline (888-721-4DRC) for all projects. A complaint manager is assigned to the project and is responsible for tracking all damage and repair.
- DRC will investigate all damages and complaints within 24 hours and will propose a resolution to the damaged party within 24 hours.

Accounting and Document Management

DRC's invoicing procedure is as follows:

- Load tickets are received, logged, and then scanned into DRC's database system. Tickets are then entered and audited for accuracy.
- Invoice is worked up along with the ticket data backup.
- The reconciliation process then takes place with either the Monitoring Firm or the reconciliation contact with the City (if there isn't a Monitoring Firm).
- Once the invoice and ticket data has been 100% reconciled, the Monitoring Firm, or the reconciliation contact with the jurisdiction, then recommends the invoice to FEMA for payment.
- Frequency: The invoicing is usually done on a weekly basis

DRC maintains a fully-staffed, fully operational Data Center at its headquarters all year. The Data Center is staffed by experienced and professional personnel with extensive knowledge of recording, reporting, contract, and reimbursement requirements. The Data Center is equipped with state-of-the-art information technology and is prepared to meet and exceed the reporting requirements of each client. All servers and networked computers are backed up both on and off-site every day. The emergency nature of DRC's work requires that the Company remain on-line and in contact across its network at all time.



RECOVER



- *Demolition*
- *Man Camp Services*
- *Post Disaster Temporary Housing*
- *Marine Services*

Many of the elements of work shown above can be categorized as a recovery functions, although some, if not all, could be performed simultaneously with the debris mission. Of those listed above, marine debris removal, marine salvage, and beach restoration have been previously addressed under the Response phase of operations.

Effective recovery requires a comprehensive effort of all phases that enable logical and efficient execution. The subsequent functions outlined below are all steps in a model that must be executed intelligently and with real-world experience. DRC Emergency Services, LLC, SLS and Callan Marine comprise a core of companies under single ownership that excel at providing a turn-key approach to total disaster management. We stand alone in the industry as the only provider of these services.



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Disaster Debris Removal Reduction, Disposal, and Other
Emergency Cleanup Services



DRC's sister Company, SLS, is a prominent post disaster Temporary Housing provider. From turnkey temporary trailer facilities to massive man camps designed to house and feed thousands, SLS has designed and performed most all post disaster applications.

SLS pioneered the current FEMA S.T.E.P. program during the aftermath of Hurricane Sandy in New York. The Program in New York was called "Rapid Repair" and a similar program in Baton Rouge was called "Shelter at Home". These programs are designed to perform essential elements of restoring damaged single- family residences and return homeowners back into their homes quickly. As an additional positive result, the cost of the typical S.T.E.P. program is approximately 20% the cost of placing a displaced Family into a trailer or similar structure. Rapidly returning displaced families to their homes provides a sense of community and normalcy to the affected citizens.



In anticipation of Hurricane Florence's impact on the East Coast, SLS was activated by the Virginia Department of Emergency Management to provide emergency shelter services for the state of Virginia and surrounding state evacuees.

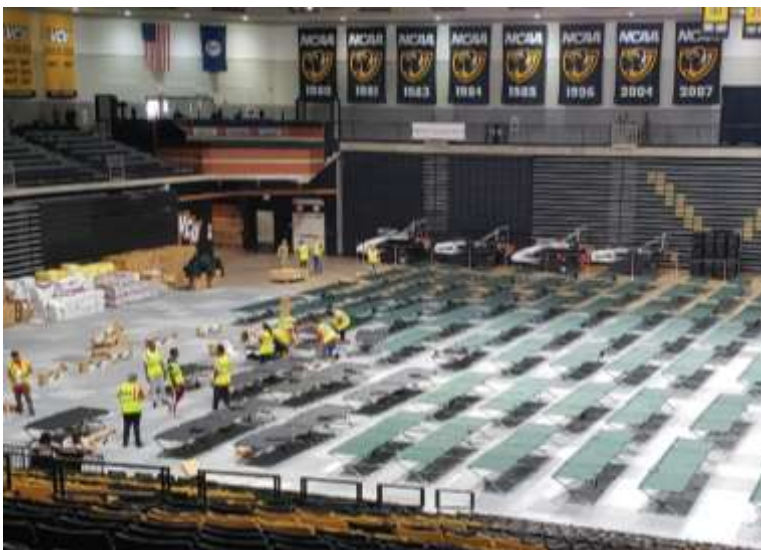
Project specs:

Location: Richmond, Williamsburg, and Newport News, Virginia

Client: State of Virginia

Type: State of Virginia

Units: 5,775 beds in three locations





DRC's sister Company, Callan Marine is a highly-specialized construction firm capable of providing, design, engineering, management and construction services such as:

- Marine debris management and removal
- Offshore and inland dredging
- Shoreline protection
- Beach re-nourishment
- Port/Dock facility construction
- Wetlands construction
- Marine protection mitigation and improvements



Callan Marine has dredged thousands of miles of waterway in the Gulf Coast region to keep our customers productive.



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Disaster Debris Removal Reduction, Disposal, and Other
Emergency Cleanup Services



COMMUNICATION METHODS

Communication Technology

Cellular technology has been fortified and reinforced over the past decade and recent events have proven that even if cellular telephone capability is impacted, text messaging is almost always available due to the minimal band width required. Should this technology fail, DRC has satellite radios, which can be deployed in a matter of hours.

Client Interaction Program

At DRC we take very seriously the faith placed in our team upon selection by the City of Venice as the Disaster Debris Management Provider. Having been the primary provider of services on some of the largest and most destructive events to ever impact our country, we appreciate and recognize the amount of information and interaction necessary for us to be completely prepared to provide the most effective and proficient debris removal program for the City of Venice.

It is for this reason that the DRC Management and Operations Team spends as much as is necessary working with local government leaders in times of non-event to gain that essential, in-depth understanding of local issues, priorities, concerns, and objectives in order to provide a level of responsiveness that is unmatched in the industry. DRC's Regional Manager will meet regularly with the City of Venice to discuss items such as Temporary Debris Management Site viability, priority roadways, critical access, infrastructure concerns, among other important issues.

At no cost to the City, DRC will provide an annual "Pre-Season Debris Response & Readiness Workshop" whereby members of the City Debris Team, Public Works, and Finance & Administration can be updated on policy & guidance changes, roles & responsibilities of your debris management provider, and overall disaster debris educational training. These annual workshops/seminars/meetings have been immensely successful throughout the country, allowing the DRC Team to interact, share important information, and refresh local points of contact in the months leading up to hurricane season.

DRC firmly believes in serving clients year round and not just at the time of an event or activation. Whether we are needed to respond to a minor contract activation or a large scale catastrophic event, DRC's believes that adequate planning & preparation is the key to a successful and fully reimbursable debris removal program.

Communication with City Staff

In any post-event scenario, participation by select City Staff is critical. City employees, generally from Public Works or Solid Waste, provide direction and support pertaining to project approach, prioritization of push and collection routes, critical roadways & facilities, and physical nuances otherwise not know. DRC takes very seriously the responsibility of facilitating an effective disaster debris recovery operation and will begin to develop relationships with those responsible within the local government immediately upon contract award so as to establish and gain a deep understanding of the unique needs, concerns, and priorities of the City of Venice. DRC believes that "pre-event planning & preparation" is essential, and will always result in a more successful post-event operation.

During times of post-event activation DRC will engage City staff and seek input continually, by way of daily meetings with all project participants, field interaction, and comprehensive daily reporting. This consistent interaction has successfully proven on past activations to keep critical lines of communication in place, provide complete transparency in to the daily process, progress, challenges, and accomplishments, and provide early answers to the public and local government officials.



Tab H: Planning and Performance

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services

Relationship between DRC and the Debris Management Monitor

For more than twenty years, DRC has worked with third party debris monitoring firms in order to achieve successful projects. Understanding the key elements of 44 CFR and FEMA 325 enables DRC to operate congruently with the monitoring firm. It is very rare that DRC begins a debris project not having worked with the monitoring firm and without having familiarity with their personnel.

As such, DRC has worked with the systems and software of all the major third party monitoring firms. From manual ticketing to the more technical, Electronic tracking and ticketing systems, DRC has worked within every current iteration existing today.

TDSRS site selection is typically a function accomplished by DRC exclusively. However, DRC will certainly provide technical assistance to the Debris Management Team as required.

Tab H: Planning and Performance

Disaster Debris Removal Reduction, Disposal, and Other
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ENVIRONMENTAL COMPLIANCE

Experience in Environmental Issues

DRC has a 30 year history of outstanding environmental compliance and involvement. The most vivid example of our understanding of working within a wildlife sensitive environment was our work in Florida and Louisiana following the BP oil spill in 2010. DRC was tasked with designing coastal protective systems and unique collection programs along more than one-hundred miles of estuaries in SW Louisiana. The programs involved intensive employee training relative to identification and protection of wildlife nesting and reproduction areas. DRC also played a role in setting up wildlife recovery and cleaning stations in Plaquemines Parish Louisiana where employees volunteered to help conduct rehabilitation and release programs. DRC has performed on many other occasions in environmentally sensitive environments such as on Galveston Island Texas in 2008. This operation involved employee training regarding the protection of the Kemp's Ridley Sea Turtle.

Environmental Compliance Wildlife Sensitive Environments

DRC has a twenty-nine year history of outstanding environmental compliance and involvement. The most vivid example of our understanding of working within a wildlife sensitive environment was our work in Florida and Louisiana following the BP oil spill in 2010. DRC was tasked with designing coastal protective systems and unique collection programs along more than one-hundred miles of estuaries in SW Louisiana. The programs involved intensive employee training relative to identification and protection of wildlife nesting and reproduction areas. DRC also played a role in setting up wildlife recovery and cleaning stations in Plaquemines Parish Louisiana where employees volunteered to help conduct rehabilitation and release programs. DRC has performed on many other occasions in environmentally sensitive environments such as on Galveston Island Texas in 2008. This operation involved employee training regarding the protection of the Kemp's Ridley Sea Turtle.

Commitment to Environmental Sustainability

DRC is one of the few companies in our industry to carry environmental insurance. While our operating procedures strictly adhere to environmental guidelines, the operation of Debris Management sites within a jurisdiction presents an element of potential exposure. The insurance held by DRC places an extra level of protection for the City of Venice that goes beyond the protection already provided through sound operating practices. Additionally, all of DRC's key personnel maintain a current 40 hour Hazwoper certificate

DRC has set goals regarding recycling for the City of Venice through alliances with C&D recyclers and major full service recyclers. Additionally DRC intends to run source separation PSAs post event in order to facilitate the recycling process. The separation of C&D, vegetative, HHW, white goods will facilitate the process. On route passes two and three, DRC will utilize the separate self-loader buckets for segregated material collection.

DRC has a wealth of experience performing landfill avoidance projects. In Houston in 2008, DRC was successful at recycling 100% of the over five million cubic yards of vegetative debris through a joint program with Republic Services. The material was used as ADC, road bed, compost and also given to citizens for use in landscaping. In Galveston the same year, DRC separated materials such as reusable wood, glass, metals and drywall to achieve a high percentage of material reuse.

DRC is committed to the protection and restoration of environments affected by disaster events. Although many of the events we respond to are the result of the forces of nature, these disasters often have profound environmental impacts in the affected regions. Moreover, the mitigation of these disasters, including the transportation and processing of large volumes of waste material, can have negative environmental impacts if not pursued with caution and sensitivity.



Tab H: Planning and Performance

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services

Restoring damaged environments is the essence of DRC's work. The removal of debris and waste materials, the restoration of damaged and compromised natural and man-made habitats, and, in some cases, the reconstruction of damaged coastal, marine, and wetland environments are the core missions in a DRC disaster response. Furthermore, DRC is committed to ensuring that our work, including the byproducts of our work, has zero or minimal environmental impact. Finally, DRC has embarked on a recycling program to ensure the most advantageous disposition of all the materials that we remove

Over the past decade, DRC has worked to restore some of the most environmentally sensitive areas in the United States. DRC participated in cleanup efforts following the BP Deepwater Horizon Oil Spill, having been awarded OSRO certification, in Florida, Mississippi and Louisiana. DRC has also worked in coastal wetlands and marine environments in the Florida Keys, the beaches of the Florida Panhandle, the North Carolina coast, the Louisiana and Mississippi coastal wetlands, and the Texas coast. We have the experience and commitment to carefully mitigate and restore any kind of environment or habitat that has been adversely affected by a disaster.

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Disaster Debris Removal Reduction, Disposal, and Other
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EXPERIENCE IN SPECIALTY DEBRIS MANAGEMENT

Experience in Specialty Debris Management

DRC has read and understands the scope of services for this project. Throughout its twenty-nine year history, DRC has provided disaster response that has included the collection of all specified materials in this proposal:

- 🌐 White Goods
- 🌐 Tires
- 🌐 Gas Powered Equipment
- 🌐 E-Waste
- 🌐 Construction and Demolition
- 🌐 Marine Debris Removal
- 🌐 Demolition
- 🌐 Hazardous Tree Removal
- 🌐 Soil, Mud and Sand
- 🌐 Dead Animals
- 🌐 Logistic Services and Human Support Activates
- 🌐 Private Property
- 🌐 Household Hazardous Waste and Hazardous Waste

Following is a list additional specific notable experience for each scope:

1. White Goods:
 - a. City of Houston, Tropical Storm Allison, 2001 – Removal and processing of white goods from approximately 40,000 flooded houses as part of \$2.4 million contract with the city’s solid waste department.
 - b. Monroe County, Florida, Hurricane Wilma, 2005 – Removal and processing of white goods from damaged properties as part of \$15 million contract
 - c. Escambia County, Florida, Hurricane Ivan, 2004 – Removal and processing of white goods from damaged properties and beach front as part of \$50 million contract. Included extensive Freon decontamination.
2. Waste Tires:
 - a. City of Houston, Tropical Storm Allison, 2001 – Removal and processing of waste tires from approximately 40,000 flooded houses as part of \$2.4 million contract with the city’s solid waste department.
 - b. State of Virginia Emergency Management, 2002 – 3,000,000 Tires Fire Emergency Hazardous Waste Containment in \$184,820 contract.
3. Gasoline Powered Equipment
 - a. City of Houston, Tropical Storm Allison, 2001 – Removal and processing of gasoline powered equipment from approximately 40,000 flooded houses as part of \$2.4 million contract with the city’s solid waste department.
 - b. Louisiana Department of Environmental Quality, Hurricane Katrina, 2005 – Removal, processing, remediation, and crushing and/or disposal of thousands of automobiles and engines as part of four contracts worth over \$20 million.
4. E-waste:
 - a. City of Houston, Tropical Storm Allison, 2001 – Removal and processing of e-waste from approximately 40,000 flooded houses as part of \$2.4 million contract with the city’s solid waste department.

- b. Escambia County, Florida, Hurricane Ivan, 2004 – Removal and processing of e-waste from damaged properties and beach front as part of \$50 million contract.
5. Construction and Demolition Debris:
 - a. City-Parish of East Baton Rouge, Louisiana Severe Flooding DR4277, 2016 - This event required the use of over three hundred hauling vehicles collecting and processing and/or recycling over 2 million cubic yards of construction and demolition debris.
6. Marine Debris Removal:
 - a. Texas General Land Office, Hurricane Ike, 2009 – Removal of sunken vessels and debris from four major bays and waterways in the affected area. Side scan sonar was used to identify targets in advance and in combination with a well-designed implementation plan. DRC removed a total of 2,100,000 cubic yards and the complete marine operation was concluded in just over thirty days.
7. Demolition
 - a. In 2010, DRC performed the demolition of 83 houses in Terrebonne Parish, Louisiana. It was a FEMA funded project for houses that were affected by various storms.
8. Hazardous Tree Removal
 - a. In response to Ice Storm Pax in 2014, The South Carolina Department of Transportation contracted DRC to cut, remove and transport vegetative debris in 8 counties, totaling over 12,000 miles of roadway clearing and the trimming of over 225,000 trees.
 - b. City of Fort Lauderdale, Hurricane Irma, 2017 – DRC removed over 12,500 hazardous stumps and trees.
9. Soil, Mud and Sand
 - a. Escambia County, Florida, Hurricanes Frances, Charley, Ivan and Jeanne, 2004 - DRC recovered, screened and restored tens of thousands of cubic yards of displaced sand and debris in a successful effort to restore 15 miles of Florida beaches destroyed in the aftermath of Hurricane Ivan.
 - b. City of Fort Lauderdale, Hurricane Irma, 2017, DRC replaced over 57,500 cubic yards of sand from roadways, sidewalks, and parking lots piled on the beach by push crews, and sand mounds located East of the wall as a result of the severity of Hurricane Irma.
10. Dead Animals
 - a. City-Parish of East Baton Rouge, Louisiana Severe Flooding DR4277, 2016 – DRC removed and disposed of dead animals as needed as part of \$35,000,000 contract with the City.
 - b. City of Galveston, Hurricane Ike, 2009 – DRC removed and disposed of dead animals as needed as part of \$38,007,492 contract with the City.
11. Logistic Services and Human Support Activates
 - a. Jefferson County, Texas, Hurricane Harvey (DR-4332), 2017 – DRC was simultaneously activated in 17 jurisdictions following Hurricane Harvey. In this time, DRC provided the following to the County:
 - i. Waters (1 pallet)
 - ii. Gatorade (2 pallets)
 - iii. Uhaul
 - iv. 900 Cots/Pillows/ Blankets (100 cots/Pillows/blankets (city hall - china Texas)
 - v. Pallets of Water
 - vi. 3 fuel tankers (1,000 gallons each)
 - vii. 850 Cots, 850Blankets
 - viii. 750 person (3 meals per day)
 - ix. 2 Reefer Truck and Ice
 - x. Rental of Potable Water & Potable Water Tank
 - xi. Porta potty rental; handwash station
 - xii. Porta potty rental

Tab H: Planning and Performance

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services



- xiii. 4 showers decon unit
- xiv. 12 power cords
- xv. 8 industrial fans

12. Private Property

- a. City-Parish of East Baton Rouge, Louisiana Severe Flooding DR4277, 2016 – DRC had ROE forms signed and removed debris from private property as needed as part of \$35,000,000 contract with the City.
- b. City of Fort Lauderdale, Hurricane Irma, 2017 – DRC removed and processed over 2,700 cubic yards of debris from parks.
- c. Houston – following hurricane Harvey we Houston, Jefferson County, Port Aransas

13. Household Hazardous Waste:

- a. City of Houston, Tropical Storm Allison, 2001 – Removal and processing of household hazardous waste from approximately 40,000 flooded houses as part of \$2.4 million contract with the city's solid waste department.
- b. Indian River County Florida, Hurricane Frances, 2004 – Removal and decontamination of hazardous waste from Indian River County School District property as part of \$500,000 contract

In all of our relevant projects we have met and fulfilled the standards of all local, state, and federal regulatory agencies including the remediation, restoration, and sampling of staging and processing sites.

Hazardous waste (HW) is a special operational aspect that must be accomplished with very precise, pre-established standards and regulations. Safety to the workers, government employees and the citizens of the area is paramount. With this in mind, DRC works with its specialized subcontractors to establish and implement proper handling procedures for HW, including household hazardous waste, which, after a disaster, may become concentrated and no longer considered diminutive. These procedures include the segregation and removal of HW from the debris stream at the curbside, prior to the recovery of other debris and sorting and additional recovery of HW within each DMS. Recovered HW is removed to a proper disposal site or temporarily stored in the HW disposal areas constructed within each DMS as required. HW must be collected, handled and disposed of by specially trained HAZMAT technicians. In addition, DRC may utilize national or regional firms who are fully licensed and accredited to manage, handle and dispose of HW. These firms may be utilized by DRC and/or DRC Environmental, Inc. for professional and immediate HW recovery support on an emergency basis.



Hazmat will be segregated and stored in a Government approved containment area. All site personnel will receive a safety briefing regarding operations involving HW. The HW containment site perimeter will be posted and secured for personnel safety and to ensure compliance with the Corporate Accident Prevention Plan as part of the Corporate Safety Plan as well as the Corporate Environmental Protection Plan (EPP). HW will be placed and stored until instructed by the government as to its final disposition.

DMS Site Management

DRC also has extensive experience managing staging and processing sites for all of the above materials.

1. Our most extensive experience in this regard came in our HHW contract with the City of Galveston, which was activated following Hurricane Ike. Adhering to the guidelines of FEMA 325, DRC established a secure Debris Management Site at 9228 Seawall Blvd. The process of separation for recycling was focused on the separation and recycling of metals, wood waste, tires, concrete, white goods, HHW, recyclable oils and fluids and electronics. DRC 's extensive collection and recycling program for these various waste streams, included over 1.7 million pounds of HHW, 3,073 units of electronic waste, 45,566 units of white goods and 40,378 cubic yards of concrete. The remaining debris was reduced by compaction for a reduction of 3 to 1, and loaded for final disposal at Allied Waste Services 5301 Brookglen Dr., Houston, TX.
2. In 2004, following Hurricanes Jeanne, Francis and Ivan, DRC simultaneously operated more than **ten debris management sites** in Florida.
3. In 2005, following Hurricane Wilma, DRC simultaneously operated **five debris management sites** in Louisiana, processing debris for the Louisiana DOTD.
4. Also in 2005, DRC simultaneously operated **six debris management sites** for the Louisiana DOTD in two districts following Hurricane Katrina.
5. In 2008 following Hurricane Ike, DRC simultaneously operated **seven debris management sites** handling 11,000,000 CY of debris, recycling materials out of the waste stream in two of those facilities.
6. In 2012, DRC simultaneously operated **six debris management sites** in Louisiana following Hurricane Isaac
7. In 2014, following Ice Storm Pax, DRC managed and operated over **fifteen debris management sites** and recycling over 1.5 million cubic yards of debris
8. In 2016 following the Louisiana Severe Flooding DR4277, **two debris management sites** were opened and operated in East Baton Rouge to compact and recycle C&D debris prior to haul out for final disposal. These sites operated with such efficiency that FEMA and the USACE filmed the operation to use in training sessions.
9. In 2017 following Hurricanes Harvey and Irma, DRC was activated in 43 jurisdictions simultaneously while managing **thirty-seven debris management sites**.
10. In 2017 following Hurricane Maria, DRC managed **8 debris management sites** in Puerto Rico.
11. In 2017 following the Alabama Tornadoes, DRC managed 3 **debris management sites**

Tab H: Planning and Performance

Disaster Debris Removal Reduction, Disposal, and Other
Emergency Cleanup Services



JOINT PLANNING AND TRAINING

DRC provides the City of Venice with planning and training throughout the length of the City's contract at no extra cost. Benefits of these sessions include:

- Providing an opportunity to build relationships between both parties
- Delivering invaluable operational and administrative information to all stakeholders
- Discussing forecasting and reviewing the debris management plan

Identifying Equipment Staging Areas

While discussing potential plots to stage equipment, the following should be considered:

- Staging away from residential areas
- Easy access from main right-of-ways
- Sufficient acreage to manage a large number of vehicles
- Fencing around the facility is preferable

DMS Site Selection

Criteria at a minimum will include:

- Public versus private land considerations
- Environmental agency approvals
- Dust and fire mitigation
- Ingress and egress considerations
- Security features
- Storm water controls considerations
- Elevation
- Sound buffers and fencing
- DRC will provide 24 hours DMS security

City Approved DMS Sites

Wellfield Park
1400 Lucaya Ave
Venice, FL 34285

Venice Municipal Park
150 Airport Ave E
Venice, FL 34285



Identifying Permanent Disposal Facilities, Transfer and Recycling Facilities

DRC has agreements in place with most major disposal and recycling facilities in the area. DRC's management will be responsible for working with the jurisdiction to identify these facilities and to secure favorable terms and conditions with each facility. Additionally, DRC's staff includes Steve Crawford, an expert in recycling, resource recovery, and disposal. With 25 years of experience, Crawford brings expertise and exceptional knowledge to every project.

City Approved Final Disposal Site

4000 Knights Trail Road
Nokomis, FL 34275



REPUBLIC
SERVICES



Establishing Emergency Push Routes & Collection Grids

Collection grids and emergency push routes should include:

- Hospitals
- Police departments
- Emergency shelters
- Nursing homes
- Major traffic routes



Tab I: Schedule/Timeline

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services

Please see a Critical Path Method Schedule attached.

Implementation and Transition Schedule

PROPOSED TIMEFRAME

MAJOR PROJECT TASKS

City of Miami Emergency Debris and Disaster Recovery Services RFP 702383	Assigned Personnel	Contract Award	NTP +24 Hours	NTP +48 Hours	NTP +96 Hours	NTP +7 Days	NTP +10 Days	NTP +15 Days	NTP +30 Days	NTP +60 Days	90 Plus Days
Project Manager Assigned	Jay Gunter										
DMS Identified	Joe Newman										
Training Held	Director of Training										
Project Manager on Site	Jay Gunter										
DMS Permitting	Kristy Fuentes										
DMS Operational	Joe Newman & Mark Stafford										
Mobilization of Crews	Mark Stafford										
Fully Mobilized											
Certification of Equipment											
Debris Operations Begin											
Processing Begins											
Ancillary Services Begin											
Debris Operations Conclude											
Processing and Restoration Conclude											
Hot Wash Held	Jay Gunter, Joe Newman, Kristy Fuentes & Mark Stafford										

Mark Stafford - Vice President of Response and Recovery
 Kristy Fuentes - Vice President of Compliance and Administration, Secretary, Treasurer
 Joe Newman - Vice President of Operations
 Jay Gunter - Regional/Project Manager

The implementation and transition schedule above is an estimate contingent upon many variables such as the magnitude of the event, availability of DMS locations, travel times to and from the DMS and Final Disposal Site, restrictions upon available assigned collection territory, and other dynamics experienced within a debris mission.



Tab J: Compensation

Disaster Debris Removal Reduction, Disposal, and Other Emergency Cleanup Services

Please see a Price Proposal attached.

Schedule 1

Hourly Labor and Equipment Fee Price Schedule

Reference to RFP Description of Services/Scope of Services 4.3.1 Item 1. All pricing shall be made independent of other line items as City may elect to award multiple contracts for the same or different services. Proposers can elect to "No Bid" individual service offerings however the City may give preference to Proposers with the most comprehensive service offering. Please write in "No Bid" for any service offering that that Proposers elect to not to offer. Hourly rates are applicable for the first 70 hours only - equipment pricing shall be inclusive of operator (personnel) expenses, unless indicated otherwise.

	A	B	C
Item	Hours	Hourly Equipment Rate	Hourly Labor Rate
Air Curtain Burner, Self Contained System	70	\$175.00	
Bobcat Loader	70	\$115.00	
50' Bucket Truck	70	\$225.00	
Crash Truck w/Impact Attenuator	70	\$145.00	
Dozer, Tracked, D4 or Equivalent	70	\$200.00	
Dozer, Tracked, D6 or Equivalent	70	\$225.00	
Dozer, Tracked, D7 or Equivalent	70	\$230.00	
Dozer, Tracked, D8 or Equivalent	70	\$240.00	
Dump Truck, 10 CY-17 CY	70	\$110.00	
Dump Truck, 18 CY-20 CY	70	\$120.00	
Dump Truck, 21 CY-30 CY	70	\$125.00	
Generator, 16 to 100 kW, List kW Capacity up to 100KW	70	\$65.00	
Generator, 210 to 350 kW, List kW Capacity up to 350KW	70	\$175.00	
Generator, 1,100 to 2,500 kW, List kW Capacity up to 2500 KW - as available	70	\$200.00	
Light Plant with Fuel and Support	70	\$55.00	
Grader w/12' Blade	70	\$125.00	
Hydraulic Excavator, 1.5 CY	70	\$155.00	
Hydraulic Excavator, 2.5 CY	70	\$170.00	
Knuckleboom Loader	70	\$225.00	
Lowboy Trailer w/Tractor	70	\$125.00	
Mobile Crane up to 15 Ton	70	\$225.00	
Pump, 40 to 140 HP (Minimum 25' Intake and 200' Discharge to Include Fuel and Support Personnel)	70	\$150.00	
Pump, 200 HP to 350 HP (Minimum 25' Intake and 200' Discharge to Include Fuel and Support Personnel)	70	\$200.00	
Pump, 500 HP to 650 HP (Minimum 25' Intake and 200' Discharge to Include Fuel and Support Personnel)	70	\$375.00	
Vac Truck (Mist Capacity), List Capacity	70	\$395.00	
Pickup Truck, .5 Ton	70	\$40.00	
Skid-Steer Loader, 1,000 LB Capacity	70	\$125.00	
Skid-Steer Loader, 2,000 LB Capacity	70	\$125.00	
Tub Grinder, 800 to 1,000 HP	70	\$575.00	
Track Hoe – John Deere 690 or Equivalent	70	\$155.00	
Truck, Flatbed	70	\$125.00	
4 Wheel Drive Lift for Tower	70	\$145.00	
Water Truck (Non-Potable, Dust Control and Pavement Maintenance)	70	\$120.00	
Wheel Loader, 2.5 CY, 950 or Similar	70	\$185.00	
Wheel Loader, 3.5 – 4.0 CY, 966 or Similar	70	\$195.00	
Wheel Loader, 4.5 CY, 980 or Similar	70	\$205.00	
Wheel Loader-Backhoe, 1.0 – 1.5 CY	70	\$180.00	
Project Manager w/Cell Phone and Vehicle	70		\$80.00
Operations Manager w/Cell Phone and Vehicle	70		\$85.00
Crew Foreman w/Cell Phone and Vehicle	70		\$75.00

Hourly Labor and Equipment Fee Price Schedule

Reference to RFP Description of Services/Scope of Services 4.3.1 Item 1. All pricing shall be made independent of other line items as County may elect to award multiple contracts for the same or different services. Proposers can elect to "No Bid" individual service offerings however the County may give preference to Proposers with the most comprehensive service offering. Please write in "No Bid" for any service offering that that Proposers elect to not to offer. Hourly rates are applicable for the first 70 hours only - equipment pricing shall be inclusive of operator (personnel) expenses, unless indicated otherwise.

	A	B	C
Item	Hours	Hourly Equipment Rate	Hourly Labor Rate
Tree Climber includes Chainsaw and Gear	70		\$90.00
Laborer includes Chain Saw	70		\$45.00
Laborer w/Small Tools, Traffic Control, or Flagperson included	70		\$45.00
Bonded and Certified Security Personnel	70		\$85.00
Crew - Wheel Loader, 2.5 CY, 950 or similar with Operator, Foreman with vehicle and small equipment, Laborer with chain saw, and 2 Laborers with small tools, rate shall include equipment	70		\$385.00
Other – Please List	70	N/A	N/A

UNIT RATE PRICE SCHEDULE

Reference to RFP Description of Services/Scope of Services 4.3. Items 2 to 20. All pricing shall be made independent of other line items as City may elect to award multiple contracts for the same or different services. Proposers can elect to "No Bid" individual service offerings however the City may give preference to Proposers with the most comprehensive service offering. Please write in "No Bid" for any service offering that that Proposers elect to not to offer.

2 Eligible Vegetative Debris Removal Work consists of the collection and transportation of Eligible Vegetative Debris on the ROW to a City approved DMS site or City Designated Final Disposal Site. *	\$ Per CY
0 - 15.00 miles	\$7.70
15.01 - 30.00 miles	\$7.70
30.01 - 45.00 miles	\$7.70
3 Eligible C&D Debris Removal Work consists of the collection and transportation of Eligible C&D Debris on the ROW to a City approved DMS site or City Designated Final Disposal Site. *	\$ Per CY
0 - 15.00 miles	\$9.50
15.01 - 30.00 miles	\$9.50
30.01 - 45.00 miles	\$9.50
4 Eligible Demolition, Removal, Transport and Disposal of Non-RACM Structures Work consists of the decommissioning, demolition and disposal of Eligible Non-RACM Structures on public or private property and hauling the resulting debris to a City Designated Final Disposal Site. *	\$ Per CY
0 - 15.00 miles	\$20.95
15.01 - 30.00 miles	\$21.95
30.01 - 45.00 miles	\$21.95
5 Eligible Demolition, Removal, Transport and Disposal of RACM Structures Work consists of the decommissioning, demolition and disposal of Eligible RACM Structures on public or private property and hauling the resulting debris to a City Designated Final Disposal Site. *	\$ Per CY
0 - 15.00 miles	\$30.95
15.01 - 30.00 miles	\$31.95
30.01 - 45.00 miles	\$31.95
6 DMS Site Management, Operations and Reduction Work consists of managing and operating DMS sites and reducing Eligible disaster debris through grinding or source separation and reduction. Contractor shall provide certified scales and/or debris site towers as requested by City.	\$ Per CY
Vegetative Grinding	\$4.45
Source Separation & Reduction	\$2.50
7 DMS Site Management and Reduction of Vegetative Debris Through Air Curtain Incinerators Work consists of managing and operating DMS sites and reducing Eligible vegetative disaster related debris through air curtain incinerators. Contractor shall provide certified scales and/or debris site towers as requested by City.	\$ Per CY
Vegetative Waste Only	\$2.35

UNIT RATE PRICE SCHEDULE

8 DMS Site Management and Reduction of Vegetative Debris Through Controlled Open Burning		\$ Per CY
Work consists of managing and operating DMS sites and reducing Eligible vegetative disaster related debris through controlled open burning. Contractor shall provide certified scales and/or debris site towers as requested by City.		
	Vegetative Waste Only	\$2.35
9 Haul-out of Reduced Eligible Debris to a County Designated Final Disposal Site		\$ Per CY
Work consists of loading and transporting reduced Eligible disaster related debris at a City approved DMS site to a City Designated Final Disposal Site. *		
	0 - 15.00 miles	\$5.25
	15.01 - 30.00 miles	\$6.25
	30.01 - 45.00 miles	\$7.25
10 Removal of Eligible Hazardous Leaning Trees and Hanging Limbs		\$ Per Tree
Work consists of removing Eligible hazardous trees or limbs and placing them on the safest possible location on the ROW for collection under the terms and conditions of Scope of Services Element 2, Eligible Vegetative Debris Removal.		
	6 inch to 12.99 inch diameter	\$45.00
	13 inch to 24.99 inch diameter	\$100.00
	> 25.00 inch diameter	\$235.00
	Hanger Removal (per Tree)	\$80.00
11 Removal of Eligible Hazardous Stumps		\$ Per Stump
Work consists of removing Eligible hazardous stumps and transporting resulting debris on the ROW to a City approved DMS site or City Designated Final Disposal Site. Contractor to backfill all stump holes.		
	24 inch to 36.99 inch diameter	\$165.00
	37 inch to 48.99 inch diameter	\$300.00
	49 inch and larger diameter	\$475.00
12 Eligible Household Hazardous Waste Removal, Transport and Disposal		\$ Per LB
Work consists of the removal, transportation and disposal of Eligible Household Hazardous Waste (HHW). City to designate specific materials to be collected as part of HHW program.		
	Cost per Pound	\$9.95
13 Eligible ROW White Goods Debris Removal		\$ Per Unit
Work consists of the removal of Eligible White Goods from the ROW to a designated City approved DMS site. Contractor shall be responsible for recovering/disposing refrigerants as required by law as well as unit decontamination in a contained area. The Contractor shall also be responsible for the transportation of Eligible White Goods from the designated City approved DMS site to a approved designated facility for recycling. Contractor shall record any revenue resulting from recycling efforts as a credit to the City on invoices.		
	Refrigerators, freezers and other items requiring refrigerant recovery and decontamination	\$90.00
	All other white goods	\$45.00

UNIT RATE PRICE SCHEDULE

14 Eligible E-waste Item Removal		\$ Per Pound
Work consists of the recovery and disposal of televisions, computers, computer monitors, and other peripherals unless otherwise specified in writing by the City.		
	Cost per Pound	\$1.50
15 Eligible Dead Animal Carcasses		\$ Per LB
Work consists of the recovery and disposal of dead animal carcasses.		
	Cost per Pound	\$1.50
16 Eligible Waterways and Drainage System Debris Removal		\$ Per Unit Listed
Work consists of removal, transportation, and lawful processing and/or disposal of debris collected from waterways and drainage systems to a City approved DMS or City Designated Final Disposal Site.		
	Cubic Yard	\$140.00 marine based \$85.00 land based
	Linear Foot	\$48.85
17 Soil/Sand/Beach Screening		\$ Per CY
Work consists of the collection of Eligible debris laden sand from County beaches, transportation to a processing screen, processing of sand through a screen, maintenance of sand-pile, transportation of screened sand back to a City beach and shaping sand to final grade.		
	Cubic Yard	\$22.75
18 Fill Dirt		\$ Per CY
Dirt is for work listed in item 11 - Removal of Eligible Hazardous Stumps. Priced in cubic yards.		
	Cubic Yard	\$20.00
19 Eligible Abandoned Motor Vehicle Removal		\$ Per Unit
Work consists of the removal of Eligible Abandoned Vehicles in areas identified and approved by the City and subsequently transported to an approved staging area/final disposal site. Contractor is responsible for final disposal. Price is based on per unit cost.		
	Cost per Unit	\$275.00
20 Eligible Abandoned Vessel Removal		\$ Per Linear Foot
Work consists of the removal of Eligible Abandoned Vessels in areas identified and approved by the City and subsequently transported to an approved staging area. Contractor is responsible for final disposal. Price is based on the linear feet of the vessel.		
	Vessels less than 22 linear feet	\$185.00
	Vessels 22 linear feet and greater	\$195.00
* Additional Cost Per CY per mile for disposal sites outside of Sarasota County		CY/Mile
For disposal sites outside the City limits that exceed 45 miles, additional mileage will be applied and will begin at the legal City of Venice boundary line, at its closest point to the approved disposal location, and is calculated as follows: (CY*.0575)*(Miles)+(CY*Items 2 or 3 or 4 or 5 or 9) = Total cost per load. Mileage rate is subject to change based on IRS approved rate.		0.0575

Please see the following documents attached:

- 📎 Qualifications Statement
- 📎 Project Team
- 📎 Statement of Drug-Free Workplace
- 📎 Non-Collusion Affidavit
- 📎 Public Entity Crime Information
- 📎 Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion
- 📎 Conflict/Non-Conflict Of Interest and Litigation Statement
- 📎 Certification Regarding Lobbying
- 📎 E-Verification Certification
- 📎 Distracted Driving
- 📎 Prohibition Of Segregated Facilities
- 📎 Statement of Participation in Contracts Subject to Non-Discrimination Clause
- 📎 Equal Employment Opportunity Report Statement
- 📎 Certification – Trafficking In Persons

**SEALED REQUEST FOR PROPOSALS
CITY OF VENICE, FLORIDA
RFP# 3088-18**

QUALIFICATIONS STATEMENT

The undersigned certifies under oath the truth and correctness of all statements and all answers to questions made hereinafter:

SUBMITTED TO: CITY OF VENICE
 Procurement- Finance Department
 401 W. Venice Avenue Room # 204
 Venice, Florida 34285

CHECK ONE:
 Corporation
 Partnership
 Individual
 Joint Venture
 Other

SUBMITTED BY:

NAME: DRC Emergency Services, LLC

ADDRESS: 110 Veterans Boulevard, Suite 515, Metairie, LA 70005

PRINCIPLE OFFICE: 6702 Broadway Street, Galveston, TX 77554

1. State the true, exact, correct and complete legal name of the partnership, corporation, trade or fictitious name under which you do business and the address of the place of business.

The correct name of the Proposer is: DRC Emergency Services, LLC

The address of the principal place of business is: 6702 Broadway Street, Galveston, TX 77554

2. If the Proposer is a corporation, answer the following: N/A

- a. Date of Incorporation: _____
- b. State of Incorporation: _____
- c. President's Name: _____
- d. Vice President's Name: _____
- e. Secretary's Name: _____
- f. Treasurer's Name: _____
- g. Name and address of Resident Agent: _____

3. If Proposer is an individual or partnership, answer the following: N/A

- a. Date of Organization: _____
- b. Name, address and ownership units of all partners:

THIS PAGE MUST BE COMPLETED & SUBMITTED WITH OFFER

c. State whether general or limited partnership: _____

4. If Proposer is other than an individual, corporation, partnership, describe the organization and give the name and address of principals:

DRC Emergency Services, LLC is a limited liability company.

DRC Emergency Services, LLC is owned 100% by its parent company DRC Equity, LLC.

6702 Broadway Street

Galveston, Texas 77554

5. If Proposer is operating under fictitious name, submit evidence of compliance with the Florida Fictitious Name Statute. N/A

6. How many years has your organization been in business under its present business name?

14 years

a. Under what other former names has your organization operated?

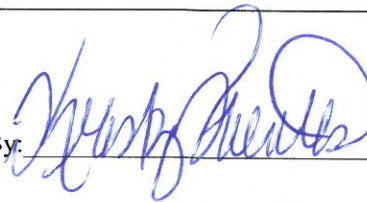
Emergency Communications and Logistics, LLC

Signed, sealed and delivered
in the presence of:

Rae Sharp
Rae Sharp, Proposal Coordinator

Olivia Marino
Olivia Marino, Proposal Writer

(Title)

By: 

Kristy Fuentes
(Printed Name)

Vice President/ Secretary/ Treasurer

ACKNOWLEDGEMENT

State of Louisiana
SS.
City of Metairie }

On this the _____ day of _____, 2019, before me, the undersigned Notary Public of the State of Louisiana, personally appeared Kristy Fuentes and (Names of Rae Sharp and Olivia Marino)

THIS PAGE MUST BE COMPLETED & SUBMITTED WITH OFFER

individual(s) who appeared before Notary) whose name(s) in/are Subscribed to within instrument, and he/she/they acknowledge that he/she/they executed it.

NOTARY PUBLIC, STATE OF ~~FLORIDA~~ Louisiana

NOTARY PUBLIC
SEAL OF OFFICE:

(Name of Notary Public: Print, stamp, or type as commissioned)

Personally known to me, or Produced Identification: _____ DID take an oath, or DID NOT take an oath

CARY A. DES ROCHES
NOTARY PUBLIC
State of Louisiana, Bar No. 19550
My Commission is for life

PROJECT TEAM

TEAM NAME: DRC Emergency Services, LLC

FEDERAL ID No.: 63-1283729

Prime Role	Name & City of Residence of Individual Assigned to the Project	No. of Years Experience	Education, Degree(s)	Florida Active Registration Nos.
Principle-in-Charge	John Sullivan, President Galveston , TX	20	B.S. Construction Science	N/A See below
Project Manager	Mark Bush, Project Manager Cypress, TX	16	N/A	N/A See below
Other Key Member	Kristy Fuentes, Vice President New Orleans, LA	20	N/A	N/A See below
Other Key Member	Joe Newman, Vice President Rockwall, TX	16	N/A	N/A See below
Other Key Member	Jay Gunter, Regional Manager Vero Beach, FL	35	N/A	N/A See below
Other Key Member	Lisa Garcia, Contracts Manager New Orleans, LA	13	B.S. Accounting	N/A See below
Sub-Contractor Role	Company Name and Address of Office Handling this Project		Projected % of Overall Work on the Entire Project	Name of Individual Assigned to Project
Other Key Member	RPF Emergency Services, LLC 2903 7th street Tuscaloosa, AL		TBD	Hunter Fuzzell
Other Key Member				
Other Key Member				
Other Key Member				
Other Key Member				
Other Key Member				
Other Key Member				
Other Key Member				
Other Key Member				
Other Key Member				

DRC's Contractor's License Number: CRC1331307
 FL Secretary of State Company Number: M05000003946

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STATEMENT of DRUG-FREE WORKPLACE

Preference shall be given to businesses with drug-free workplace programs. Whenever two or more BIDS/RFPS which are equal with respect to price, quality, and service are received by the State or by any political subdivision for the procurement of commodities or contractual services, a BID/RFP received from a business that certifies that it has implemented a drug-free workplace program shall be given preference. In order to have a drug-free workplace program, a business shall:

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under BID/RFP a copy of the statement specified in subsection (1).
4. In the statement specified in subsection (1), notify the employees that, as a condition of working on the commodities or contractual services that are under BID/RFP, the employees will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of Chapter 893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace, no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program, if such is available in the employee's community, by an employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

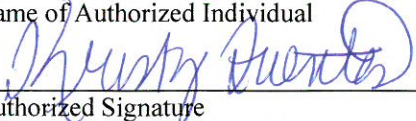
As the person authorized to sign the statement, I certify that this Firm complies fully with the above requirements.

DRC Emergency Services, LLC

Firm Name

Kristy Fuentes, Vice President/ Secretary/ Treasurer

Name of Authorized Individual


Authorized Signature

5/30/19
Date

NON-COLLUSION AFFIDAVIT

State of Louisiana
County of Jefferson Parish SS.



Kristy Fuentes being first duly sworn, deposes and says that:

1. He/she is the Vice President/ Secretary/ Treasurer, (Owner, Partner, Officer, Representative or Agent) of DRC Emergency Services, LLC the Offeror that has submitted the attached Proposal;
2. He/she is fully informed respecting the preparation and contents of the attached Proposal and of all pertinent circumstances respecting such Proposal;
3. Such Proposal is genuine and is not a collusive or sham Proposal;
4. Neither the said Offeror nor any of its officers, partners, owners, agents, representatives, employees or parties in interest, including this affiant, have in any way colluded, conspired, connived or agreed, directly or indirectly, with any other Offeror, firm, or person to submit a collusive or sham Proposal in connection with the Work for which the attached Proposal has been submitted; or have in any manner, directly or indirectly sought by agreement or collusion, or have in any manner, directly or indirectly, sought by agreement or collusion, or communication or conference with any Offeror, firm, or person to fix the price or prices in the attached Proposal or of any other Offeror, or to fix any overhead, profit, or cost elements of the Proposal price or the Proposal price of any other Offeror, or to secure through any collusion, conspiracy, connivance, or unlawful agreement any advantage against (Recipient), or any person interested in the proposal Work.

Signed, sealed and delivered in the presence of:

Melanie M. Hebert
(Witness) Melanie M. Hebert

By: Kristy Fuentes
Kristy Fuentes, Vice President/ Secretary/ Treasurer

Marguerite E. Hebert
(Witness) Marguerite E. Hebert

(Printed Name, Title)

ACKNOWLEDGEMENT

State of Louisiana
County of ORLEANS ~~Jefferson~~ Parish

On this the 30th day of May, 2019, before me, the undersigned Notary Public of the State of Louisiana, personally appeared Kristy Feutnes and (Names of individual(s) who appeared before Notary) whose name(s) in/are Subscribed to within instrument, and he/she/they acknowledge that he/she/they executed it.

NOTARY PUBLIC, STATE OF ~~FLORIDA~~ LOUISIANA
NOTARY PUBLIC
SEAL OF OFFICE: Joseph D Hebert III
(Name of Notary Public: Print, stamp, or type as commissioned) LSSA # 18942

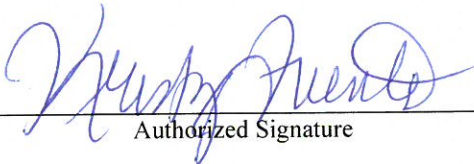
Personally known to me, or Produced Identification: davei leine

DID take an oath, or DID NOT take an oath

PUBLIC ENTITY CRIME INFORMATION

A person or affiliate who has been placed on the convicted vendor list following a conviction for a public entity crime may not submit a bid, proposal, or reply on a contract to provide any goods or services to a public entity; may not submit a bid, proposal, or reply on a contract with a public entity for the construction or repair of a public building or public work; may not submit bids, proposals, or replies on leases of real property to a public entity; may not be awarded or perform work as a contractor, supplier, subcontractor, or consultant under a contract with any public entity; and may not transact business with any public entity in excess of the threshold amount provided in s. 287.017, F.S. for CATEGORY TWO for a period of 36 months following the date of being placed on the convicted vendor list.

I, Kristy Fuentes, being an authorized representative of the firm of DRC Emergency Services, LLC, located at City: Metairie
State: LA Zip: 70005, have read and understand the contents of the Public Entity Crime Information and hereby submit our proposal accordingly.

 _____ Authorized Signature	<u>Kristy Fuentes, Vice President/ Secretary/ Treasurer</u> _____ Printed Name, Title
<u>6/4/19</u> _____ Date	<u>63-1283729</u> _____ Federal ID No.
<u>(888) 721-4372</u> _____ Phone	<u>(504) 482-2852</u> _____ Fax

**CERTIFICATION REGARDING DEBARMENT, SUSPENSION,
INELIGIBILITY AND VOLUNTARY EXCLUSION**

CERTIFICATION OF OFFERER/BIDDER REGARDING DEBARMENT

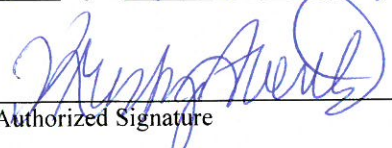
1. By responding to this solicitation, the Firm certifies that neither it nor its principals are presently debarred, suspended, proposed for debarment, declared ineligible or voluntarily excluded by any Federal department or agency from participation in this transaction.
2. The undersigned also certifies that the Firm and its principals:
 - (a) Have not, within a three-year period preceding this certification, been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (Federal, State or local) transaction or contract under a public transaction; violation of Federal or State anti-trust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, or receiving stolen property.
 - (b) Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (Federal, State or local) with commission of any of the offenses enumerated in paragraph 2. (a) of this Certification; and have not within a three-year period preceding this certification had one or more public transactions (Federal, State or Local) terminated for cause or default.
3. Where the undersigned is unable to certify to any of the statements in this certification, an explanation shall be attached to this certification.

CERTIFICATION OF LOWER TIER CONTRACTS REGARDING DEBARMENT

1. The successful Firm, by administering each lower tier subcontract that exceeds \$25,000 as a "covered transaction", must verify each lower tier participant of a "covered transaction" under the project is not presently debarred or otherwise disqualified from participation in federally-assisted projects. The successful Firm will accomplish this by:
 - (a) Checking the System for Award Management at website: <http://www.sam.gov>;
 - (b) Collecting a certification statement similar to the Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion, above; and
 - (c) Inserting a clause or condition in the covered transaction with the lower tier contract.

If the FAA later determines that a lower tier participant failed to disclose to a higher tier participant that it was excluded or disqualified at the time it entered the covered transaction, the FAA may pursue any available remedies, including suspension and debarment of the non-compliant participant.

Dated this 4 day of June, 2017.

By:  Kristy Fuentes, Vice President/ Secretary/ Treasurer
Authorized Signature Printed Name, Title

DRC Emergency Services, LLC
Firm Name

Address: 110 Veterans Boulevard, Suite 515

Metairie, LA 70005

CONFLICT/NON-CONFLICT OF INTEREST AND LITIGATION STATEMENT

CHECK ONE

To the best of our knowledge, the undersigned Offeror has no potential conflicts of interest due to any other clients, contracts, or property interest for this project.

OR

The undersigned Offeror, by attachment to this form, submits information which may be a potential conflict of interest due to other clients, contracts, or property interest for this project.

LITIGATION STATEMENT

IN FLORIDA ONLY, JUDGMENTS AGAINST THE FIRM, AND SUITS AGAINST CITY OF VENICE. INCLUDE ACTIONS AGAINST THE FIRM BY OR AGAINST ANY LOCAL, STATE, OR FEDERAL REGULATORY AGENCY.

CHECK ONE

The undersigned Offeror has had no litigation adjudicated against the Offeror on any projects in the last five (5) years and has filed no litigation against City of Venice in the last five (5) years.

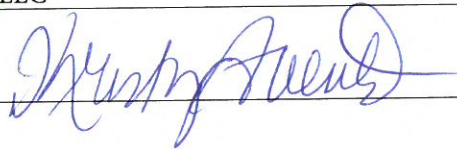
OR

The undersigned Offeror, BY ATTACHMENT TO THIS FORM, submits a summary and disposition of individual cases of litigation in Florida adjudicated against the Offeror during the past five (5) years; all legal actions against City of Venice during the past five (5) years; and actions by or against any Federal, State and local agency during the past five (5) years.

Company Name:

DRC Emergency Services, LLC

Authorized Signature:



Name (print or type):

Kristy Fuentes

Title:

Vice President/ Secretary/ Treasurer

Failure to check the appropriate blocks above may result in disqualification of your proposal. Failure to provide documentation of a possible conflict of interest, or a summary of past litigation, may result in disqualification of your Proposal. Should additional information regarding the above items come to the attention of City of Venice after award, the awarded contract shall be subject to immediate termination.

CONFLICT/NON-CONFLICT OF INTEREST AND LITIGATION STATEMENT CONTINUED

Client Matters

DRC Emergency Services, LLC v. City of Louisville, Mississippi, Case No. 2014-087-CVM, Circuit of Winston County, Mississippi. Disaster debris removal contract award protest by DRC. Dismissed February 26, 2015.

Terrebonne Parish Consolidated Government v. DRC Emergency Services, LLC, et al, Case No. 177363, 32nd Judicial District Court, Terrebonne Parish, Louisiana. Suit by the Parish claiming default and breach of contract in connection with a waterway dredging project. Immediately after suit, DRC met with Parish representatives and asserted that: (1) its dredging methods on the project complied with accepted industry standards; (2) the engineering design template could not be achieved due, in part, to (a) soil and waterway conditions, and (b) defects/flaws in the original project design and specifications; and, (3) DRC further asserted that claims by neighboring landowners were outside the scope of the parties' contract. The parties' dispute was settled. Under the settlement DRC performed limited repair work to adjacent tracts; no additional dredging was required of DRC. The project has now been accepted by the Parish and the lawsuit was dismissed May 4, 2017.

None of the dismissed cases above will affect DRC's ability to perform the anticipated services to be rendered by it.

REGULATORY

1. DRC Emergency Services, LLC was suspended by the U.S. Air Force in September 2014 for 22 business days relating to a project in Joplin, Missouri that occurred over five years ago when the company was operated under previous ownership. Following a detailed response at the direction of DRC's new ownership and management, the suspension was lifted. None of the individuals that were named in the suspension are currently employed by DRC Emergency Services, LLC. Moreover, the company implemented a robust corporate responsibility, compliance, safety and ethics program at all employment levels. DRC Emergency Services, LLC currently operates in good standing with all branches of Government.

2. On September 12, 2014, the Louisiana Department of Natural Resources, Office of Coastal Management issued a Compliance Order to DRC Emergency Services, LLC for the temporary damage to marsh grass (e.g. tracks in marsh grass caused by marsh buggy and work staging) and ordering a contribution of \$144,058.00 to the State's Coastal Mitigation Account. The Consent Order expressly acknowledged that the habitat area had been naturally restored. The Compliance Order was appealed, and the parties subsequently settled the matter which included a non-admission of liability by DRC Emergency Services, LLC. The matter was dismissed on October 5, 2015.

3. By Consent Order dated March 9, 2015, the South Carolina Department of Health and Environmental Control assessed a \$10,000 civil penalty against DRC Emergency Services, LLC for burning vegetative debris within 1000 feet from a public roadway. The incident was self-reported by DRC Emergency Services, LLC.

CERTIFICATION REGARDING LOBBYING

The bidder or offeror certifies by signing and submitting this bid or proposal, to the best of his or her knowledge and belief, that:

- (1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the Bidder or Offeror, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
- (2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
- (3) The undersigned shall require that the language of this certification be included in the award documents for all sub-awards at all tiers (including subcontracts, sub-grants, and contracts under grants, loans, and cooperative agreements) and that all sub-recipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

As the person authorized to sign the statement, I certify that this Firm complies fully with the above requirements.

DRC Emergency Services, LLC

Firm Name

Kristy Fuentes, Vice President/ Secretary/ Treasurer

Name and Title of Authorized Individual



Authorized Signature

6/4/19

Date

E-VERIFICATION CERTIFICATION

Project:

The Vendor/Contractor acknowledges and agrees to the following:

The Vendor/Contractor certifies, by submission of this proposal or acceptance of this contract, that the Vendor/Contractor:

1. Shall utilize the U.S. Department of Homeland Security's E-Verify system to verify the employment eligibility of all new employees hired by the Vendor/Contractor during the term of the contract; and

2. Shall expressly require any subcontractors performing work or providing services pursuant to the state contract to likewise use the U.S. Department of Homeland Security's E-Verify system to verify the employment eligibility of all new employees hired by the subcontractor during the contract term.

Further information can be found at the following website: <http://www.uscis.gov/e-verify>.

DRC Emergency Services, LLC

Firm Name

Kristy Fuentes, Vice President/ Secretary/ Treasurer

Name of Authorized Individual



Authorized Signature

6/4/19

Date

DISTRACTED DRIVING

In accordance with Executive Order 13513, "Federal Leadership on Reducing Text Messaging While Driving" (10/1/2009) and DOT Order 3902.10 "Text Messaging While Driving" (12/30/2009), the FAA encourages recipients of Federal grant funds to adopt and enforce safety policies that decrease crashes by distracted drivers, including policies to ban text messaging while driving when performing work related to a grant or sub-grant.

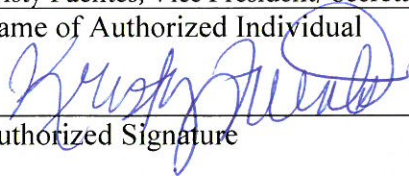
In support of this initiative, the Owner encourages the Contractor to promote policies and initiatives for its employees and other work personnel that decrease crashes by distracted drivers, including policies that ban text messaging while driving motor vehicles while performing work activities associated with the project. The Contractor must include the substance of this clause in all sub-tier contracts exceeding \$3,500 and involve driving a motor vehicle in performance of work activities associated with the project.

DRC Emergency Services, LLC

Firm Name

Kristy Fuentes, Vice President/ Secretary/ Treasurer

Name of Authorized Individual



Authorized Signature

6/4/19

Date

PROHIBITION of SEGREGATED FACILITIES

The contractor must comply with the requirements of the E.E.O. clause by ensuring that facilities they provide for employees are free of segregation on the basis of race, color, religion, sex, sexual orientation, gender identity, or national origin. This clause must be included in all contracts that include the equal opportunity clause, regardless of the amount of the contract.

The Prohibition of Segregated Facilities clause must be incorporated into in any contract containing the Equal Employment Opportunity clause of 41 CFR § 60.1. This obligation flows down to subcontract and sub-tier purchase orders containing the Equal Employment Opportunity clause.

- (a) The Contractor agrees that it does not and will not maintain or provide for its employees any segregated facilities at any of its establishments, and that it does not and will not permit its employees to perform their services at any location under its control where segregated facilities are maintained. The Contractor agrees that a breach of this clause is a violation of the Equal Opportunity clause in this contract.

- (b) "Segregated facilities," as used in this clause, means any waiting rooms, work areas, rest rooms and wash rooms, restaurants and other eating areas, time clocks, locker rooms and other storage or dressing areas, parking lots, drinking fountains, recreation or entertainment areas, transportation, and housing facilities provided for employees, that are segregated by explicit directive or are in fact segregated on the basis of race, color, religion, sex, or national origin because of written or oral policies or employee custom. The term does not include separate or single-user rest rooms or necessary dressing or sleeping areas provided to assure privacy between the sexes.

- (c) The Contractor shall include this clause in every subcontract and purchase order that is subject to the Equal Opportunity clause of this contract.

DRC Emergency Services, LLC

Firm Name

Kristy Fuentes, Vice President/ Secretary/ Treasurer

Name of Authorized Individual



Authorized Signature



Date

**STATEMENT OF PARTICIPATION IN CONTRACTS SUBJECT TO
NON-DISCRIMINATION CLAUSE**

The Bidder shall complete the following statement by checking the appropriate boxes:

The Bidder has () has not () participated in a previous contract subject to the non-discrimination clause prescribed by Executive Order 10925, or Executive Order 11114, or Executive Order 11246.

The Bidder has () has not () submitted all compliance reports in connection with any such contract, due under the applicable filing requirements; and that representations indicating submission of required compliance reports signed by proposed subcontractors will be obtained prior to award of subcontracts.

If the Bidder has participated previously in a contract subject to the non-discrimination clause and has not submitted compliance reports due under applicable filing requirements, the Bidder shall submit a compliance report on Standard Form 100, "Employee Information Report, EEO-1" prior to award of the contract.

Kristy Fuentes, Vice President/ Secretary/ Treasurer

Name and Title of Authorized Individual



Authorized Signature

6/4/19

Date

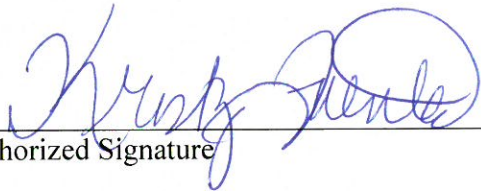
EQUAL EMPLOYMENT OPPORTUNITY REPORT STATEMENT

The Bidder (Proposer) shall complete the following statement by checking the appropriate boxes. Failure to complete these blanks may be grounds for rejection of the bid:

1. The Bidder (Proposer) has has not developed and has on file at each establishment Affirmative Action Programs pursuant to 41 CFR 60-1.40 and 41 CFR 60-2.
2. The Bidder (Proposer) has has not participated in any previous contract or subcontract subject to the Equal Opportunity Clause prescribed by Executive Order 11246, as amended.
3. The Bidder (Proposer) has has not filed with the Joint Reporting Committee the annual compliance report on Standard Form 100 (EEO-1 Report).
4. The Bidder (Proposer) does does not employ fifty (50) or more employees.

Kristy Fuentes, Vice President/ Secretary/ Treasurer

Name and Title of Authorized Individual



Authorized Signature

6/4/19

Date

CERTIFICATION – TRAFFICKING in PERSONS

Project:

The undersigned hereby certifies, to the best of his or her knowledge and belief, that:

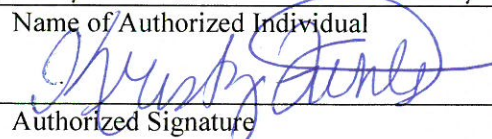
- (A) Prohibitions: The prohibitions against trafficking in persons (Prohibitions) that apply to any entity, other than a State, local government, Indian tribe, or foreign public entity, including private Sponsors, public Sponsor employees, subrecipients of private or public Sponsors (private entity) are:
- (1) Engaging in severe forms of trafficking in persons during the period of time that the agreement is in effect;
 - (2) Procuring a commercial sex act during the period of time that the agreement is in effect; or
 - (3) Using forced labor in the performance of the agreement, including subcontracts or subagreements under the agreement.
- (B) In addition to all other remedies for noncompliance that are available to the FAA, Section 106(g) of the Trafficking Victims Protection Act of 2000 (TVPA), as amended (22 U.S.C. 7104(g)), allows the FAA to unilaterally terminate an agreement, without penalty, if a private entity:
- (1) Is determined to have violated the Prohibitions; or
 - (2) Has an employee who the FAA determines has violated the Prohibitions though conduct that is either:
 - (a) Associated with the performance of the agreement; or
 - (b) Imputed to the Sponsor or subrecipient using 2 CFR part 180, “OMB Guidelines to Agencies on Governmentwide Debarment and Suspension (Nonprocurement),” as implemented by the FAA in 49 CFR Part 29.

DRC Emergency Services, LLC

Firm Name

Kristy Fuentes, Vice President/ Secretary/ Treasurer

Name of/Authorized Individual



Authorized Signature

6/4/19

Date