



TO: Honorable Mayor and City Council Members

FROM: Ed Lavallee, ICMA-CM, MPA, City Manager

DATE: June 14, 2018

SUBJECT: FY2019 Proposed Budget

Presented herein is the proposed budget for fiscal year 2019. This proposed budget is the culmination of several months of analyses by City staff. The departmental budgets originated with each Department Director, and were compared against historic trends, current year activity, and strategic goals and objectives. Each Director participated in a series of meetings where they justified their requests. Budget enhancement requests were subject to an additional level of scrutiny. The total expenditures for all funds is \$109,300,920. Revenue estimates and cash flow analyses were developed primarily by the City's Finance Department.

Schedules have been included in your Council packets for each Fund and Department. Comments are provided on line items that increased or decreased significantly from the prior year. Department Directors will be available for questions and answers during the budget workshops.

New Funds and Divisions

This budget includes two new funds, the Fire and Police Impact Fee funds (Funds #311 and #312). Revenues have been projected for FY2018 and FY2019, but expenditures have not been identified as yet.

A new division was added in the General Fund. Division 0922 within the Public Works Department is for Fleet Services.

Capital Improvement Plan

A significant challenge in the development of this year's budget was to relieve the pressure on the One Cent Sales Tax revenues. Historically, these revenues have been utilized to fund all governmental fund capital needs, and they have not been sufficient for that purpose. The result has been that new buildings, major maintenance projects, and Council priorities were deferred.

This proposed budget targets our One Cent Sales Taxes for these priorities by apportioning the expenditures into "buckets" or "tiers," and by shifting minor capital outlay, as well as parks and other maintenance projects, to the General Fund. In addition, another year of progress on funding the Fleet Replacement Program has eased some pressure on the One Cent Sales Tax Fund.

The Five Year Capital Improvement Plan (CIP) is included with this proposed budget. This CIP makes significant inroads into funding Citywide capital needs. The CIP proposes capital

expenditures of \$38,378,774 in FY2019, and \$114,391,933 over the five-year period. Funding sources have been identified for all line items in the CIP, although some will require financing. The major outlays include the following:

- A \$1 million annual contribution to a Building Reserve
- Fire Station #1 Rebuild (starting in 2019 – requires some financing)
- Substantially all the projects identified in the Facilities Condition Assessment (FCA)
- Other facilities and parks projects not in the FCA
- Road Paving Phase 3, including Capri Isle Bridge
- Council Projects (including Library contribution, security/camera system, repayment of N. Pier parking lot loan)
- \$10.3 million in Airport Projects (over five years), mostly grant-funded
- \$57.9 million in Utilities projects, (over five years)
- Relocation of Solid Waste - (starting in 2019 – requires some financing)
- One fire engine in FY2019
- Other new and replacement vehicles

Certain line items in the CIP ascribed to the General Fund may require millage rate increases in future years to be fully funded. These include two fire apparatuses in 2021 and 2023 and the reacquisition of the AJAX property from the Utilities Fund in 2023. For Facilities Condition Assessment projects, cross-references are provided on the individual CIP sheets to facilitate a reconciliation to that document.

There is no mention in this proposed budget of a new fire special assessment (fire fee). If ultimately approved, the fire fee would begin in FY2020. If approved, it could be used to fund the two fire apparatuses referred to in the preceding paragraph, and repay the Building Reserve for the costs of Rebuilding Fire Station #1. That would allow a Public Works relocation project (to the old police station) in next year's CIP.

Personnel

To meet the increased demand for service in areas of activity affected by community growth, and to enhance the quality and efficiency of daily public service citywide, a total of 8 new full time equivalents (FTE's) are included in the FY2019 adopted budget. Five of these positions are in the Utilities Department, two in Planning/Building, and one in Public Works. In addition, the Police Department has converted three trainee positions approved in FY2018, into permanent positions.

General Fund

The General Fund is the main operating fund of the City and accounts for the activities not accounted for in other funds. The proposed FY2019 appropriations budget for the General Fund is \$29,704,167.

Property taxes typically fund almost half of the General Fund budget. To support the FY2019 budget, the proposed millage rate has remained constant with the prior year at 3.6000 mills. This will generate \$13,853,000 (at a 95% collection rate) and represents an increase of \$798,000 in revenues, or 6.11% over the prior year. At this millage level, property taxes will fund 46.7% of

the General Fund budget. Total General Fund revenues are projected at \$29,718,907, which will add \$14,740 to reserves. Accordingly, this is presented as a “balanced budget.” Ending reserves are projected to be \$12.0 million.

A significant achievement in the FY2019 budget process was “balancing the budget” without relying on extraordinary mitigation fees (EMF’s). Since the EMF’s are currently the subject of a lawsuit, they were not used to balance the budget, a departure from past practices. In addition, while anticipating some reimbursements from FEMA for Hurricane Irma in FY2019, a conservative estimate is included in the FY2018 “Expected” column instead of using these revenues to balance the FY2019 budget.

Additional achievements in the proposed FY2019 General Fund Budget include the following:

- 1) A full year’s salary and benefits for six full time equivalent (FTE) positions approved in FY2018 budget amendments (including a four-person cleaning crew and related supplies).
- 2) Adds 2½ new FTE positions in FY2019, including an arborist, converting a temporary position to a permanent full time administrative position for Public Works, and a Planning/Building split position.
- 3) The Police Department was able to reallocate positions to accommodate a third School Resource Officer.
- 4) Includes \$414,847 in capital outlay which has historically been funded by One Cent Sales Tax revenues.
- 5) Includes \$352,019 in rent payments to the Fleet Replacement Fund for “fleet depreciation,” an increase of \$161,566 over last year.
- 6) Increases funding for anticipated legal costs.
- 7) Proposes a new natural disaster reserve, and/or other reserves within General Fund fund balance.

Two goals that we not achieved in the proposed FY2019 budget include the following:

- 1) The proposed budget includes contributions to our police and fire single employer pension plans at the Annual Required Contribution (ARC). It does not include additional funding to further reduce the related unfunded pension obligations.
- 2) While this budget proposal anticipates a small budget surplus of \$14,740, it would have been preferable to present a larger budget surplus (addition to fund balance) in this proposal. Unbudgeted, unexpected costs will inevitably arise during the upcoming year that will require the use of beginning fund balance.

In addition to the General Fund, the City uses other funds to account for its activities as required or recommended by generally accepted governmental accounting principles. These include:

Special Revenue Funds	Enterprise Funds
Debt Service Funds	Internal Service Funds
Capital Projects Funds	Pension Trust Funds

The City does not budget the activities in the Pension Trust Funds, which are governed by the separate pension Boards. Following is a discussion of the proposed FY2019 budget for the other fund types used by the City.

SPECIAL REVENUE FUNDS

Special Revenue funds are used when revenues are restricted or committed to specific purposes. The City has eleven special revenue funds, as follows:

- 110 - One-Cent Voted Sales Tax Fund
- 116 - Building Permit Fees Fund
- Other Funds (Motor Fuel Tax, Contraband-Forfeiture, Police Training, Boat Registration Fees, Second Occupational License, Growth Management Training, Parking Fines Handicapped Access Improvement, Centennial Community, and Historical Commission Funds)

The following table shows the FY2019 proposed budgets for the City's special revenue funds:

CITY OF VENICE PROPOSED FY2019 BUDGET SPECIAL REVENUE FUNDS				
	110	116	Other Funds	TOTAL
REVENUES				
TAXES:				
SALES AND USE TAXES	\$3,135,200		\$ 1,047,300	\$ 4,182,500
LICENSES AND PERMITS	-	\$2,300,000	5,000	2,305,000
INTERGOVERNMENTAL REVENUE	-	-	218,100	218,100
FINES AND FORFEITURES	-	-	23,200	23,200
INTEREST EARNINGS	50,000	50,000	7,150	107,150
MISCELLANEOUS	-	-	31,600	31,600
TOTAL REVS AND SOURCES	3,185,200	2,350,000	1,332,350	6,867,550
EXPENDITURES				
GENERAL GOVERNMENT	-	-	10,000	10,000
PUBLIC SAFETY	-	1,851,771	80,200	1,931,971
ECONOMIC ENVIRONMENT	-	-	5,000	5,000
CULTURE & RECREATION	100,000	-	500	100,500
CAPITAL OUTLAY/PROJECTS	2,617,165	-	-	2,617,165
DEBT SERVICE	100,000	-	-	100,000
OTHER USES:				
ADMINISTRATIVE CHARGES	-	338,196	-	338,196
TRANSFERS TO OTHER FUNDS	250,000	-	1,253,525	1,503,525
TOTAL EXPS AND USES	3,067,165	2,189,967	1,349,225	6,606,357
CHANGE IN FUND BALANCE	118,035	160,033	(16,875)	261,193
BEG. EST. FUND BALANCE	3,406,698	4,828,936	661,169	8,896,803
ENDING FUND BALANCE	\$3,524,733	\$4,988,969	\$ 644,294	\$ 9,157,996

Major Fund Analysis:

Fund 110 – The One-Cent Voted Sales Tax Fund can only be used for capital outlay/projects. The capital outlay/projects are scheduled through the CIP process. The transfer out of \$250,000 shown above adds to reserves in the City's Beach Renourishment Fund. Included in the estimated ending fund balance of \$3.5 million is a building reserve of \$1.25 million. This represents \$1 million contributed in both FY2018 and FY2019, less \$750,000 projected for pre-construction activities in the FY2019 CIP.

Fund 116 – The Building Fund gets its revenues from building permits, which can only be used for enforcing the Florida Building Code to ensure the safety, health and welfare of the public while serving the permitting, inspections and licensing needs of the residents and contractors. Changes in the Building Department budget are influenced by fluctuations in the economy that directly affect the local building industry. The Building Department periodically adjusts its staffing levels to accommodate changes in the demands for service by building industry professionals and the general public.

DEBT SERVICE FUND

Debt service funds are used to accumulate resources for the payment of principal and interest on governmental long-term debt. The City has one debt service fund, Fund #251:

- 251 - General Obligation Bonds Debt Service Fund

The following table shows the FY2019 proposed budget for the City's debt service fund:

CITY OF VENICE		
PROPOSED FY2019 BUDGET		
DEBT SERVICE FUND		
REVENUES	<u>251</u>	
TAXES:		
AD VALOREM TAXES-.1120 MILLS	432,000	2014 GO Bond Refunding
AD VALOREM TAXES-.3090 MILLS	838,000	2017 GO Bonds Roads
AD VALOREM TAXES-.2170 MILLS	<u>1,194,000</u>	2017 GO Bonds Public Safety
TOTAL AD VALOREM TAXES	2,464,000	
INTEREST EARNINGS	8,000	
TOTAL ESTIMATED REVENUE	<u>2,472,000</u>	
EXPENDITURES		
DEBT SERVICE:		
PRINCIPAL	1,279,000	
INTEREST	1,293,000	
TOTAL EXPENDITURES	<u>2,572,000</u>	
CHANGE IN FUND BALANCE	(100,000)	
BEG. EST FUND BALANCE	384,927	
ENDING FUND BALANCE	<u>\$ 284,927</u>	

Fund Analysis:

Fund 251 – Millage rates are set annually to recover scheduled semi-annual debt service payments. Proposed millage assessment levels for each of the City's three General Obligation (GO) bonds are shown above. The total proposed debt service millage of .6380 mills is .04 mills below the prior year level of .6780 mills. The budget proposes using \$100,000 in beginning fund balance because of adequate reserve levels and favorable property tax collection rates.

CAPITAL PROJECTS FUNDS

Capital projects funds are used to centralize costs of large governmental capital projects. The City maintains six capital projects funds, as follows:

- 301 - General Capital Projects Fund
- 302 - Streets Capital Projects Fund
- 303 - Buildings and Renovation Fund (Police Building Fund)
- 306 – Beach Renourishment Fund
- 311 – Fire Impact Fee Fund (New)
- 312 – Police Impact Fee Fund (New)

The following table shows the FY2019 proposed budget for the City's capital projects funds:

CITY OF VENICE							
PROPOSED FY2019 BUDGET							
CAPITAL PROJECTS FUNDS							
REVENUES	301	302	303	306	311	312	TOTAL
IMPACT FEES					\$117,600	\$ 92,900	210,500
GRANTS		\$1,040,000		\$ 28,800			\$1,068,800
INTEREST EARNINGS	\$ 6,250	62,500	\$100,000	31,250			200,000
MISCELLANEOUS							-
TRANSFERS IN		404,400		250,000			654,400
TOTAL REVS AND SOURCES	6,250	1,506,900	100,000	310,050	117,600	92,900	2,133,700
EXPENDITURES							
GENERAL GOVERNMENT							-
PHYSICAL ENVIRONMENT				60,000			60,000
ECONOMIC ENVIRONMENT							-
CAPITAL PROJECTS		5,600,000					5,600,000
TRANSFERS OUT							-
TOTAL EXPS AND USES	-	5,600,000	-	60,000	-	-	5,660,000
CHANGE IN FUND BALANCE	6,250	(4,093,100)	100,000	250,050	117,600	92,900	(3,526,300)
BEGINNING FUND BALANCE	519,252	6,668,391	561,818	3,096,215	45,600	36,000	10,927,276
ENDING FUND BALANCE	\$525,502	\$2,575,291	\$661,818	\$3,346,265	\$163,200	\$128,900	\$7,400,976

Fund Analysis:

Fund 301 - The General Projects Fund has no proposed appropriations budget for FY2019 and the fund balance is currently being held in an unrestricted reserve. In FY2017 and FY2018, this fund was used primarily for renovations to the Milan Avenue property to convert it to a storage facility for historical archives, for restoration of the Triangle Inn with related private funding, and to fund a commitment of \$550,000 for Venetian Walk Phase II, a Venice Housing Authority Project.

Fund 302 – The Citywide road paving/restoration project and the downtown streets project are the main costs accounted for in the Streets Capital Projects Fund, and are funded with the proceeds of the 2017 Road Bonds. Phase I of the road paving/restoration project was completed in FY2018, and the downtown streets project is expected to be well underway by fiscal year end. The beginning balance forward of \$6.7 million shown above assumes Phase I of the downtown streets project will be fully encumbered prior to FY2019 using best estimates currently available. The FY2019 budget of \$5.6 million is proposed for three projects:

- \$1,000,000 – Downtown Streets Project – Phase 2 (Nokomis Ave.)
- \$2,200,000 – Capri Isle Bridge
- \$2,400,000 – Remaining Road Paving/Restoration

As shown in the Table above, the City has secured \$1 million in state appropriations funding (grants) to partially offset the Capri Isle bridge project, and \$40,000 in County grants for the Ridgewood Avenue sidewalk project. Ending reserves include road bond money and gas taxes.

Fund 303 – The proposed construction of the new Public Safety building will be recorded in Fund 303, funded by the proceeds from the 2017 Public Safety Bonds. In FY2017, the City purchased the land for \$1.9 million, and the remaining project budget was carried over to FY2018. Pre-construction expenditures are being incurred in FY2018, and the remaining project budget will be carried over to FY2019. Current estimates are that the project will be within budget. Project completion is scheduled for August 2020.

Fund 306 – Major beach renourishment projects are required periodically, averaging once every ten years. The City transfers \$250,000 annually from the One Cent Sales Tax Fund with the hope/expectation that it will be sufficient to cover the City's matching requirements on the next renourishment project (approximately 2025). The last project cost approximately \$20 million, but the City received substantial contributions from the federal and state government, and from the County Tourist Development Tax (i.e., "bed tax"). Costs for the final year of required monitoring of this project are included in the budget above. Ending fund balance is projected to be \$3.3 million.

Fund 311 and 312 – The City adopted fire and police impact fees effective March 2018. Payments are required at time of issuance of the certificate of occupancy. Conservative revenue estimates are shown above for FY2019, as well as for each funds' beginning fund balance. No expenditures are currently proposed for FY2019.

ENTERPRISE FUNDS

Enterprise funds are used for City cost centers that charge user fees for products or services that are intended to recover the full costs of those products or services. The City maintains four enterprise funds, as follows:

- 401 - Airport Fund
- 421 - Water and Sewer Utility Fund
- 470 - Solid Waste Fund
- 480 – Storm Water Drainage Fund

The following table shows the FY2019 proposed budget for the City's enterprise funds:

CITY OF VENICE PROPOSED FY2019 BUDGET ENTERPRISE FUNDS					
	401	421	470	480	TOTAL
REVENUES					
GRANTS	\$2,404,000	\$ 750,000			\$ 3,154,000
CHARGES FOR SERVICES	-	22,811,320	\$6,266,400	\$1,553,400	30,631,120
INTEREST EARNINGS	62,500	250,000	25,000	10,000	347,500
MISCELLANEOUS	2,005,191	1,812,080	73,900	-	3,891,171
LOANS	-	4,750,000	-	500,000	5,250,000
TOTAL REVS AND SOURCES	4,471,691	30,373,400	6,365,300	2,063,400	43,273,791
EXPENDITURES					
PHYSICAL ENVIRONMENT	-	\$12,423,067	\$6,035,463	\$1,308,436	19,766,966
TRANSPORTATION	1,562,806	-	-	-	1,562,806
CAPITAL OUTLAY/PROJECTS	3,182,500	21,108,500	250,000	1,060,000	25,601,000
DEBT SERVICE	-	2,927,059	-	-	2,927,059
OTHER USES:					
ADMINISTRATIVE CHARGES	338,196	1,620,781	651,042	212,607	2,822,626
TRANSFERS TO OTHER FUNDS	30,000	251,007	-	108,000	389,007
TOTAL OTHER USES	368,196	1,871,788	651,042	320,607	3,211,633
TOTAL EXPS AND USES	5,113,502	38,330,414	6,936,505	2,689,043	53,069,464
CHANGE IN WORKING CAPITAL	(641,811)	(7,957,014)	(571,205)	(625,643)	(9,795,673)
BEG. EST WORKING CAPITAL	5,974,146	24,040,375	2,074,686	1,371,739	33,460,946
ENDING WORKING CAPITAL	\$5,332,335	\$16,083,361	\$1,503,481	\$ 746,096	\$23,665,273

Fund Analysis:

Fund 401 – The Venice Municipal Airport (VMA) proposed appropriations budget total for FY2019 is \$5.1 million, including capital projects and transfers out of \$3.2 million (the operating budget is therefore \$1.9 million). The VMA proposed revenue budget for FY2019 is \$4.5 million, including grants of \$2.4 million and operating revenues of \$2.1 million.

A significant portion of VMA capital is funded with federal and/or state grants. The expected FY2019 operating margin of \$166,689 (not shown) and beginning reserves are available for

grant matching requirements or other projects that are not grant funded. This budget will dip into reserves for \$641,811 of which \$385,000 is restricted. However, projected ending reserves (working capital) are adequate.

Fund 421 – The Utilities Department is under the Director of Utilities and has four divisions: Administration (1201), Distribution and Collection (1202), Water Production (1203) and Water Reclamation (1204). The Water and Sewer Utility FY2019 proposed appropriations budget totals \$38.3 million, including capital projects, debt service, and transfers out of \$24.3 million (the operating budget is therefore \$14.0 million). The Utility Fund proposed revenue budget for FY2019 is \$30.4 million, including grants of \$750,000, State Revolving Fund (SRF) loans of \$4.75 million, and operating revenues of \$24.9 million.

The expected FY2019 operating margin of \$9.1 million (not shown) and beginning reserves are available primarily for pay-as-you-go (PAYGO) capital and debt service. This budget will dip into reserves for \$8.0 million. Projected ending reserves (working capital) are above, but closing in on, minimum reserve requirements.

Fund 470 – The Solid Waste Fund is a division within the Department of Public Works. The program is unified under the control of the Public Works Director, but as an enterprise fund, maintains separate and distinct accounting. The proposed FY2019 Solid Waste Fund appropriations budget is \$6.9 million. The Fund's revenue budget is \$6.4 million.

This budget will dip into reserves for \$571,205. Significant costs are included in the proposed budget for the conversion to single stream recycling and increased disposal fees. Projected ending reserves (working capital) of \$1.5 million are below minimum reserve requirements, but considered adequate.

Fund 480 – Storm Water Management is a function within the Department of Engineering. As an enterprise fund, this activity maintains separate and distinct accounting. The proposed FY2019 Storm Water appropriations budget totals \$2.7 million. The Fund's revenue budget is \$2.1 million.

This budget will dip into reserves for \$625,643. Projected ending reserves (working capital) are above, but closing in on, minimum reserve requirements. We are contemplating a rate study in the near future.

INTERNAL SERVICE FUNDS

Internal service funds are used to centralize certain costs applicable to all or most City Departments. Revenues of these funds are interdepartmental charges. The City maintains five internal service funds, as follows:

- 501 - The Employees' Group Health and Life Insurance Fund
- 502 - The Workers' Compensation Self-Insurance Fund
- 503 - The Employee Flexible Spending Fund
- 504 - The Property and Liability Insurance Fund
- 505 - The Fleet Replacement Fund

The following table shows the FY2019 proposed budget for the City's internal service funds:

CITY OF VENICE						
PROPOSED FY2019 BUDGET						
INTERNAL SERVICE FUNDS						
REVENUES	501	502	503	504	505	TOTAL
INTERFUND CHARGES	\$ 6,765,759	\$ 612,665		\$ 948,371		\$ 8,326,795
INTEREST EARNINGS	37,500	9,375		12,500	\$ 62,500	121,875
MISCELLANEOUS	204,000	40,000	\$ 146,000	60,000	1,889,926	2,339,926
OTHER FINANCING SOURCES						-
TRANSFERS FROM OTHER FDS	-	-	10,000	-	389,007	399,007
TOTAL REVS AND SOURCES	7,007,259	662,040	156,000	1,020,871	2,341,433	11,187,603
EXPENDITURES						
GENERAL GOVERNMENT	-	-	153,000	-	-	153,000
INTERNAL SERVICES	7,247,259	662,040	-	1,050,871	-	8,960,170
CAPITAL OUTLAY	-	-	-	-	2,565,762	2,565,762
TRANSFERS OUT	10,000	-	-	-	-	10,000
TOTAL EXPS AND USES	7,257,259	662,040	153,000	1,050,871	2,565,762	11,688,932
CHANGE IN WORKING CAPITAL	(250,000)	-	3,000	(30,000)	(224,329)	(501,329)
BEG. EST. WORKING CAPITAL	3,836,899	291,982	3,930	1,100,963	5,088,542	10,322,316
ENDING WORKING CAPITAL	\$ 3,586,899	\$ 291,982	\$ 6,930	\$ 1,070,963	\$ 4,864,213	\$ 9,820,987

Fund Analysis:

Fund 501 – The City's actuary and plan consultants expect our health-related claims costs to increase approximately 10% beginning January 1, 2019. We have factored this into our claims estimate for FY2019, as well as our participant contributions. FY 2018 claims results are favorable (year to date) and we are currently anticipating a surplus of \$773,198 for FY2018. This surplus will augment already adequate existing reserves, so we propose to dip into that surplus by \$250,000 for FY2019. Ending reserves (working capital) are projected to be adequate.

Fund 502 – Worker's compensation claims have risen sharply in FY2018 and expected to increase again in FY2019. The revenue estimates reflect a 20% increase in interdepartmental charges, although some of this increase is attributable to an increase in FTE's Citywide.

Fund 503 – We have noticed a slight increase in employee participation in our flexible spending Fund. Budgeted expenditures of \$153,000 shown above include \$7,000 in estimated administrative costs.

Fund 504 – Estimates for property and liability insurance coverage continue to increase. The budget proposes using \$30,000 in beginning fund balance because of adequate reserve levels and favorable past budget variances.

Fund 505 –Under the Fleet Replacement Program, enterprise funds are required to contribute their "full annual rent" and General Fund departments are required to contribute the "annual rent

for all vehicles in the program.” In addition, departments needing new vehicles (as opposed to replacement vehicles) must “transfer in” funding for those purchases. The goal is to have all replacement vehicles fully funded prior to their purchase.

The City is almost half way to that goal. Two funds (Building and Utilities) are already “fully funded” which means all future replacement vehicles for those departments can be purchased within the Fleet Replacement Fund, and the Solid Waste Fund, although not fully funded, has “excess reserves.” At year-end FY2019, the Fund anticipates a reserve balance of \$4.9 million.

Conclusion

On behalf of the City staff, I extend our appreciation for the continued guidance and policy direction of the City Council and for the valued participation of Venice citizens in the delivery of quality services to our community.

Respectfully Submitted,

Edward F. Lavalley, MPA, ICMA-CM
City Manager

Citizens of Venice

City Council

Citizen Advisory
Boards

City Attorney

City Clerk

City Manager

Records

Assistant City
Manager

Public
Information
Officer

Human Resources
*Human Resources
Risk Management*

Development Services
*Planning & Zoning
Code Enforcement
Building*

Engineering
Storm Water Utility

Finance Department
*Cashier/Customer Service
Procurement
Utilities Billing*

Fire Service

Information Technology

Police Service

**Public Works/
Facility Maintenance**
*Maintenance
Parks
Fleet
Solid Waste
Recycling*

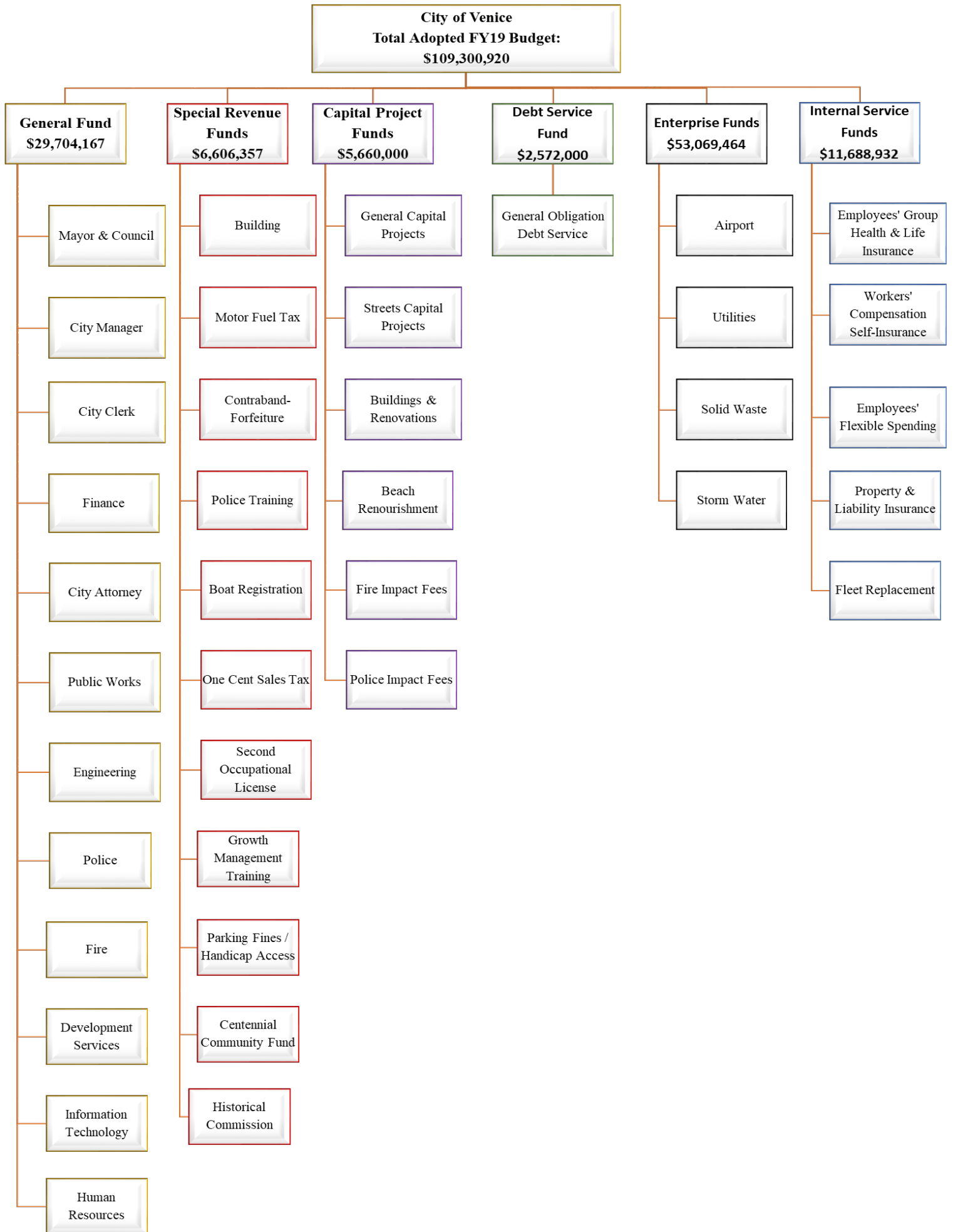
Utilities

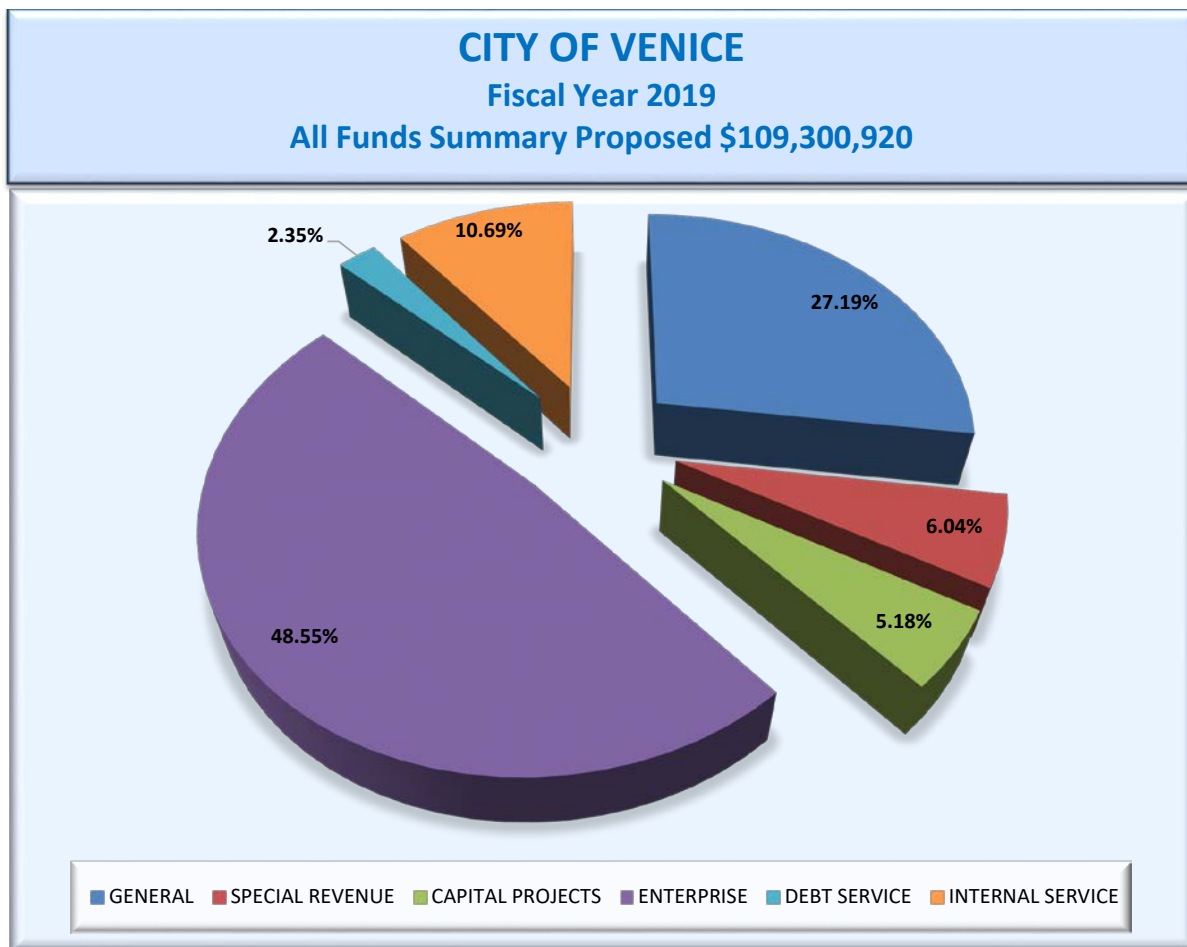
*Utilities Administration
Water Distribution
Water Production
Water Reclamation*

Historical Resources

Venice Municipal Airport

City of Venice
Organizational Chart





GENERAL

General Fund **29,704,167**

SPECIAL REVENUE

Motor Fuel Tax	1,253,525
Contraband/Forfeiture	40,000
Police Training	4,200
Boat Registration	15,000
One-Cent Voted Sales Tax	3,067,165
Second Occupational License	5,000
Growth Mgmt. Training	21,000
Parking Fines/Handicapped Acces:	-
Centennial Community	500
Historical Commission	10,000
Building Permits	2,189,967
	6,606,357

DEBT SERVICE

General Obligation Debt Service	2,572,000
	2,572,000

CAPITAL PROJECTS

Gen Capital Projects	-
Drainage & Paving (Streets)	5,600,000
Bldgs & Renovations	-
Beach Renourishment	60,000
Fire Impact Fee	-
Police Impact Fee	-
	5,660,000

ENTERPRISE FUNDS

Airport	5,113,502
Water & Sewer	38,330,414
Solid Waste/Recycling	6,936,505
Storm Water Utility	2,689,043
	53,069,464

INTERNAL SERVICE

Group Life & Health Insurance	7,257,259
Workers Comp	662,040
Employee Flexible Spending	153,000
General Property & Liability	1,050,871
Fleet Replacement	2,565,762
	11,688,932

BUDGET SUMMARY
CITY OF VENICE - FY 2019
THE PROPOSED OPERATING BUDGET EXPENDITURES OF THE CITY OF VENICE ARE
10.7% LESS THAN LAST YEAR'S TOTAL OPERATING EXPENDITURES

	GOVERNMENTAL FUND TYPE				PROPRIETARY FUND TYPES		TOTAL
	GENERAL	SPECIAL REVENUE	CAPITAL PROJECTS	DEBT SERVICE	ENTERPRISE FUNDS	INTERNAL SERVICE	
REVENUES							
TAXES:							
AD VALOREM TAXES-3.6000 MILLS	\$ 13,865,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,865,000
AD VALOREM TAXES-.6380 MILLS	-	-	-	2,464,000	-	-	2,464,000
COMMUNICATION SERV, SALES & USE TAXES	1,588,894	4,182,500	-	-	-	-	5,771,394
UTILITY SERVICE TAXES	2,742,600	-	-	-	-	-	2,742,600
FRANCHISE FEES	2,447,175	-	-	-	-	-	2,447,175
LICENSES AND PERMITS	352,800	2,305,000	210,500	-	-	-	2,868,300
INTERGOVERNMENTAL REVENUE	3,095,791	218,100	1,068,800	-	3,154,000	-	7,536,691
CHARGES FOR SERVICES	145,400	-	-	-	30,631,120	8,326,795	39,103,315
FINES AND FORFEITURES	19,000	23,200	-	-	-	-	42,200
MISCELLANEOUS	1,127,500	31,600	-	-	3,891,171	2,339,926	7,390,197
OTHER FINANCING SOURCES:							
ADMINISTRATIVE CHARGES	3,160,822	-	-	-	-	-	3,160,822
TRANSFERS FROM OTHER FUNDS	849,125	-	654,400	-	-	399,007	1,902,532
DEBT PROCEEDS	-	-	-	-	5,250,000	-	5,250,000
INTEREST EARNINGS	324,800	107,150	200,000	8,000	347,500	121,875	1,109,325
TOTAL ESTIMATED REVENUE AND OTHER FINANCING SOURCES	29,718,907	6,867,550	2,133,700	2,472,000	43,273,791	11,187,603	95,653,551
USE OF FUND BALANCE (RESERVES)	-	44,175	4,093,100	100,000	9,795,673	504,329	14,537,277
TOTAL ESTIMATED REVENUE AND BALANCES	<u>\$ 29,718,907</u>	<u>\$ 6,911,725</u>	<u>\$ 6,226,800</u>	<u>\$ 2,572,000</u>	<u>\$ 53,069,464</u>	<u>\$ 11,691,932</u>	<u>\$ 110,190,828</u>
EXPENDITURES							
GENERAL GOVERNMENT	\$ 10,055,175	\$ 10,000	\$ -	\$ -	\$ -	\$ 153,000	\$ 10,218,175
PUBLIC SAFETY	17,573,894	1,931,971	-	-	-	-	19,505,865
PHYSICAL ENVIRONMENT	520,114	-	60,000	-	19,766,966	-	20,347,080
TRANSPORTATION	-	-	-	-	1,562,806	-	1,562,806
ECONOMIC ENVIRONMENT	-	5,000	-	-	-	-	5,000
CULTURE & RECREATION	1,554,984	100,500	-	-	-	-	1,655,484
INTERNAL SERVICES	-	-	-	-	-	8,960,170	8,960,170
CAPITAL PROJECTS/VEHICLES	-	2,617,165	5,600,000	-	25,601,000	2,565,762	36,383,927
DEBT SERVICE	-	100,000	-	2,572,000	2,927,059	-	5,599,059
OTHER USES:							
ADMINISTRATIVE CHARGES	-	338,196	-	-	2,822,626	-	3,160,822
TRANSFERS TO OTHER FUNDS	-	1,503,525	-	-	389,007	10,000	1,902,532
TOTAL EXPENDITURES AND USES	29,704,167	6,606,357	5,660,000	2,572,000	53,069,464	11,688,932	109,300,920
ADDITION TO FUND BALANCE (RESERVES)	14,740	305,368	566,800	-	-	3,000	889,908
TOTAL APPROPRIATED EXPENSES AND ENDING FUND BALANCES	<u>\$ 29,718,907</u>	<u>\$ 6,911,725</u>	<u>\$ 6,226,800</u>	<u>\$ 2,572,000</u>	<u>\$ 53,069,464</u>	<u>\$ 11,691,932</u>	<u>\$ 110,190,828</u>

CITY OF VENICE
ALL FUNDS
PROPOSED BUDGET SUMMARY

FUNDS	Actual FY 2016	Actual FY 2017	Amended Budget FY 2018	Proposed Budget FY 2019
General	\$ 26,103,918	\$ 26,412,560	\$ 28,941,018	\$ 29,704,167
Motor Fuel Tax	1,150,739	1,119,550	1,173,700	1,253,525
Contraband/Forfeiture	-	100	5,600	40,000
Police Training	4,755	1,123	3,000	4,200
Boat Registration Fees	13,242	13,285	15,815	15,000
One-Cent Voted Sales Tax	1,752,458	2,384,701	4,701,354	3,067,165
Second Occupational License	-	-	30,000	5,000
Growth Management Training	9,782	19,043	24,000	21,000
Parking Fines/Handicapped Access	7,671	6,576	-	-
Centennial Community Fund	-	-	-	500
Historical Commission Fund	6,879	7,998	10,000	10,000
Building Permit Fees	1,666,148	2,048,622	2,296,064	2,189,967
General Obligation Debt Service	1,051,235	540,314	2,462,617	2,572,000
General Capital Projects	926,500	61,047	1,541,515	-
Streets Capital Projects	514,682	1,235,554	20,127,788	5,600,000
Buildings and Renovations	-	2,204,507	13,633,202	-
Beach Renourishment	6,692,279	133,808	140,000	60,000
Airport	9,918,235	2,410,718	14,091,551	5,113,502
Water & Sewer Utilities	25,840,161	22,214,747	44,369,263	38,330,414
Solid Waste/Recycling	6,350,906	6,120,551	6,971,711	6,936,505
Storm Water Utility	1,478,835	1,498,682	2,552,025	2,689,043
Group Life & Health Insurance	6,392,678	5,696,649	7,109,267	7,257,259
Worker's Compensation	542,009	671,980	549,091	662,040
Employee Flexible Spending	133,307	140,425	146,400	153,000
Property & Liability Insurance	864,850	901,456	1,021,643	1,050,871
Fleet Replacement	863,738	1,243,038	1,350,331	2,565,762
TOTALS	\$ 92,285,007	\$ 77,087,034	\$ 153,266,955	\$ 109,300,920

PERSONNEL SUMMARY - ALL FUNDS

DEPARTMENT / DIVISION	ACTUAL FY 2016	ACTUAL FY 2017	AMENDED FY 2018	PROPOSED FY 2019
Mayor and Council	7.00	7.00	7.00	7.00
City Manager (a)	3.20	3.25	5.00	5.00
Historical Resources	3.00	3.00	3.00	3.00
City Clerk	5.00	5.00	5.00	5.00
Finance (b)	13.00	13.00	14.00	14.00
Public Works Administration (c)	2.00	2.00	3.00	3.00
Public Works Fleet (c)	0.00	0.00	0.00	1.00
General Maintenance (d)	9.60	12.60	15.60	15.60
Parks Maintenance (e)	12.70	12.95	12.95	12.95
Engineering (f)	4.65	4.10	4.10	4.10
Police (g)	61.00	61.00	69.00	69.00
Fire (h)	44.25	44.25	45.50	45.60
Planning & Zoning (i)	9.00	11.00	11.00	12.50
Information Technology (j)	5.00	5.00	6.00	6.00
Human Resources (k)	5.00	5.00	5.00	5.00
Building (l)	12.60	15.60	15.35	15.75
Airport (m)	8.20	8.25	8.00	8.00
Utilities Administration (n)	10.10	10.20	11.00	11.00
Distribution / Collection (o)	25.00	25.00	25.00	27.00
Water Production (p)	15.00	15.00	15.00	16.00
Water Reclamation (q)	17.00	17.00	17.00	19.00
Solid Waste (r)	14.025	11.525	13.00	13.00
Recycling (s)	9.025	12.525	13.00	13.00
Storm Water (t)	5.70	8.00	9.00	9.00
Total Staff	301.05	312.25	332.50	340.50

PERSONNEL SUMMARY - ALL FUNDS

(Explanation of Notes)

(a) Assistant City Manager position was split in prior years. Beginning in FY18, position is 100% General Fund (City Manager)

FY18: Added 1 Special Events Coordinator

(b) FY18: Added 1 Customer Service Specialist I

(c) PW Director and Business Manager is split 50% PW-Admin, 25% Solid Waste, & 25% Recycling.

FY16 & FY17: Fleet Manager was in PW General Maintenance

FY18: Fleet Manager was moved to PW Administration

FY19: Fleet Manager was moved to PW Feet Division

FY19: Added Administrative Coordinator

(d) Maintenance Supervisor split between General Maintenance & Storm Water

FY17: 1 Municipal Service Worker II and 2 Heavy Equipment Operator I were added

FY18: Fleet Manager was moved to PW Administration

FY18: Added 1 Facilities Crew Leader and 3 Facilities Maintenance Technicians

(e) 1 Heavy Equipment Operator I split with Storm Water

(f) 7 positions are split between Engineering & Storm Water.

1 position (Divisional Permit Coordinator) is split between Engineering & Building Fund.

(g) FY18: Added 2 Police Officers.

Added 3 Police Trainees

Added 1 Police Service Aid

Added 1 Administrative Coordinator

Added 1 Police Training Manager

(h) FY16 & FY17: 1 inspector is split 50/50 between Fire Department and Building Department

FY18: Part-time Admin Support Specialist reclassified to Full-Time Admin Coordinator (added .25)

1 Fire Inspector reclassified to Fire Marshal

Added 1 Deputy Fire Chief

FY19: Fire Marshal split 60% Fire Department & 40% Building Department (subtract .40 from General Fund)

Fire Inspector 100% Fire Department (added .50 to General Fund)

(i) FY17: Added 1 Planning Manager

Added 1 Administrative Coordinator

FY19: Added 1 Arborist

Added .5 Building/Planning Technician

(j) FY18: Added 1 GIS/Database Manager

(k) 2 positions are split between General Fund and Internal Service Funds (Group Life & Health Fund, Workers Comp Fund, and Property & Liability Insurance Fund)

1 position is 100% Group Life & Health Fund.

PERSONNEL SUMMARY - ALL FUNDS

(Explanation of Notes)

- | |
|---|
| <p>(l) 1 position (Divisional Permit Coordinator) is split between Engineering & Building Fund.</p> <p style="padding-left: 20px;">FY17: Added 2 Building Inspectors
Added 1 Permit Technician</p> <p style="padding-left: 20px;">FY18: Removed .25 for Asst City Manager. Beginning in FY18 position is 100% General Fund (City Manager)</p> <p style="padding-left: 20px;">FY19: Fire Marshal split 60% Fire Department & 40% Building Department (add .40 to Bldg Fund)
Fire Inspector 100% Fire Department (removed .50 from Bldg Fund)
Added .5 Building/Planning Technician</p> |
| <p>(m) FY18: Removed .25 for Asst City Manager. Beginning in FY18 position is 100% General Fund (City Manager)</p> |
| <p>(n) FY18: Removed .20 for Asst City Manager. Beginning in FY18 position is 100% General Fund (City Manager)
Added 1 Utilities Inspector</p> |
| <p>(o) FY19: Added 2 Maintenance Foreman</p> |
| <p>(p) FY19: Added 1 Maintenance Foreman</p> |
| <p>(q) FY19: Added 1 Maintenance Foreman
Added 1 Utility Mechanic</p> |
| <p>(r) PW Director & Business Manager are split between 50% PW Admin, 25% Solid Waste Collection and 25% Recycling</p> <p style="padding-left: 20px;">Solid Waste/Recycling Superintendent is split 50% Solid Waste Collection and 50% Recycling</p> <p style="padding-left: 20px;">FY17: Transferred 2.5 Solid Waste Equipment Operators to Recycling</p> <p style="padding-left: 20px;">FY18: Removed .025 for Asst City Manager. Beginning in FY18 position is 100% General Fund (City Manager)
Added 1.5 Solid Waste Equipment Operators</p> |
| <p>(s) PW Director & Business Manager are split between 50% PW Admin, 25% Solid Waste Collection and 25% Recycling</p> <p style="padding-left: 20px;">Solid Waste/Recycling Superintendent is split 50% Solid Waste Collection and 50% Recycling</p> <p style="padding-left: 20px;">FY17: Added 2.5 Solid Waste Equipment Operators transferred from Solid Waste Collection
Added 1 Solid Waste Equipment Operator</p> <p style="padding-left: 20px;">FY18: Removed .025 for Asst City Manager. Beginning in FY18 position is 100% General Fund (City Manager)
Added .5 Solid Waste Equipment Operators</p> |
| <p>(t) 7 positions are split between Engineering and Storm Water.</p> <p style="padding-left: 20px;">2 positions are split between PW General Maintenance and Storm Water</p> <p style="padding-left: 20px;">1 position split between PW Parks and Storm Water</p> <p style="padding-left: 20px;">FY18: Added 1 Storm Water Crew Leader</p> |

PERSONNEL SUMMARY - ALL FUNDS

Last 10 Fiscal Years

DEPARTMENT / DIVISION	Actual 2010	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	Actual 2016	Actual 2017	Amended Budget 2018	Proposed Budget 2019
Mayor and Council	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
City Manager	4.00	4.00	3.00	3.00	3.00	3.20	3.20	3.25	5.00	5.00
Historical Resources	1.00	1.00	2.00	2.00	3.00	3.00	3.00	3.00	3.00	3.00
City Clerk	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Finance	12.00	12.00	12.00	12.00	12.00	13.00	13.00	13.00	14.00	14.00
Public Works Administration	4.00	4.00	1.00	3.00	3.00	2.00	2.00	2.00	3.00	3.00
Public Works Fleet Division	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00
General Maintenance	13.00	13.00	12.00	11.00	11.00	9.60	9.60	12.60	15.60	15.60
Parks Maintenance	12.00	11.00	9.00	10.00	12.00	11.70	12.70	12.95	12.95	12.95
Engineering	9.00	9.00	6.00	5.00	5.00	3.15	4.65	4.10	4.10	4.10
Police	73.00	72.00	64.00	66.00	66.00	58.00	61.00	61.00	69.00	69.00
Fire	46.50	45.50	42.50	41.50	45.00	44.25	44.25	44.25	45.50	45.60
Planning & Zoning	5.00	4.00	8.00	7.00	6.00	8.00	9.00	11.00	11.00	12.50
Information Technology	4.00	4.00	4.00	4.00	5.00	5.00	5.00	5.00	6.00	6.00
Human Resources	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
Building & Code Enforcement	7.00	6.00	6.00	7.00	10.00	12.60	12.60	15.60	15.35	15.75
Airport	8.00	8.00	7.00	7.00	8.00	8.30	8.20	8.25	8.00	8.00
Utilities Administration	2.00	6.00	8.00	7.00	9.00	9.00	10.10	10.20	11.00	11.00
Distribution / Collection	26.00	21.00	20.00	21.00	25.00	24.00	25.00	25.00	25.00	27.00
Water Production	14.00	14.00	14.00	14.00	15.00	15.00	15.00	15.00	15.00	16.00
Water Reclamation	20.00	17.00	17.00	17.00	18.00	18.00	17.00	17.00	17.00	19.00
Utility Engineering/ Construction	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Solid Waste	13.50	13.50	11.00	12.50	11.50	12.025	14.025	11.525	13.00	13.00
Recycling	9.50	9.50	11.00	8.50	9.50	10.025	9.025	12.525	13.00	13.00
Stormwater	2.00	2.00	2.00	1.00	1.00	5.80	5.70	8.00	9.00	9.00
TOTAL	302.50	293.50	276.50	276.50	295.00	292.65	301.05	312.25	332.50	340.50

CAPITAL IMPROVEMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	TOTAL
REVENUES						
GENERAL FUND	\$ 414,847	\$ 762,389	\$ 958,585	\$ 430,454	\$ 3,259,851	\$ 5,826,126
ONE CENT SALES TAXES	3,317,165	3,100,000	3,200,000	3,300,000	3,496,384	16,413,549
ONE CENT SALES TAX FUND RESERVES	750,000	1,250,000	-	-	-	2,000,000
GRANTS (FDOT, FAA, DEP,FRDAP)	3,990,000	697,050	1,999,363	3,230,800	23,503	9,940,716
IMPACT FEES/SARASOTA COUNTY FUNDING	-	-	-	-	-	-
AIRPORT REVENUES/RESERVES	982,500	251,950	313,519	538,200	51,237	2,137,406
UTILITY REVENUES/RESERVES	15,608,500	9,631,275	10,017,575	6,575,150	1,795,150	43,627,650
SOLID WASTE REVENUES/RESERVES	250,000	-	-	-	-	250,000
STORMWATER REVENUES/RESERVES	560,000	-	-	-	-	560,000
BUILDING REVENUE/RESERVES	-	-	-	-	-	-
PRIVATE CONTRIBUTIONS	-	-	-	-	-	-
FLEET REPLACEMENT FUND RESERVES	2,565,762	1,114,000	1,695,000	1,667,640	1,804,084	8,846,486
CAPITAL PROJECT FUNDS RESERVES	4,690,000	150,000	150,000	150,000	150,000	5,290,000
LOANS	5,250,000	10,750,000	3,500,000	-	-	19,500,000
TOTAL REVENUES	\$ 38,378,774	\$ 27,706,664	\$ 21,834,042	\$ 15,892,244	\$ 10,580,209	\$ 114,391,933

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	TOTAL
EXPENDITURES						
GENERAL FUND	\$ 414,847	\$ 762,389	\$ 958,585	\$ 430,454	\$ 3,259,851	\$ 5,826,126
ONE CENT VOTED SALES TAX FUND	4,067,165	7,350,000	3,200,000	3,300,000	3,496,384	21,413,549
BUILDING FUND	-	-	-	-	-	-
CAPITAL PROJECTS FUND - STREETS	5,730,000	150,000	150,000	150,000	150,000	6,330,000
CAPITAL PROJECTS FUND - FIRE IMPACT FEES	-	-	-	-	-	-
CAPITAL PROJECTS FUND - POLICE IMPACT FEES	-	-	-	-	-	-
AIRPORT FUND	3,182,500	949,000	2,312,882	3,769,000	74,740	10,288,122
UTILITIES FUND	21,108,500	14,881,275	13,517,575	6,575,150	1,795,150	57,877,650
SOLID WASTE FUND	250,000	2,500,000	-	-	-	2,750,000
STORMWATER FUND	1,060,000	-	-	-	-	1,060,000
FLEET REPLACEMENT FUND	2,565,762	1,114,000	1,695,000	1,667,640	1,804,084	8,846,486
TOTAL EXPENDITURES	\$ 38,378,774	\$ 27,706,664	\$ 21,834,042	\$ 15,892,244	\$ 10,580,209	\$ 114,391,933

CAPITAL IMPROVEMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	TOTAL
GENERAL FUND						
Ajax Property	\$ -	\$ -	\$ -	\$ -	\$ 750,000	\$ 750,000
Fire - Engine Replacement	-	-	614,628	-	1,519,101	2,133,729
Planning - New Vehicle (Arborist)	22,847	-	-	-	-	22,847
PW Fleet - Fuel & Fleet Management	110,000	-	-	-	-	110,000
PW Parks - ATV	10,000	-	-	-	-	10,000
Fire - Replace Ice Machines	-	-	-	15,000	-	15,000
Fire - Replace Marine Fire Pump	17,000	-	-	-	-	17,000
Fire - Replace Cascade System	-	54,000	-	-	-	54,000
Fire - Replace Emer. Response Equip in Command V	-	-	9,000	-	-	9,000
Fire - Replace Marine Electronic Equipment	-	25,000	-	-	-	25,000
Fire - Replace SCBA Equipment	-	257,000	-	-	-	257,000
Fire - Replace Fire Station 3 AC Units	-	42,000	-	-	-	42,000
Fire - Replace Thermal Imaging Cameras	-	42,000	-	-	-	42,000
IT - Server and Network Equipment Replacement	45,000	45,000	45,000	45,000	45,000	225,000
Eng - Bike Facilities Improvement	25,000	25,000	25,000	25,000	25,000	125,000
Eng - Lord-Higel House Parking Lot	50,000	-	-	-	-	50,000
Eng - Gateway Improvements	-	-	125,000	-	-	125,000
Facility Condition Assessment Parks Projects:						
PW - Marina Park - Paving	75,000	-	-	-	-	75,000
PW - South Jetty (Humphris Park)	5,000	-	-	-	-	5,000
PW - Chuck Reiter Park	-	5,000	45,000	-	-	50,000
PW - Hecksher Park	-	31,298	6,709	21,549	-	59,556
PW - Wellfield Park	-	150,036	22,773	32,291	436,250	641,350
PW - Higel Park	-	8,385	20,475	10,920	-	39,780
PW - South Brohard Park	-	5,000	-	5,694	-	10,694
PW - South Brohard Paw Park	-	52,670	-	-	24,500	77,170
Other Parks Projects:						
PW - East Gate Park	20,000	-	-	-	-	20,000
PW - Brohard Park	-	-	25,000	30,000	-	55,000
PW - Centennial Park	-	-	-	-	150,000	150,000
PW - Chauncy Howard Park	-	-	-	50,000	-	50,000
PW - Fountain Park	35,000	-	-	-	-	35,000
PW - Fountains	-	-	-	-	40,000	40,000
PW - Graser Park	-	-	-	50,000	-	50,000
PW - Michael Biehl Park	-	-	-	15,000	-	15,000
PW - Mundy Park	-	-	-	20,000	-	20,000
PW - Venice Municipal Beach	-	-	-	-	225,000	225,000
PW - Venice Myakka Park	-	-	-	-	30,000	30,000
PW - West Blalock Park	-	-	-	65,000	-	65,000
PW - Playground Equipment	-	20,000	-	20,000	-	40,000
PW - Ponce De Leon Park	-	-	-	25,000	-	25,000
PW - Prentiss French Park Upgrades	-	-	20,000	-	-	20,000
PW - Ruscelletto Park	-	-	-	-	15,000	15,000
TOTAL GENERAL FUND EXPENDITURES	\$ 414,847	\$ 762,389	\$ 958,585	\$ 430,454	\$ 3,259,851	\$ 5,826,126

CAPITAL IMPROVEMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	TOTAL
ONE CENT SALES TAX						
<u>Replacement Fleet</u>						
VPD - Police Fleet Replacements (22)	\$ 253,100	\$ 357,895	\$ 362,905	\$ 107,459	\$ 50,021	\$ 1,131,380
PW Maintenance - Fleet Replacements (7)	213,000	82,200	90,000	-	-	385,200
PW Parks - Fleet Replacements (7)	56,000	155,000	70,000	16,000	-	297,000
Fire - Fleet Replacement (4)	80,000	-	41,569	38,136	-	159,705
<u>Fleet Additions</u>						
PW - Skid Steer Loader/Pick Up Truck (1)	88,000	-	-	-	-	88,000
VPD - Fleet Additions (1)	50,000	-	-	-	-	50,000
Fleet Additions - Placeholder		100,000	100,000	100,000	100,000	400,000
<u>Other</u>						
BUILDING RESERVE	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
PW - City Hall Space Study Renovations	-	-	-	200,000	500,000	700,000
Eng - Beach Renourishment	250,000	250,000	250,000	250,000	250,000	1,250,000
<u>Facility Condition Assessment Projects:</u>						
PW - City Hall	245,195	114,809	-	433,461	1,115,828	1,909,293
PW - Venice Community Center	131,394	363,790	222,625	525,000	-	1,242,809
PW - Fire Station 52 Repairs/Upgrades	185,476	98,222	246,003	175,750	74,489	779,940
PW - First Station 53 Repairs/Upgrades	-	-	-	45,995	58,650	104,645
PW - Triangle Inn	-	75,513	22,559	-	34,501	132,573
PW - Police Firing Range	-	313,503	-	129,839	49,662	493,004
PW - Project Smoothing Adjustments	-	(160,932)	344,339	(121,640)	(61,767)	-
<u>Other Facility Projects:</u>						
PW - Cultural Campus Lighting	-	50,000	-	-	-	50,000
PW/Eng - City Hall Parking Lot Resurfacing	75,000	-	-	-	-	75,000
PW - Hamilton Building	-	-	125,000	50,000	25,000	200,000
PW - VABI Building	25,000	-	25,000	50,000	-	100,000
PW - FPL Energy Projects	75,000	-	-	-	-	75,000
IT Fiber Optic Network Expansion VPD Security Camera	390,000	-	-	-	-	390,000
Library Reading Garden Fountain	100,000	-	-	-	-	100,000
Pier Parking Lot Repayment	100,000	100,000	150,000	-	-	350,000
Placeholder - Council Projects	-	200,000	150,000	300,000	300,000	950,000
SUB-TOTAL ONE CENT SALES TAX FUND	\$ 3,317,165	\$ 3,100,000	\$ 3,200,000	\$ 3,300,000	\$ 3,496,384	\$ 16,413,549
<u>One Cent Sales Tax Fund - Building Reserve</u>						
Fire Station 1 Rebuild	750,000	4,250,000	-	-	-	5,000,000
TOTAL ONE CENT SALES TAX EXPENDITURES	\$ 4,067,165	\$ 7,350,000	\$ 3,200,000	\$ 3,300,000	\$ 3,496,384	\$ 21,413,549
<u>CAPITAL PROJECTS FUND #302 ROAD PROJECTS (CIP)</u>						
Ridgewood Avenue Sidewalk Project	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Road Paving, Striping & Restoration	5,600,000	-	-	-	-	5,600,000
Eng - ADA Improvements	40,000	150,000	150,000	150,000	150,000	640,000
Eng - Tarpon Center Drive Bike Lanes	50,000	-	-	-	-	50,000
TOTAL ROAD PROJECT EXPENDITURES	\$ 5,730,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 6,330,000
<u>CAPITAL PROJECTS FUND #311 FIRE IMPACT FEES</u>						
Placeholder - Eligible Projects	-	-	-	-	-	-
TOTAL FIRE IMPACT FEE EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

CAPITAL IMPROVEMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	TOTAL
CAPITAL PROJECTS FUND #312						
POLICE IMPACT FEES						
Placeholder - Eligible Projects	-	-	-	-	-	-
TOTAL POLICE IMP. FEE EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
AIRPORT						
Buildings:						
Harden Airport Administrative Building (R)	\$ 385,000	\$ -	\$ -	\$ -	\$ -	\$ 385,000
T-Hangars - Midfield #2 (S)	-	-	-	1,650,000	-	1,650,000
Improvements:						
Construct Parallel Taxiway D (F/S)	1,600,000	-	-	-	-	1,600,000
Design/Rehab Taxilane-Hangar Areas-Phase I (S)	750,000	-	-	-	-	750,000
Drainage Improvements (S)	100,000	-	-	-	-	100,000
MHP - Pave Pine Road & Pine Street	35,000	-	-	-	-	35,000
MHP - Replace Electric Pedestals	50,000	50,000	50,000	50,000	50,000	250,000
Design/Rehab Taxilane-Hangar Areas-Phase II (S)	-	825,000	-	-	-	825,000
Design & Rejuvenate Runway 5-23 (F/S)	-	17,740	720,000	-	-	737,740
Design & Rejuvenate Taxiway A (F/S)	-	15,000	333,336	-	-	348,336
Rejuvenate Taxiway B (F/S)	-	1,260	20,380	-	-	21,640
Rejuvenate Taxiway C (F/S)	-	5,000	66,666	-	-	71,666
MHP-Pave Firenze Avenue	-	35,000	-	-	-	35,000
Design & Construct Taxiway E (F/S)	-	-	200,000	1,704,000	-	1,904,000
Design/Rehab Taxilane-Hangar Area-Phase III (S)	-	-	907,500	-	-	907,500
MHP-Pave Cooper Street-Phase II	-	-	15,000	-	-	15,000
Design & Rejuvenation of Seg. of Taxiway D (F/S)	-	-	-	-	4,740	4,740
Wildlife & Security Fencing (S)	-	-	-	365,000	-	365,000
Design & Rejuvenate Runway 13-31 (F/S)	-	-	-	-	20,000	20,000
Machinery and Equipment:						
4-Box LED PAPI & Lighted Wind Cone (S)	255,000	-	-	-	-	255,000
Replace FOD Boss Mat	7,500	-	-	-	-	7,500
TOTAL AIRPORT EXPENSES	\$ 3,182,500	\$ 949,000	\$ 2,312,882	\$ 3,769,000	\$ 74,740	\$ 10,288,122

UTILITIES

Distribution and Collection

Improvements:

Bay Indies Utilities Relocation - Phase 1	\$ 375,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,375,000
Bay Indies Utilities Relocation - Phase 2	-	375,000	3,000,000	-	-	3,375,000
Cast Iron Water Main Replacement	1,800,000	-	-	-	-	1,800,000
Eastgate Utilities Relocation - Phase 2 (SRF/S)	3,500,000	-	-	-	-	3,500,000
Eastgate Utilities Relocation - Phase 3 (SRF)	350,000	3,000,000	-	-	-	3,350,000
Fire Hydrant Replacement Program	75,000	75,000	75,000	75,000	75,000	375,000
Force Main Replacements	150,000	150,000	150,000	150,000	150,000	750,000
I & I Improvements	100,000	100,000	100,000	100,000	100,000	500,000
Manhole Coating Replacement	75,000	75,000	75,000	75,000	75,000	375,000
Meter (Large) Change Out Program	252,500	255,025	257,575	260,150	260,150	1,285,400
Meter (Small) Change Out Program	775,000	820,000	575,000	105,000	100,000	2,375,000
Potable Water Valve Replacement	225,000	225,000	225,000	225,000	225,000	1,125,000
Reclaimed Valve Replacement Program	25,000	25,000	25,000	25,000	25,000	125,000
Second Force Main Under I-75	200,000	480,000	-	-	-	680,000
Sewer Cleanout Additions	1,000,000	1,000,000	1,000,000	-	-	3,000,000
Sewer Replacement Program	250,000	250,000	250,000	250,000	250,000	1,250,000
US 41 Bypass Relocations-Gulf Coast	305,000	-	-	-	-	305,000
Water Main Replacement Program (SRF)	2,250,000	2,500,000	-	-	-	4,750,000
Water Service Line Replacement	375,000	75,000	75,000	75,000	75,000	675,000

CAPITAL IMPROVEMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	TOTAL
<u>Water Production</u>						
<u>Buildings:</u>						
WTP Building D (Meter Shop) Upgrades	236,250	236,250	-	-	-	472,500
WTP Day Tank Building Upgrade	60,000	-	-	-	-	60,000
<u>Improvements:</u>						
Booster Station - Ajax Property (PCF)	6,700,000	-	-	-	-	6,700,000
Outfall Composite, Sampler	7,750	-	-	-	-	7,750
Sodium Hypochlorite Tank Replacement	300,000	-	-	-	-	300,000
WTP Fencing Improvements	-	220,000	-	-	-	220,000
<u>Machinery and Equipment:</u>						
Booster Station Generator Replacement	82,000	-	-	-	-	82,000
CO2 Bulk Tank Replacement	175,000	-	-	-	-	175,000
Corrosion Inhibitor Bulk Tank Replacement	-	-	30,000	-	-	30,000
Phase II RO CIP System	-	120,000	-	-	-	120,000
RO Membrane Replacement	-	-	1,500,000	-	-	1,500,000
Well Replacement	-	100,000	1,500,000	-	-	1,600,000
WTP Equipment Improvements	150,000	150,000	150,000	150,000	150,000	750,000
WTP Generator Replacement	350,000	-	-	-	-	350,000
WTP Second Stage Membrane Addition (SRF)	-	300,000	3,000,000	-	-	3,300,000
<u>Water Reclamation and Lift Stations</u>						
<u>Buildings:</u>						
WRF Building Improvements	-	120,000	-	-	-	120,000
WRF Storage Building	250,000	-	-	-	-	250,000
<u>Improvements:</u>						
Aquifer Storage & Recovery Well (PCF)	-	-	600,000	4,400,000	-	5,000,000
Parkson Aqua Guard Screens	-	700,000	-	-	-	700,000
Reclaimed Water Storage Tank Conversion (SRF)	-	100,000	500,000	-	-	600,000
Energy Projects (changed from Solar Panel Installation)	150,000	-	-	-	-	150,000
WRF Milling and Resurfacing	135,000	-	-	-	-	135,000
WRF Seasonal Storage Pond Liner Replace	-	-	-	375,000	-	375,000
<u>Machinery and Equipment:</u>						
Emergency Generators at Lift Stations	180,000	180,000	180,000	60,000	60,000	660,000
Lift Station Replacement Pumps	100,000	100,000	100,000	100,000	100,000	500,000
WRF Equipment Improvements	150,000	150,000	150,000	150,000	150,000	750,000
TOTAL UTILITIES EXPENDITURES	\$ 21,108,500	\$ 14,881,275	\$ 13,517,575	\$ 6,575,150	\$ 1,795,150	\$ 57,877,650
<u>SOLID WASTE</u>						
New Solid Waste Facility	\$ 250,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 2,750,000
TOTAL SOLID WASTE EXPENDITURES	\$ 250,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 2,750,000
<u>STORMWATER UTILITY</u>						
Beach Outfall #7	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Live Oak St Stormwater Improvements (SRF)	600,000	-	-	-	-	600,000
Nokomis Avenue - Project Redesign	400,000	-	-	-	-	400,000
TOTAL STORMWATER EXPENDITURES	\$ 1,060,000	\$ -	\$ -	\$ -	\$ -	\$ 1,060,000

CAPITAL IMPROVEMENT PROGRAM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	TOTAL
<u>FLEET</u>						
<u>Replacement Vehicles:</u>						
PW Maintenance - Fleet Replacements (2)	\$ -	\$ -	\$ -	\$ -	\$ 84,000	\$ 84,000
Police - Fleet Replacements (9)	-	-	-	268,640	200,084	468,724
Fire - Engine Replacements (1)	573,762	-	-	-	-	573,762
Building - Fleet Replacements (3)	-	-	-	52,000	27,000	79,000
Airport - Fleet Replacement (1)	30,000	-	-	-	-	30,000
Utilities/Field Operations Fleet Replacements (15)	489,000	-	397,000	352,000	68,000	1,306,000
Utilities/Water Production Fleet Replacements (4)	140,000	150,000	-	-	-	290,000
Utilities/WRF Fleet Replacements (7)	130,000	29,000	93,000	35,000	-	287,000
Stormwater - Fleet Replacements (3)	80,000	35,000	-	-	300,000	415,000
Solid Waste - Fleet Replacements (13)	350,000	900,000	1,205,000	585,000	750,000	3,790,000
<u>New Fleet Acquisitions:</u>						
Utilities - Hydraulic Dump Trailer (1)	15,000	-	-	-	-	15,000
Utilities - Inspector Pick Up (1)	30,000	-	-	-	-	30,000
Solid Waste (3)	670,000	-	-	375,000	375,000	1,420,000
Stormwater - New Vehicle (1)	28,000	-	-	-	-	28,000
<u>Other:</u>						
Fleet Software	30,000	-	-	-	-	30,000
TOTAL FLEET EXPENDITURES	\$ 2,565,762	\$ 1,114,000	\$ 1,695,000	\$ 1,667,640	\$ 1,804,084	\$ 8,846,486
GRAND TOTAL OF ALL EXPENDITURES	\$ 38,378,774	\$ 27,706,664	\$ 21,834,042	\$ 15,892,244	\$ 10,580,209	\$ 114,391,933